

In the Matter Of:

INDIANA HORSE RACING COMMISSION MEETING

Transcript of Proceedings

December 03, 2019

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

INDIANA HORSE RACING COMMISSION MEETING

HELD ON

DECEMBER 3, 2019

10:00 A.M.

INDIANA STATE LIBRARY

315 WEST OHIO STREET

INDIANAPOLIS, INDIANA 46202

TAKEN BY:

ROBIN P. MARTZ, RPR

NOTARY PUBLIC

1 ATTENDANCE

2 Philip Borst, DVM, Chairman
 Greg Schenkel
 3 Susie Lightle
 William McCarty

4 Deena Pitman, Executive Director
 5 Tom Linkmeyer, Assistant Executive Director

6 Noah Jackson, Esq.
 Dale Pennycuff, Esq.
 7 INDIANA HORSE RACING COMMISSION
 1302 North Meridian Street, Suite 175
 8 Indianapolis, IN 46202

9 AGENDA

10 1. Consideration of the ALJ's Recommended Findings of
 Fact, Conclusions of Law, Ultimate Findings of Fact
 11 and Recommended Order in RE: Duane J. Wilcox, DVM 4

12 2. Consideration of Settlement Agreement in RE: Nate
 C. Brannin 32

13 3. Hearing on 2020 Renewal Application of IHBPA for
 14 approval as a Registered Horsemen's Association 34

15 4. Hearing on 2020 Renewal Application of QHRAI for
 approval as a Registered Horsemen's Association 49

16 5. Hearing on 2020 Renewal Application for ITOBA for
 17 Approval as a Registered Horsemen's Association 56

18 6. Hearing on 2020 Renewal Application of ISA for
 approval as a Registered Horsemen's Association 65

19 7. Consideration of Caesar's 2020 Operational Plan 70

20 8. Review and approval of Indiana Grand's permit
 21 renewal application and consideration of pari-mutuel
 permit for 2020 128

22 9. Approval of the renewal of Indiana Grand's
 23 satellite facility license in Clarksville for 2020 129

24 10. Review and approval of Harrah's Hoosier Park
 permit renewal application and consideration of
 25 pari-mutuel permits for 2020 130

1	11. Approval of the renewal of Harrah's Hoosier Park satellite facility licenses in New Haven and Indianapolis for 2020	130
2		
3	12. Review and Approval of IHRC Emergency Rules:	132
4	13. Review and consideration of 2020 Secondary Pari-Mutuel Organization (SPMO) license applications	134
5		
6	14. Review of Commission Rulings	142
7	15. Review and consideration of Notice of Sixth Subsequent Term pertaining to the Initial Distribution Agreement.	142
8		
9	16. Presentation of the 2020 Standardbred Breed Development Advisory Committee program.	144
10	17. Status update of the 2020 Standardbred Advisory Board program.	147
11		
12	18. Status update of the 2020 Thoroughbred Breed Development Advisory Committee program.	147
13	19. Status update of the 2020 Quarter Horse Breed Development Advisory Committee program.	148
14		
15	Adjournment	151
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1 CHAIRMAN BORST: Thank you all for attending.
2 Glad you're here. We just have a few little things
3 on the agenda today. That's all, but we will try
4 to plow through them and get everything done.
5 First I'm going to swear in our reporter.

6 (At this time the oath was administered to the
7 court reporter by Chairman Borst.)

8 CHAIRMAN BORST: We will call the meeting to
9 order. December 3rd, it's hard to believe it's
10 already the end of the year. First on our agenda
11 is approval of memorandum from the August 20, 2019
12 special meeting. I will take a motion.

13 COMMISSIONER MCCARTY: So moved.

14 COMMISSIONER SCHENKEL: Second.

15 CHAIRMAN BORST: Been moved and seconded. Any
16 questions? All those in favor say "aye."

17 THE COMMISSION: "Aye."

18 CHAIRMAN BORST: Opposed?

19 (No response.)

20 CHAIRMAN BORST: We don't have to do a roll
21 call today. We don't have to do it.

22 Next on the agenda is consideration of
23 Administrative Law Judge's recommended findings of
24 fact, conclusions of law, ultimate findings of
25 fact, and recommended order in the matter of

1 Indiana Horse Racing Commission and licensee Duane
2 J. Wilcox, DVM.

3 The way we'll do this, each side will have ten
4 minutes. Then the Commission members can ask
5 questions, and we'll go from there. Who's going to
6 go first?

7 MR. JACKSON: We can have an initial
8 presentation. This is Nicole Schuster representing
9 the Commission, and then Mr. Murphy will go first.

10 MS. SCHUSTER: I have a little speech here.
11 This agenda item number one is your consideration
12 of the proposed findings of fact, conclusions of
13 law, and recommended order issued by ALJ Michael
14 Buker in the matter of Doctor Duane Wilcox v.
15 Indiana Horse Racing Commission Staff. For this
16 agenda item, I will act as your counsel.
17 Commission staff is represented by Noah Jackson,
18 and Doctor Wilcox is represented by his counsel,
19 David P. Murphy, who is here today.

20 Noah and David are both here to present oral
21 arguments. The case evolved when an appeal of an
22 exclusion notice issued on March 28, 2018 to Doctor
23 Wilcox, Administrative Complaint No. 218002 filed
24 on April 27, 2018, by former Executive Director
25 Mike Smith and Amended Administrative Complaint No.

1 218002 filed on September 21, 2018, by former
2 Executive Director Smith alleging that Doctor
3 Wilcox had violated 13 IHRC rules.

4 The matter was scheduled to be heard by ALJ
5 Michael Buker. A hearing that lasted a better part
6 of two days was held on January 31 and February 1,
7 2019 in Indianapolis in front of ALJ Buker
8 involving testimony of various witnesses for each
9 party, including two expert witnesses, judicial
10 notice of various documents and multiple exhibits
11 from each party.

12 After consideration of all the evidence and
13 testimony presented, ALJ Buker issued a recommended
14 order on May 2, 2019, holding that Doctor Wilcox
15 should be suspended for a period of ten years and
16 be fined in the amount of \$10,000. And his
17 recommendation is before you for your consideration
18 today.

19 On May 16, 2019, Doctor Wilcox timely filed
20 objections to Judge Buker's order. Notice of
21 opportunity to present briefs and oral arguments
22 was issued by Chairman Borst on May 22, 2019. Both
23 parties timely filed briefs. The Commission has
24 been given all briefing materials related to this
25 matter.

1 Each side has been allotted ten minutes for
2 argument. We will keep time, and Dale Pennycuff
3 will signal whoever's at the lectern at various
4 intervals to keep them on track.

5 Commissioners, you may ask questions as you
6 see fit. At the close of arguments, the Commission
7 will have four options; affirming, modifying,
8 dissolving, or remanding for further proceedings.

9 Do you have any questions at this point?

10 Mr. Murphy.

11 MR. MURPHY: Good morning. Mr. Chairman,
12 thank you for this opportunity to present the
13 appeal of Doctor Wilcox. Counsel, members of the
14 board, the purpose of this appeal is to present to
15 you what we believe to be is a miscarriage of
16 justice.

17 You need to know who Doctor Wilcox is. He's a
18 58-year-old man.

19 CHAIRMAN BORST: Can I interrupt for a second.

20 MR. MURPHY: Yes.

21 CHAIRMAN BORST: I made a mistake already. I
22 forgot to swear everybody in. All those who are
23 going to speak on this case, could you stand and
24 raise your right hand.

25 (At this time the witnesses were administered

1 the oath by Chairman Borst.)

2 CHAIRMAN BORST: Sorry to interrupt. You
3 understand the legal stuff.

4 MR. MURPHY: Can I ask a question. Does my
5 ten minutes start now?

6 CHAIRMAN BORST: Yes, I messed you up.
7 Restart.

8 MR. MURPHY: Doctor Wilcox is a 58-year-old
9 veterinarian who grew up on a farm near Warsaw,
10 Indiana. He graduated from Purdue in 1986. His
11 passion has always been horses. He's a large
12 animal vet, but his passion is horses from the time
13 he was a small boy.

14 He lives on a farm near Homer Glen, Illinois.
15 He raises Percherons, which are draft horses. When
16 he began his professional career, he worked for one
17 of the largest veterinary practices in the state of
18 New York. He worked literally 23 hours a day,
19 sometimes longer. The vets that he worked with
20 covered several racetracks. All of them, according
21 to the testimony in the record, used an herbal folk
22 remedy called Saracen (sic), a substance which is
23 derived from the purple pitcher plant. It's a
24 Native American preparation which was handed down
25 to early settlers. In the 19th and

1 20th centuries it was used as a balm for humans
2 and animals. It does not enhance performance. It
3 relieves lameness. To be quite frank, as the
4 evidence showed, no one is really quite sure how it
5 works. It has no side effects.

6 When Doctor Wilcox came to Indiana after
7 leaving the practice in New York, he used this
8 substance to treat lameness in horses. He used it
9 as an injection. He believed that it was exempt
10 from FDA regulation because it was a grandfathered
11 substance under the Federal Food and Drug Act. He
12 was mistaken in the way that he applied that
13 knowledge, even though the substance, in fact, is
14 grandfathered.

15 The Commission Staff filed a complaint, which
16 has been referenced by counsel. And facts were, as
17 shown by the evidence, that he did violate those
18 regulations. The problem we have now is what to do
19 about this.

20 The recommended order by Judge Buker will
21 suspend Doctor Wilcox from practicing veterinary
22 medicine in 23 states. It's a nationwide ban
23 because the members of the Interstate Compact on
24 licensing participants of tracks with pari-mutuel
25 betting observe the suspension made in Indiana.

1 The record and the evidence shows that while this
2 case was pending, Doctor Wilcox tried to get a job
3 in two other states and could not because the
4 stewards in those states said as long as Indiana
5 has suspended you, you can't work here. You need
6 to clear up the problem in Indiana.

7 Going forward, if this particular
8 recommendation is adopted by this commission, he
9 will be suspended from practicing veterinary
10 medicine until he is 68 years old. During the
11 evidence when he testified, he said I've lost
12 \$300,000 a year in gross income because I can't
13 treat horses that participate at racetracks
14 regulated by members of the Compact states. Going
15 forward, doing the math, that's \$3 million.

16 Why is that particular type of a suspension
17 invalid in our opinion? The Eighth Amendment of
18 the United States Constitution specifically
19 prohibits cruel and unusual punishments or
20 excessive fines. Article 1, Section 16 of the
21 Indiana Constitution says the same thing. The
22 Commission is a state agency by statute.
23 Therefore, the Eighth Amendment applies directly to
24 the state agencies like the Commission.

25 While we were trying this case before Judge

1 Buker, the Indiana Supreme Court was reversed, nine
2 nothing by the United States Supreme Court in a
3 case called Timbs versus Indiana. In that case, a
4 young man was convicted of the delivery of a
5 controlled substance using a \$42,000 Hummer
6 automobile that he purchased with life insurance
7 proceeds from his father's life insurance. He was
8 convicted. He was sentenced to some home
9 detention, a fine, and probation.

10 After the case was over, the state hired
11 private counsel to attempt a forfeiture of this
12 \$42,000 car. The Marion Superior Court said, no,
13 that's excessive and violates the Eighth Amendment.
14 The Indiana Court of Appeals said, no, it violates
15 the Eighth Amendment. You can't do that. It's
16 excessive. The Indiana Supreme Court reversed and
17 said there's no direct evidence in the cases
18 decided by the U.S. Supreme Court that the
19 Eighth Amendment applies to the state by virtue of
20 the Fourteenth Amendment.

21 Mr. Timb took that up on appeal. And by a
22 vote of nine to nothing, the U.S. Supreme Court
23 said the Eighth Amendment applies to the states.
24 And any kind of forfeiture of this nature is cruel,
25 unusual, and excessive.

1 Justice Thomas wrote a very spirited
2 concurring opinion. Basically what they said was
3 from the time of the Magna Carta, the most
4 important piece of legal literature in the western
5 world, no man has ever been punished so severely
6 that he cannot support his family. The punishment
7 must fit the crime. That's the essence of
8 Anglo-American legislative history.

9 In this case if you go forward and adopt the
10 recommendations of Judge Buker, Doctor Wilcox will
11 be 68 years old before he can practice his
12 profession. He will be banned nationwide for ten
13 more years. He has already served two years, by
14 the way. As counsel pointed out to you in the
15 opening statement, he was suspended in March of
16 2018. He has not been able to practice his
17 profession for two years.

18 In the order, proposed order, there's no
19 mention of that fact. And briefly, I think you've
20 probably have heard this in other context, but if
21 you're accused of a crime and confined in a jail
22 awaiting trial, and you're later convicted, you get
23 credit on whatever sentence is imposed for the time
24 you've already served. This order doesn't even do
25 that.

1 We are suggesting very earnestly and sincerely
2 that this order because of the very nature of its
3 breadth nationwide and its length, ten more years
4 is unconstitutional. The punishment in this case
5 does not fit the crime.

6 Now, what is he accused of doing? What did he
7 really do? When he began work as a young
8 veterinarian in the state of New York in one of the
9 biggest veterinary practices in the state, his boss
10 and everybody else in the firm had a bottle of a
11 thing called Saracen they carry. It's a folk
12 remedy. The Indians used it. It treats lameness.
13 They applied it to horses with lame problems.

14 Doctor Wilcox believed that was grandfathered.
15 He was wrong. He believed he didn't have to have
16 it registered. He didn't believe he had to seek
17 approval from the stewards to use the substance.
18 He was wrong.

19 That's not really the issue. The issue is
20 what punishment would be appropriate. In our view,
21 Gentlemen, the appropriate punishment is terminate
22 the suspension immediately and give him some time,
23 two years to pay this fine. When he testified,
24 Doctor Wilcox told the ALJ that he had a wife and a
25 son to support and a farm he was trying to hold on

1 to in Illinois. He also told the ALJ what he had
2 tried to do to get other work at other states.

3 He was sincere and direct, and he said I just
4 want to practice my profession. I've never done
5 anything to enhance the performance of a racehorse.
6 I've never done anything to influence the outcome
7 of a race. My principal focus has been the
8 well-being of my patients, my horses. That's all.

9 I would suggest to you, Gentlemen, that two
10 years is long enough. And he should be relieved
11 from the suspension immediately.

12 Do you have any questions?

13 CHAIRMAN BORST: Why don't we go ahead and
14 hear the other side. We'll have plenty of
15 questions.

16 MR. MURPHY: Thank you.

17 MR. JACKSON: Thank you, Mr. Chairman, Members
18 of the Commission. First, I would like to just
19 start by saying that it is the position of the
20 Commission Staff that the recommended order of ALJ
21 Buker should be adopted in full. And that the
22 recommended ten-year suspension and \$10,000 fine is
23 appropriate as sanctions for the violations that
24 occurred. This case involved a two-day hearing,
25 multiple witnesses, including expert witnesses for

1 both parties, sworn affidavits, and a record
2 spanning hundreds of pages. Even cursory reading
3 of the recommended order by ALJ Buker shows that
4 Doctor Wilcox's claim that the decision is
5 arbitrary and capricious and not supported by
6 substantial evidence is without merit. ALJ Buker's
7 recommended order was 40 pages in length and
8 exhaustively examined each of the charged
9 violations against Doctor Wilcox and included
10 in-depth discussion on the reasons for the ALJ's
11 finding in favor of Commission Staff.

12 As some background about the significance of
13 this case, the horse racing commission was charged
14 by the legislature with upholding and promoting the
15 highest standards of integrity in horse racing.
16 Recognizing the significant challenges that horse
17 racing regulators face, the legislature saw fit to
18 afford the Commission with significant authority to
19 impose fines and take action against licensees up
20 to and including a full revocation of a license to
21 ensure that the Commission had the tools that it
22 needed to protect the integrity of horse racing.

23 It's worth noting under Indiana statute, the
24 IHRC is authorized to revoke a license of an
25 individual who takes steps to impair the integrity

1 of racing. And one activity specifically
2 highlighted in statute is to, quote, inject a drug,
3 unquote. Doctor Wilcox's charged violations
4 including administration of non-FDA-approved
5 substance, a formula which he administered over 100
6 time by his own admission, improper and incomplete
7 recordkeeping, a failure to cooperate with the
8 Commission investigation each go to the heart of
9 the integrity of the racing program. It is truly
10 difficult to overstate the integrity concerns
11 raised with this series of violations. And I
12 respectfully urge the Commission to also consider
13 the fact these violations took place numerous times
14 over a period of many months.

15 In addition to those violations, the ALJ found
16 there was sufficient evidence to conclude that
17 Doctor Wilcox had also missed race-day Lasix
18 administrations which caused horses to be scratched
19 from competition.

20 As an IHRC-licensed veterinarian, Doctor
21 Wilcox is afforded significant autonomy with the
22 ability to possess medications on the backside and
23 administer those as necessary. Because of the
24 importance of the licensed veterinarian position,
25 the IHRC must be able to trust that its licensees

1 are operating within the rules and upholding the
2 integrity of racing. It also must be prepared to
3 impose significant sanctions when rule violations
4 at the heart of racing integrity are discovered.

5 Doctor Wilcox places significant importance on
6 his ability to earn money and support his family
7 and believes that his earning potential should be
8 considered when assessing the sanctions imposed
9 upon him. He argues that the recommended ten-year
10 suspension and \$10,000 fine represents an excessive
11 punishment and violation of his constitutional
12 rights because of his potential lost earnings and
13 because he is the sole provider of his household.

14 With all due respect, individual earning
15 potential is not an appropriate consideration when
16 determining sanctions. Taking Doctor Wilcox's
17 argument to its logical conclusion, it would follow
18 that an employee, such as a groom, earning an
19 hourly wage should be assessed harsher sanctions
20 than a veterinarian because in terms of dollars and
21 cents, he or she stands to suffer less economically
22 over the suspension period.

23 The Commission is authorized to impose
24 sanctions, including up to a \$5,000 fine on a
25 per-violation basis. In this case, Doctor Wilcox

1 admitted to administering this formula over 100
2 times in addition to the other charged violations.
3 In truth, the recommended \$10,000 fine is a
4 fraction of what could have been imposed by the
5 Commission. Moreover, similar sanctions including
6 a one-year suspension and \$5,000 for a single race
7 day vitamin injection have previously been cited
8 with approval in the P'Pool case by the Indiana
9 Court of Appeals.

10 The Commission Staff has presented relevant
11 evidence in the form of testimony and affidavit of
12 Executive Director Mike Smith, excuse me, former
13 Executive Director Mike Smith that based upon the
14 evidence of the case and his extensive background
15 and experience in horse racing that the proposed
16 sanctions are appropriate.

17 I would respectfully submit to the Commission
18 that Doctor Wilcox's attempted defense of costs
19 associated with sanctions is not an appropriate
20 defense to former Director Smith's testimony that
21 the sanctions are appropriate. Instead, they serve
22 as an attempt by Doctor Wilcox to muddy the waters
23 and as a request that the Commission consider it
24 relevant information in imposing sanctions.

25 ALJ Buker allowed limited testimony at the

1 hearing regarding Doctor Wilcox's financial losses,
2 as was his right to do. At that time it was up to
3 Doctor Wilcox to convince the ALJ that these
4 factors should be given weight in his determination
5 of recommended sanctions. Doctor Wilcox did not
6 convince the ALJ despite the testimony being
7 allowed. The Commission has never and would never
8 be inclined to look at the relative wealth or
9 earning power of an individual when assessing fines
10 or penalties for violations.

11 In response to Doctor Wilcox's argument about
12 the Timbs case, I believe that case can be
13 distinguished in a number of ways from the case at
14 hand. First and most obvious, the Timbs case
15 involves criminal charges and a civil forfeiture
16 where an individual may be entitled to greater
17 rights because his freedom or property may be at
18 stake. This is an administrative proceeding
19 regarding participating in horse racing, which is
20 not a right but a privilege.

21 Second, the maximum assessable fine against
22 Timbs was \$10,000. However, the state sought to
23 forfeit his \$40,000 vehicle. The proportionality
24 of Timbs, the \$10,000 maximum fine and \$40,000
25 forfeiture is directly opposite of this particular

1 case with hundreds of violations, each carrying a
2 potential maximum of \$5,000 fine and the relatively
3 small \$10,000 fine recommended by the Commission.

4 Additionally, Doctor Wilcox suggested the
5 sanctions imposed by the Commission are excessive
6 in nature in violation of his constitutional rights
7 because of Indiana's participation in the
8 Interstate Racing Compact, specifically because of
9 the reciprocity between the states. To that I
10 would simply offer to the Commission that despite
11 IHRC's participation in the Compact, it recognizes
12 that its jurisdiction is limited to horse racing in
13 Indiana. Furthermore, IHRC has never taken or
14 attempted to take legal action against any
15 jurisdiction or regulatory body that has offered a
16 license to an individual that was suspended or
17 revoked in Indiana.

18 In conclusion, Commission Staff respectfully
19 requests that the Commission adopt the recommended
20 order of ALJ Buker and impose the ten-year
21 suspension and \$10,000 fine. It is perhaps the
22 single most important mission of the Commission to
23 protect the integrity of horse racing. And we must
24 not allow rule violations, specifically those that
25 were involved in this case, to go without

1 sanctions. Thank you.

2 CHAIRMAN BORST: I think we will now open it
3 up for Commission member questions, comments.

4 COMMISSIONER SCHENKEL: I'm not sure, probably
5 Noah, counsel, either one may answer. Is your --
6 is his veterinary license suspended in Indiana
7 currently, or is it valid in Indiana, the
8 veterinary license to practice veterinary medicine,
9 not just the license with the IHRC?

10 MR. MURPHY: I believe it is, but...

11 COMMISSIONER SCHENKEL: You believe it is.

12 MR. MURPHY: But...

13 COMMISSIONER SCHENKEL: You believe it is
14 what, suspended or valid?

15 MR. MURPHY: Valid. But Mr. Morris filed a
16 consumer complaint with the Attorney General of
17 Indiana seeking to revoke Doctor Wilcox's
18 veterinary license because of what has been
19 presented to you through this case. It's pending.
20 They haven't taken any action pending your
21 decisions here.

22 COMMISSIONER SCHENKEL: Any hearing scheduled
23 or anything?

24 MR. MURPHY: No, the Attorney General put it
25 on hold.

1 COMMISSIONER SCHENKEL: He can and could be
2 practicing veterinary medicine in this state. This
3 speaks to whether or not he can hold a license with
4 the IHRC; is that correct?

5 MR. MURPHY: Not precisely because he's
6 forbidden by the terms of exclusion from treating a
7 horse which participates in any race the Commission
8 has jurisdiction over. So he can't practice off
9 track at a farm that races horses which would
10 participate.

11 COMMISSIONER SCHENKEL: I don't mean this to
12 be flippant, but he can treat a dog or a cat.

13 MR. MURPHY: He could, but that's not his
14 practice. He's a large animal vet.

15 COMMISSIONER SCHENKEL: Thank you.

16 CHAIRMAN BORST: I guess the followup to that,
17 how about in Illinois where his residence is, does
18 he still have his license in Illinois?

19 MR. MURPHY: It's not the license,
20 Mr. Chairman, it's the reciprocity. They do not
21 recognize --

22 CHAIRMAN BORST: No, no, no. State veterinary
23 license, that's what counts.

24 MR. MURPHY: Yes.

25 CHAIRMAN BORST: He can still treat horses.

1 He can still treat cattle. He can treat cats. His
2 livelihood has not been affected, just the
3 livelihood that he does now or did now, but he
4 still can do anything he wants in veterinary
5 medicine.

6 MR. MURPHY: He does have a license in
7 Illinois.

8 CHAIRMAN BORST: Couple other comments you
9 mentioned, Marion County. I believe it was Grant
10 County.

11 MR. MURPHY: I meant Marion, Indiana.

12 CHAIRMAN BORST: You mentioned there's no side
13 effects. I have the label here. And there are
14 side effects. I'm not sure. Do you know how he
15 administers it?

16 MR. MURPHY: He did by injection. Our expert
17 witness Doctor Ross testified there were no side
18 effects. It's in the transcript.

19 CHAIRMAN BORST: Here's the insert. I took it
20 right from their website. Do you know where he
21 injects it?

22 MR. MURPHY: In the joints.

23 CHAIRMAN BORST: See, it's not to be injected
24 into the joints. It's to be injected around the
25 vertebral column so it's being used off label,

1 which means he needs to get a signed consent from
2 all the owners he was using an off-label product.

3 MR. MURPHY: He's not contending he was
4 correct. He's contending the punishment is
5 excessive.

6 CHAIRMAN BORST: That's good to know at least
7 that. Because it is, I mean, it's the Lasix, both
8 cases there. It's the recordkeeping that bothers
9 me. There's only nine things that needs to be
10 written down. I wish I only had nine things to
11 write down when I see all my cases. That would be
12 a piece of cake. You say there's not time to do
13 it. I don't buy that because there's plenty of
14 time to write nine little things down in a case.

15 Veterinary records are sacred, just like in
16 the human medicine world. That's not forgivable.
17 And then using a prohibited substance that's not,
18 even says here, the FDA does not recognize it being
19 safe and effective.

20 Thirty-three years of practice you would
21 figure you ought to know better. If you just got
22 out of school, yeah, a little grace. We all make
23 mistakes. That's for sure. But 13 violations that
24 we know of. How many more of them out there?

25 Those are my thoughts as I read through all

1 this. And I think a lot of things in the
2 Constitution had to do with criminal penalties, not
3 administrative. This is an administrative penalty.
4 It's apples and oranges.

5 MR. MURPHY: The Timbs case specifically spoke
6 to that. Justice Thomas specifically said and so
7 did the majority, 9-0 majority that it applied to
8 civil penalties.

9 CHAIRMAN BORST: That was a forfeiture. This
10 is not a forfeiture. It's a completely different
11 case, apples and oranges, not even close. A
12 forfeiture is a lot different than what this is
13 here. Those are my thoughts.

14 COMMISSIONER SCHENKEL: Can I ask a question
15 for Nicole, our counsel. If we uphold this
16 decision, and the suspension is put in force, what
17 does that do procedurally? I asked about his
18 veterinary license in the state of Indiana. Does
19 that automatically trigger a review? He says
20 there's a case pending. I'm not sure what that
21 really means.

22 Does our action trigger anything past that?

23 MS. SCHUSTER: My understanding of your rules
24 is that your action is confined to your
25 jurisdiction. It does not automatically trigger.

1 The counsel has indicated there is a case pending
2 against the veterinary license in front of the
3 veterinary board. That is an independent matter.
4 I do not read in your rules anywhere that your
5 action would automatically trigger anything with
6 the veterinary license. That being said, your
7 decision is a public matter and may be considered
8 at some point in any case in front of the
9 veterinary board.

10 COMMISSIONER SCHENKEL: Thank you. That
11 answers my question about whether or not there was
12 an actual procedural step there that this
13 automatically. And, basically, what we're asking
14 to consider is whether or not he can practice under
15 IHRC rules and regulations.

16 MS. SCHUSTER: That is exactly it.

17 COMMISSIONER SCHENKEL: Thank you for the
18 clarification.

19 CHAIRMAN BORST: Any other questions or
20 comments? Commissioner McCarty.

21 COMMISSIONER MCCARTY: I want to just explore
22 a little bit different topic of when the suspension
23 starts and is there any allowance for the fact --
24 I'm understanding that he's been excluded since
25 April of --

1 MR. MURPHY: March.

2 COMMISSIONER MCCARTY: -- '18.

3 MR. MURPHY: Yes, sir.

4 COMMISSIONER MCCARTY: From just Indiana Grand
5 or did that exclusion apply to anything else?

6 MR. MURPHY: I think it's just Indiana Grand.

7 COMMISSIONER MCCARTY: But he's been suspended
8 since April of '18?

9 MR. MURPHY: Yes, sir.

10 COMMISSIONER SCHENKEL: That episode.

11 COMMISSIONER MCCARTY: Do we have any
12 response, or how do you see the ten-year suspension
13 being applied?

14 MR. JACKSON: It's our belief that the
15 ten-year suspension should begin at the time of the
16 final order. If the Commission does so choose to
17 affirm the recommended order of the ALJ, it's our
18 opinion that the suspension should begin at that
19 time.

20 COMMISSIONER MCCARTY: Previous time suspended
21 from practice should not be credited. Is that what
22 you're saying?

23 MR. JACKSON: It would be up to the pleasure
24 of the Commission to decide, but I do not believe
25 that we've credited in the past in cases such as

1 this.

2 COMMISSIONER MCCARTY: In previous decisions?

3 MR. JACKSON: That's correct.

4 COMMISSIONER MCCARTY: There was no credit for
5 time served.

6 MR. JACKSON: That's correct. That I'm aware
7 of, that's correct.

8 COMMISSIONER MCCARTY: Thank you.

9 CHAIRMAN BORST: Any other questions,
10 comments? If not, I guess we'll have a motion. Do
11 you want to read again what our three or four
12 possibilities are here?

13 MS. SCHUSTER: Do you want to close the
14 arguments then?

15 CHAIRMAN BORST: I have to officially close
16 the arguments. We will officially close the
17 arguments.

18 MS. SCHUSTER: Your four options, you can
19 affirm the recommended order as is. You can modify
20 it. You can dissolve it, or you can remand for
21 further proceedings. So those are your four
22 options at this point.

23 CHAIRMAN BORST: Okay. So we closed the
24 arguments. We know our options. Does anybody have
25 a motion to make?

1 COMMISSIONER MCCARTY: This is fairly open
2 discussion. I'm a little troubled about not
3 acknowledging the time that's already been where
4 there has been a practice suspended since April of
5 2018. And I would appreciate other Commission
6 member thoughts on whether to amend the order to
7 give credit for what would be about 20 months, I
8 believe, 19 or 20 months of suspension already on
9 the books. Again, I'm just throwing that out for
10 discussion.

11 COMMISSIONER SCHENKEL: And in response to
12 that, I want to ask a question then. This
13 suspension, if it were upheld in whatever form, is
14 for not just Indiana Grand but it's --

15 MR. JACKSON: It's a --

16 COMMISSIONER SCHENKEL: -- a suspension as it
17 relates to any racing activities related to the
18 IHRC?

19 MR. JACKSON: Correct, it's a suspension of a
20 horse racing license in this jurisdiction. So you
21 would be suspending his privilege to participate in
22 horse racing in Indiana.

23 COMMISSIONER SCHENKEL: And so what you're
24 saying, Commissioner McCarty, is there's been 18
25 months in effect of time served so to speak. Just

1 making sure I understand.

2 COMMISSIONER LIGHTLE: I agree with that. I
3 think we need to take a look at that.

4 CHAIRMAN BORST: Okay. Do we have a motion
5 then on one of the four things that we can do?

6 COMMISSIONER MCCARTY: I would move to approve
7 the order subject to the amendment that the already
8 suspended period be attributed to the ten-year
9 suspension and be deducted from that ten-year
10 period.

11 COMMISSIONER SCHENKEL: And the fine would
12 remain the same?

13 COMMISSIONER MCCARTY: Yes.

14 COMMISSIONER SCHENKEL: I would second that.

15 CHAIRMAN BORST: Been moved and seconded. Do
16 we understand the motion? The motion is an
17 amendment to it. It really isn't a motion. It's
18 an amendment to it.

19 MR. JACKSON: It would be a modification of
20 the ALJ's recommended order.

21 CHAIRMAN BORST: Would it be the final vote?

22 COMMISSIONER MCCARTY: Do we vote on the
23 modification first?

24 MS. SCHUSTER: If your motion is to approve
25 the order with the modification, just one vote will

1 do. So your modification is that he will receive
2 credit from the date in April.

3 CHAIRMAN BORST: March of '18.

4 MR. MURPHY: March of '18.

5 CHAIRMAN BORST: You said it better than we
6 can say it. Does everybody understand? This would
7 be the final vote. It would be \$10,000 fine plus
8 the ten years with...

9 MS. SCHUSTER: That was March 28, 2018.

10 CHAIRMAN BORST: Correct.

11 MS. SCHUSTER: You want his suspension to
12 consider having started March 28, 2018. That is
13 your sole modification. Otherwise, you accept the
14 recommended order.

15 CHAIRMAN BORST: All right. Hopefully,
16 everybody understands the motion. This will be the
17 final vote for it all.

18 All those this favor say "aye."

19 COMMISSIONER MCCARTY: Aye.

20 COMMISSIONER SCHENKEL: Aye.

21 COMMISSIONER LIGHTLE: Aye.

22 CHAIRMAN BORST: All those opposed?

23 "No."

24 The vote is three to one. I was a "no."

25 That's it. Thank you. You won part of that.

1 Always hate to have those cases, and I hate to
2 see veterinarians involved. That's sad for my
3 profession, but as we know, every profession has
4 problems. It happens.

5 Next on the agenda is the consideration of the
6 settlement agreement between the IHRC Staff and
7 Nate C. Brannin. Noah, I think you're going to
8 take that.

9 MS. SCHUSTER: Actually, that's me. This is
10 number two.

11 CHAIRMAN BORST: Nicole is going to take that.

12 MS. SCHUSTER: Commissioners, you have in your
13 packet the settlement agreement that was fully
14 executed early October 2019 between Commission
15 Staff and Nate C. Brannin.

16 IHRC investigators were conducting random
17 vehicle searches on July 23, 2019, and
18 Mr. Brannin's vehicle was selected. Investigators
19 located a Stevens .410 gauge bolt action shotgun in
20 the back seat floorboard, a location not readily
21 accessible to the driver's seat. The firearm was
22 unloaded with the action open, and no ammunition
23 was found in the vehicle. Mr. Brannin was very
24 cooperative with the investigators.

25 The stewards fined Mr. Brannin \$500 in

1 Stewards Ruling IG-2019-1802, which Mr. Brannin
2 timely appealed. Mr. Brannin has agreed to pay a
3 \$100 fine and to voluntarily surrender his IHRC
4 owner's license if another violation of 71 IAC
5 7.5-9-5 occurs on or before September 30, 2021. In
6 addition, Mr. Brannin would not apply for a new
7 owner's license until 365 days after the new
8 violation.

9 Commission Staff requests approval of the
10 settlement agreement and will be happy to answer
11 any questions.

12 CHAIRMAN BORST: Do we have any Commission
13 questions? So the vote would be for the hundred
14 dollar settlement, right?

15 MS. SCHUSTER: Yes, and if he has another
16 violation, he will voluntarily surrender his IHRC
17 owner's license.

18 CHAIRMAN BORST: Everybody understand that?
19 If so, we'll have a motion and a second.

20 COMMISSIONER SCHENKEL: I would move approval.

21 COMMISSIONER LIGHTLE: Second.

22 CHAIRMAN BORST: Been moved and seconded. All
23 those in favor say "aye."

24 THE COMMISSION: "Aye."

25 CHAIRMAN BORST: Opposed?

1 (No response.)

2 CHAIRMAN BORST: The "ayes" have it. Thank
3 you, Nicole, for filling in on all these. We
4 appreciate it.

5 MS. SCHUSTER: My pleasure.

6 CHAIRMAN BORST: The next, three, four, five,
7 and six are the applications of various horsemen's
8 associations. At this point, I think what I'll do
9 is have everybody who is going to speak to those
10 four applications, if they would stand, and I will
11 swear you.

12 (At this time the witnesses were administered
13 the oath by Chairman Borst.)

14 CHAIRMAN BORST: This reminds me of Animal
15 House when they do all that. Some people here
16 probably don't know that movie, but there's enough
17 of you that got it. It reminds me of that one.

18 All right. So I think what we'll do is we'll
19 go down and take -- I think can we vote on these
20 all at once, or should we do these individually?

21 MR. PENNYCUFF: Individually.

22 CHAIRMAN BORST: We will start with number
23 three. We'll start with the renewal of the
24 application of the Indiana Horsemen's Benevolent &
25 Protection Association.

1 BRIAN ELMORE: I'm sure glad we didn't have to
2 repeat that last long sentence you said.

3 Greetings, Mr. Chairman, Commissioners,
4 Executive Director Pitman, Deputy Director
5 Linkmeyer. I'm very excited to be here today. I
6 bring good news. With me today is, I just want a
7 few introductions, from our legal team at Taft,
8 Steve Shockley and Jeffrey Stemerick who assisted
9 us in putting our application together; our
10 accountant Dennis Hash from Hash and Associates;
11 officers, president Joe Davis, first vice-president
12 Katie Duran, and board member and Thoroughbred
13 Breed Development Advisory Committee member Tianna
14 Richardville, and our chaplain Otto Thorwarth, also
15 two of our lobbyists in the legislature Ron
16 Brinkmeyer and Matt Brozzo.

17 I want to start before off by saying thank
18 you. Thank you to last year in December approving
19 our 2019 application that has produced incredible
20 results.

21 The Indiana Horsemen's Benevolent & Protective
22 Association's motto is horsemen helping horsemen.
23 The Indiana HBPA has approximately 2,000 members
24 and represents those members along with their
25 respective grooms, hot walkers, and exercise

1 riders. The Indiana HBPA is committed to the
2 future of horse racing, a future that allows our
3 Indiana program to grow and prosper.

4 My next statement may be the most important
5 part of my presentation today because it addresses
6 the issue that we're facing nationally. A future
7 of which we both self-evaluate and invite
8 independent groups, organizations, equine
9 individuals who are experts in the equine industry
10 to evaluate our policies and procedures in order to
11 ensure transparency and build the confidence of the
12 general public that we operate at a higher standard
13 to protect the health and welfare of the equine and
14 human participants.

15 Everything that HBPA promised you we would do
16 last year in our application, we did plus through
17 new initiatives, we certainly raised the bar, which
18 I will get to in just a few minutes.

19 A brief recap of the 2019 highlights. Through
20 our benevolence program, we assisted 231
21 individuals with medical, dental, and vision. The
22 total expense paid thus far is approximately
23 \$622,689. The large majority of those receiving
24 these benefits are backside workers who would never
25 have the opportunity to receive such care if not

1 for our program. We increased our horse recovery
2 and retirement contributions from 45,000 in 2018 to
3 50,000 in 2019. We made contributions of \$25,000
4 into equine research. Another \$91,505 was spent
5 through promotional events, many in conjunction
6 with the track.

7 We've held three horsemen's picnics serving
8 over 250 horse men, women, and children with door
9 prizes and entertainment. We passed out free
10 Indiana State Fair admission tickets. We've held
11 five Indiana Grand events targeting new race fans
12 and educating them about our sport, back-to-school
13 backpack and school supply giveaways, and
14 recognition of our trainers and their workers for
15 exemplary performance.

16 Indiana HBPA contributed \$10,000 to the
17 permanently disabled jockey's fund and was a title
18 sponsor of this year's Jockeys & Jeans fundraiser
19 event held in Santa Anita Park in June.

20 We offer daycare reimbursement at certified
21 facilities for those who work on the backside and
22 meet the requirements. We offer funeral expenses.
23 We offer jockey health insurance reimbursement for
24 those riders that qualify.

25 We offer weekly Bible studies in English and

1 Spanish. We offer both English and Spanish
2 language classes. We offer weekly translation and
3 immigration assistance from the national HBPA
4 Hispanic services coordinator. We offer substance
5 abuse counseling services on and off site through
6 licensed and qualified organizations like AA and
7 other professionals, including mental health
8 counseling.

9 It is difficult sometimes for our backside
10 participants to get to appointments.

11 Transportation can be a barrier. Our chaplains
12 frequently transport individuals to and from
13 off-site appointments for medical, dental, and eye
14 appointments but also on occasions to other
15 facilities like bus or train stations.

16 Indiana Grand continued the tradition in 2019
17 by allowing designated fishing days for backside
18 workers at the track pond. That's always a much
19 anticipated event and is greatly appreciated.

20 I now want to tell you about the seven new
21 initiatives implemented in 2019 and the results
22 thereof. The majority of these initiatives were
23 conducted as a part of our expanded chaplaincy
24 program. These initiatives were approved and
25 unanimously supported by the Indiana HBPA Board of

1 Directors. I greatly appreciate their commitment
2 in allowing our staff to roll out these most
3 important and hugely successful initiatives.

4 I also want to thank and appreciate the QHRAI
5 for their participation and cooperation in working
6 with the HBPA in funding the salary for Otto
7 Thorwarth that allowed Otto to commit 100 percent
8 of his time and energy working in the ministry on
9 the backside of Indiana Grand.

10 I want to thank Jon Schuster for his support
11 and approval of allowing a couple of these
12 initiatives to come to fruition. Without his
13 support, it would not have been possible.

14 The three objectives of this initiative is to,
15 one, improve the quality of life for all who work
16 and live on the backside of Indiana Grand; two, to
17 create a spirit of inclusion, and let everybody
18 feel like they're a part of our family that resides
19 on the backside. The backside is a community of
20 many races from multiple countries; number three,
21 provide recreational, educational, and spiritual
22 opportunities.

23 I'm going to ask Chaplain Otto to pass out
24 some brochures that have only pictures in them that
25 you can kind of follow because as they say, a

1 picture is word a thousand words. Because of time,
2 this has reduced my presentation by about 32,000
3 words. I know you appreciate that. And Otto, I
4 appreciate him coming today and helping us.

5 If you will please turn to the page that says
6 horsemen's chaplaincy. When we started our program
7 this year, we reached out and were able to find New
8 Testament Bibles. It's a New Testament for the
9 horse racing community specifically. We also have
10 that in Spanish, La Victoria Suprema.

11 In these books, it's got the New Testament in
12 it, but along with it, it's got stories of people
13 in our sport. You can read about Pat Day in here,
14 his walk, Mike Smith, and even our own Otto
15 Thorwarth is in the book. Otto is quite an
16 accomplished rider because it says in this book,
17 and it's part of the New Testament so it's the
18 truth, that at one time at Oaklawn Park, Otto had
19 six mounts that day. And he was riding against the
20 likes of Pat Day and Calvin Borel and riders of
21 that caliber. He won five of the six. He finished
22 second. We're awful glad to have Otto as a part of
23 our program.

24 Secondly, the pre-prayer walk, about a dozen
25 individuals walked around the track prior to

1 opening day and stopped at each pole in which a
2 scripture was read or a prayer was offered for
3 safety of our horses and protection of all the
4 human participants, whether they be jockeys, pony
5 people, outriders, members of gate crew.

6 The community garden in the next section. The
7 community garden is 50 by 40-foot plot in the
8 ground east of the soccer field outside the
9 perimeter fence that was filled up to create the
10 garden area. Twenty ten-by-ten plots were
11 available on a first-come basis. The HBPA
12 furnished plants, garden rakes, hose, watering
13 bucket, and a large livestock watering trough
14 purchased at the local TSC as a reserve for
15 watering the plants. Later you will see additional
16 uses for the livestock watering trough.

17 Those who participated in the gardening
18 initiative enjoyed planting, working, and
19 harvesting the fruits their labor. More
20 importantly, it gave people with limited
21 recreational opportunities on the backside
22 something to do with their free time that was
23 constructive and productive.

24 Our fourth new initiative was movie nights on
25 the track Jumbotron. Twice we held movie night on

1 the track apron. Dinner was served prior to the
2 movie. The movies were shown with subtitles in
3 order for all attendees to follow the dialogue.

4 Attendance averaged about 90 participants.
5 The first movie was a faith-based movie Courageous.
6 And the second movie was the Disney production of
7 Secretariat in which our Otto Thorwarth starred in
8 the movie as the legendary jockey Ron Turcotte.
9 Otto gave me a brief commentary about what it was
10 like to be in the movie and behind the scene
11 stories.

12 Many attendees asked interesting questions
13 during the Q and A with Otto. I will share two of
14 those with you. Number one, they actually had five
15 horses portray Secretariat in the movie. Number
16 two is in the portion of the movie where finally
17 Otto, I mean Ron Turcotte, was getting Secretariat
18 to really get into racing and make his move, and it
19 showed a camera shot of the turn. The camera is
20 kind of down about knee level of the horses
21 shooting up. And here comes Otto on Secretariat.
22 It looked like a freight train passing a hobo.

23 That was not a Thoroughbred colt. That was
24 not even a Thoroughbred. That was a Quarter Horse
25 filly just so you know. Otto's responsibility was

1 to keep that filly from blowing the turn.

2 Our next initiative was our soccer league and
3 tournaments. This co-ed initiative was very
4 popular. We would average about 40 players every
5 week. And you could expect another 40 spectators.
6 Teams were evenly divided by captains. And we
7 found there were very many talented soccer players
8 working on the backside at Indiana Grand.

9 We held two tournaments in which teams
10 advanced and a final consolation game was played to
11 determine first, second, and third place finishers.
12 Individual imitation gold, silver, and bronze
13 medals were distributed.

14 We had two guest speaker nights, Kent Benson,
15 legendary basketball player and Gerson Tejada. The
16 response to both of these events resulted in a
17 packed house in the track kitchen as each speaker
18 told their personal story from the time they were a
19 youth through adulthood and their respective walks
20 in the faith.

21 Dinner was served to all prior to the events.
22 You can see in some of the pictures of our guest
23 speakers several young people. We invited the
24 Shelbyville boys and girls varsity basketball teams
25 and their coaches to come out. They came out that

1 night and enjoyed Kent's speech that he gave. You
2 can see pictures of them, the festivities eaten.
3 You can see some of the giveaways that we had, the
4 door prizes.

5 The four big giveaways were Cream and Crimson,
6 I guess to be appropriate, basketballs that was
7 signed by Kent Benson and said 32 and 0, national
8 champs. I guess that still holds. There's not
9 been a team since 1976 go undefeated and win the
10 NCAA tournament.

11 We did have one participant there -- we had
12 participants from all the breeds there. Quarter
13 horse breeds were represented. Standardbred people
14 were represented there. If you look at the
15 pictures, you'll probably see a legislator or two.

16 But, anyhow, we had one individual who won the
17 very last basketball we were giving away. This
18 individual was ecstatic. I don't want to mention
19 him by name because I don't want to embarrass him,
20 but he came up to get his basketball and said, When
21 I left Bloomington today, I just knew I was going
22 to win something.

23 NAT HILL: I did.

24 COMMISSIONER SCHENKEL: Way to go, Nat.

25 BRIAN ELMORE: Gerson Tejada, he serves as a

1 missionary. He serves World Gospel Mission. His
2 dad was a professional soccer player in Bolivia.
3 Gerson was following in that direction until he
4 suffered a severe knee injury. He gave an
5 excellent speech.

6 What he does is he's on the Texas-Mexico
7 border and serves as the director of the youth
8 ministry. He manages over a thousand youths every
9 single year that are migrating into the United
10 States. And so many of the things he does is try
11 and teach and give protection for those that are
12 traveling so many miles. You all see on the
13 evening news the issue of trafficking and things of
14 that nature. He helps work with these kids and
15 make sure they know the safeguards. Every single
16 year he has whole new group, a thousand new people.

17 At the end of that speech, he offered a prayer
18 of redemption in Spanish. We had dozen and dozens
19 of people respond to that. It was quite uplifting.

20 Our seventh and final initiative we have was
21 the backside brunch with the chaplains. We kicked
22 this initiative off in the fall on four Saturday
23 mornings coinciding with the closing of the track
24 at 10:30. The main purpose was to continue to
25 build relationships with people who work on the

1 backside but also provide some really good food for
2 those whose lives are spent taking care of the
3 needs of our horses. Pictures are such dishes as
4 Kapusis (phonetic), jalapeno slaw, salsa verde,
5 marinated chicken, and Mexican pickles. Other
6 meals served were fajitas, tacos, and Chick-fil-A.

7 I would like to measure the impact and level
8 of success our programs have in those that we serve
9 and represent. The next two sections do that. I
10 hope you're as thrilled as we are with the results.

11 We came up with two new uses for the livestock
12 watering trough. It can be used as a garden
13 holding tank for watering plants, and we use it as
14 a baptismal for those who request to be baptized.
15 Five individuals were baptized at Indiana Grand
16 this past season. That is a new track record.

17 Every day Chaplain Alisa and Chaplain Otto
18 walk the backside and visit every barn. They check
19 on people's welfare and were always there to help.
20 Many counseling and guidance sessions were held in
21 the barn, chaplain's trailer, track kitchen, jockey
22 quarters, and in the grandstand. Their ministry
23 was just not confined to Indiana Grand but several
24 road trips were taken to places like Cincinnati,
25 Ohio, Lexington and Florence Kentucky, Rushville,

1 Brookville, St. Paul, Noblesville, and
2 Indianapolis, Indiana. When our members would
3 request they come, they went.

4 I asked our chaplains to record any known
5 results or answers to prayers. These recordings
6 are contained in the last section of this brochure.
7 Please review it at your convenience. I think you
8 will be impressed.

9 In closing, the Indiana HBPA has fulfilled the
10 promises and commitments that have been made to the
11 Indiana Horse Racing Commission and to our
12 organization's members. The HBPA recognizes
13 responsibility and privilege of administering these
14 funds dedicated to Thoroughbred racing. The
15 Indiana HBPA respectfully requests your approval
16 for our 2020 application for funding.

17 Myself or any of our HBPA team present today
18 would be happy to answer any questions the
19 Commissioners or Commission Staff might have. And
20 I sincerely, sincerely thank you.

21 CHAIRMAN BORST: Thank you, Brian. Dale, I
22 guess -- we can help you upgrade for 2020. We'll
23 get you a Purdue basketball player.

24 BRIAN ELMORE: If I must tell you, Mr.
25 Chairman --

1 CHAIRMAN BORST: Kent Benson is a friend and a
2 good guy.

3 BRIAN ELMORE: Since you mentioned that,
4 Purdue was a consideration of Kent Benson. He said
5 it's the best place in the country --

6 CHAIRMAN BORST: He comes to our games.

7 BRIAN ELMORE: -- to watch a basketball game
8 because you don't have to worry about any national
9 title banners hanging.

10 CHAIRMAN BORST: But, anyway, Dale are you
11 going to take this one?

12 MR. PENNYCUFF: So we can have -- there's time
13 in there for testimony of Commission Staff or any
14 other person.

15 CHAIRMAN BORST: Do you have any testimony?
16 It's pretty tough to top that.

17 MR. PENNYCUFF: We have no testimony.

18 CHAIRMAN BORST: Are there any interested
19 parties here not associated with the benevolence
20 association to speak? You did good.

21 BRIAN ELMORE: We've got a great team.

22 CHAIRMAN BORST: Yes, very amazing things you
23 do. I wish the public could see that more.

24 Any questions by Commission members? How
25 about a motion to approve.

1 COMMISSIONER LIGHTLE: I make a motion to
2 approve.

3 COMMISSIONER MCCARTY: Second.

4 CHAIRMAN BORST: Been moved and seconded to
5 approve. Any further discussion?

6 All those in favor say "aye."

7 COMMISSIONER LIGHTLE: "Aye."

8 CHAIRMAN BORST: Opposed, "nay"?

9 (No response.)

10 CHAIRMAN BORST: The "ayes" have it
11 unanimously. Thank you again.

12 Next is the hearing on renewal application of
13 the Quarter Horse Racing Association of Indiana.

14 PAUL MARTIN: Brian, after that, I think I
15 will skip through the Bible and go right to
16 Revelations.

17 Good morning, Chairman Borst, Madam Director
18 Pitman, Deputy Director Linkmeyer, Members of the
19 Commission, and legal staff. My name is Paul
20 Martin. I am currently serving my fourth
21 consecutive year as the president of the QHRAI.
22 With me here today is our vice-president Vickie
23 Duke, executive director Diane Bennett, and Jim
24 Noel, the director. Appreciate them being here
25 today.

1 My plan for my application presentation is
2 making it the shortest to get one done. At the
3 outset of every presentation, I like to recap our
4 mission statement before the Commission. After
5 all, it's who we are. It's what we do. And it's
6 what we plan to achieve moving forward.

7 Taking all the words and putting them into
8 action so here we go: To promote Quarter Horse
9 racing in Indiana and ownership in our state of
10 Indiana; to promote youth involvement in Quarter
11 Horse racing and educate our youth in proper
12 husbandry as it relates to the racing Quarter
13 Horse; also to foster humane treatment for the
14 racing Quarter Horse; and lastly, to promote a
15 better understanding of Quarter Horse racing by the
16 general public. That's a big one. This is our
17 primary function and our focus.

18 As leader of the QHRAI, I constantly remind
19 our Board of Directors that we are the gatekeepers
20 of a \$4 million book of business. We must keep
21 doing things right by doing the right things.

22 I'm confident the content of this application
23 today is proof that we're doing just that. Looking
24 back over our 2019 racing season, there were many
25 positive things that took place. I'm very pleased

1 to report that our pari-mutuel handle for 2019 was
2 17,168,000. That's over the 2018 handle of
3 16,000,154. That is an increase of 6 percent. I'm
4 confident that that would be in the top five
5 increases of the national average.

6 Another positive increase was our total races
7 run for the 2019 meet. There were 208 races run
8 this year as apposed to 196 for 2018. That's
9 another 6 percent increase. What does all this
10 really mean? The best answer I can give to that is
11 the Quarter Horse program is strong and growing
12 here in Indiana.

13 In September, we hosted our annual sale for
14 race prospects at the Marion County Fairgrounds.
15 Another record was set that the average sale price
16 was \$8,759 per horse and a grand sale total of
17 \$402,900. The sale average was a great success for
18 our Indiana breeders as they sold higher than they
19 ever have. Again, this is another positive sign of
20 growth for our Indiana program for the Quarter
21 Horse industry.

22 Recently, the largest and most notable horse
23 sale in the country was held at Heritage Place in
24 Oklahoma City. I don't have actual numbers to
25 support this, but I personally know several

1 breeders that purchased brood mare stock to grow
2 their program with more foals to sell and to race.
3 Keeping all these events in mind, it has secured
4 the fact that the agribusiness is still a very
5 strong impact industry and still growing for
6 Quarter Horses in our great state.

7 This year, it's worth mentioning the
8 chaplaincy program in conjunction with the HBPA
9 utilizing Otto Thorwarth as chaplain for both our
10 programs. I can only say this was and will
11 continue as one of the most important programs we
12 can be involved in. This is for the good of the
13 backside people that are so important to all of us.

14 I want to take a couple minutes to mention two
15 programs that are also paramount to us; first, the
16 Youth Racing Experience. It continues as one of
17 the most important programs we have in the QHRAI
18 and continues to be our Youth Racing Experience.
19 Again, this initiative falls in line with the prior
20 mentioned mission statement.

21 Youth day started about ten years ago when
22 AQHA was trying to get other race associations to
23 promote the youth day with the goal to get more
24 interested in racing Quarter Horses. This
25 initiative was elevated to importance by two of our

1 QHRAI, Chris Duke, Jim Noel, and our current
2 coordinator Vickie Duke. These folks work
3 tirelessly, and our program is now recognized on a
4 national level as one of the top programs across
5 the country.

6 Each year we host about 15 youth ages 14
7 through 18 spending an entire day at the track
8 learning everything from job opportunities, daily
9 functions as a trainer, meeting various track and
10 Indiana Horse Racing Commission personnel and their
11 offices.

12 At the end of the day a test is given, and
13 \$3500 of scholarship money is given to the winners.
14 Many of our winners from the program has gone on to
15 win or compete very well at the National AQHA
16 challenge event held every fall. This program is
17 really working.

18 Several of these graduates have entered into
19 some aspect of racing or profession. Just to name
20 a couple, Abigail Happner, a daughter of one of our
21 trainers who graduated Purdue veterinary medicine
22 and now a practicing vet. Cheyenne Patrick
23 graduating from UK. We won't hold that against
24 her, who will be practicing law very soon. I want
25 to take just a quick minute to thank Vickie Duke

1 for taking our youth program to another level.

2 She's here today.

3 Another program is our Second Career program.
4 Approximately eight years ago, the QHRAI sponsored
5 a second career barrel racing program in
6 conjunction with Indiana Barrel Racing Association.
7 That program has been in existence for 45 years.
8 The annual event is held at Hoosier Horse Park in
9 Edinburgh, Indiana. The QHRAI sponsored horses
10 competing at the event who are certified Indiana
11 bred and have had at least one racetrack start.

12 The event serves a two-fold purpose. It gives
13 the racehorse a good life after track, while at the
14 same time enhancing the market value of the horses
15 for selling them. The Second Career program is
16 also something that's really working.

17 I could go on and on about the benefits of
18 these two programs and many more we're sponsoring,
19 but for the sake of time, I will leave it there as
20 many of these programs are covered within the
21 application.

22 So with my testimony here today and the
23 content of the material within the application
24 document, I respectfully request the Indiana Horse
25 Racing Commission approve our application for 2020.

1 Thank you very much.

2 CHAIRMAN BORST: Thank you, Paul. Any
3 comments?

4 MR. JACKSON: I don't believe staff has any
5 testimony, and next would be public testimony.

6 CHAIRMAN BORST: Very good job too.

7 PAUL MARTIN: Thank you.

8 CHAIRMAN BORST: Any interested parties to
9 speak? You wow'd them. You did a good job. Thank
10 you, Paul. Again, just like before, if the public
11 knew all the stuff that goes on behind the scenes,
12 they need to know that stuff. Maybe some
13 documentary or something can be produced some time
14 to do that. I don't know. Just a thought. We can
15 figure that out maybe too. We got the money side.
16 Public service? I don't know. That's why I said
17 that.

18 Any comments, questions? Seeing none, how
19 about a motion and a second to approve the
20 application.

21 COMMISSIONER SCHENKEL: Move approval.

22 COMMISSIONER LIGHTLE: Second.

23 CHAIRMAN BORST: Been moved and seconded. Any
24 further questions? Seeing none, all those in favor
25 say "aye."

1 THE COMMISSION: "Aye."

2 CHAIRMAN BORST: Opposed?

3 (No response.)

4 CHAIRMAN BORST: The "ayes" have it
5 unanimously.

6 Next is the hearing on the 2020 renewal
7 application of the Thoroughbred Owners And Breeders
8 Association.

9 LEIGH ANN HOPPER: Good morning, I'm Leigh Ann
10 Hopper. I'm here on behalf of ITOBA. Good
11 morning, Chairman Borst, Commissioners. Good
12 morning Executive Director Pitman and Deputy
13 Director Linkmeyer, counsel.

14 I want to thank you for the opportunity to
15 come before you today. You've had this information
16 here. And you had a chance to review it, but we
17 will just offer some brief highlights and be
18 available for any questions you might have.

19 With me today are current ITOBA president
20 Bruce Murphy and our past president Herb Likens. I
21 appreciate them being here.

22 ITOBA is an Indiana extension of the national
23 TOBA, and so, obviously, we're going to extend the
24 representation and the benefits that are offered
25 from the national TOBA to our members and to this

1 state. Our mission statement for ITOBA is that
2 Indiana Thoroughbred Owners and Breeders
3 Association is a nonprofit member organization that
4 was founded back in 1992 as the officially
5 authorized representative of the Thoroughbred
6 Owners and Breeders in the state of Indiana. Our
7 corporate purpose is to serve and represent Indiana
8 Thoroughbred owners, breeders, and trainers by,
9 one, promoting and encouraging the growth of the
10 Thoroughbred industry in Indiana, and, two, ever
11 striving for the improvement of the Thoroughbred
12 horse in Indiana by promoting and encouraging
13 breeding, ownership, and participation in the
14 Indiana program and investment and participation in
15 Indiana's equine and agribusiness.

16 In order to serve that mission, ITOBA has a
17 number of events or projects that we sponsor. Many
18 of these will be familiar to you. We love the
19 continuity of being able to continue the projects
20 we've started through the years. And we just work
21 to improve those projects from one year to the
22 next.

23 Nearly all of the projects that ITOBA sponsors
24 are created with multiple purposes and multiple
25 beneficiaries in mind. We love the fact that we're

1 able to display the teamwork that is between the
2 different organizations. We are grateful to work
3 alongside Indiana Breed Development, IHRC, Indiana
4 Grand, the HBPA, and the other breed organizations.
5 This is a wonderful display to the rest of the
6 country as to how we're able to come together to
7 make this happen. Our theory is our best
8 promotion, opportunity and success is going to
9 attract attention and speak volumes.

10 Just to kind of go down the list, the first
11 one that I'll mention is our stallion season
12 auction. This benefits multiple people in multiple
13 ways. It offers great discounts and opportunities
14 for breeders that they might not have been able to
15 afford otherwise creating horses of quality that
16 we're looking for here in Indiana. It also
17 benefits the stallion owners.

18 This is a nationwide showcase of these
19 stallions. It's open to everyone across the
20 nation, but there's a special invitation to every
21 single registered Indiana stallion to participate
22 in this. We offer year-round advertising to the
23 stallions who participate in this. And they're
24 also eligible for added benefits with the
25 accompanying states.

1 Moving down the line, the next project that we
2 value and continue to work for is our stakes. We
3 have two stakes races, currently \$75,000 working to
4 improve to \$100,000 a piece. We offer different
5 bonuses and such along with those. This gives us
6 an opportunity to add value and increase earning
7 potential for all of the horses that are
8 participating, for those owners that are
9 participating, and back to those stallions that
10 participated in the auction.

11 ITOBA holds an annual banquet every year.
12 Hopefully, you will save the date. This year we
13 have a little bit of an adjustment. We try to make
14 this around the start of racing season. Mark your
15 calendars. We're on the Sunday after racing begins
16 at Indiana Grand. We will be celebrating Easter
17 this year prior to racing. So we moved this to the
18 Sunday after racing.

19 This is a fun, entertaining gathering, but
20 you're connecting owners, breeders, and trainers
21 making new partnerships, get an idea to find out
22 who is doing what in the industry and mingle
23 amongst them. It is a display of what can be
24 achieved in Indiana.

25 We love to be able to congratulate and applaud

1 those folks that have achieved success in Indiana
2 throughout the year, but we get to tell the nation
3 what you're able to do in this Indiana program,
4 what kind of money you're able to achieve, what
5 kind of racing success, what kind of award you're
6 able to add to that. That is a wonderful
7 opportunity to publicize that.

8 We have tripled our awards in recent years so
9 that we are recognizing the best achievements, the
10 bred and sired horses, the breeders, the owners,
11 and the trainers that accompany those. So this
12 makes a great news opportunity for us.

13 ITOBA also offers an in-state sale. This is
14 something that's right here. It's local. It's
15 accessible. This is going to continue the flow of
16 the process from the breeder connected to the owner
17 and the trainer to keep these horses moving down
18 the line. These horses that come through this
19 local Indiana sale, we are most likely going to be
20 able to keep them here in Indiana. Those brood
21 mares typically head right up the road to our
22 Indiana farms for foaling. And those racehorses
23 typically are going to fill those Indiana Grand
24 gates. That is a big priority for us. Not that I
25 want to talk about taxes, but it does benefit the

1 state of Indiana because all the sales tax of
2 horses sold here in Indiana goes back to our
3 Indiana Department of Revenue.

4 ITOBA is a big resource for folks that are
5 coming in and moving through navigating this
6 program, whether it be our website. We've spent a
7 good deal of time and money trying to upgrade that
8 website, make it more accessible, make it more
9 accessible on your phone to be able to use that.
10 We make use out of news and advertisements and host
11 industry meetings, not just for our members but
12 everyone welcome so that we can get an idea and the
13 feel, listen for what the concerns and priorities
14 are of our industry participants.

15 We are advertising in Blood Horse, American
16 Racehorse, Thoroughbred Daily News. We use the
17 Paulick Report, Indian Charlie amongst others.
18 ITOBA has sponsored two stallion directories in
19 2019 making sure that those stallions are
20 recognizable depending upon what publication
21 somebody might pick up or frequent. Of course,
22 we're a resource to answer hundreds of questions,
23 calls, and emails to direct folks through this
24 Indiana process.

25 The Thoroughbred funds are split here in

1 Indiana. And a good deal of those contributions or
2 charitable causes are shared by the HBPA. ITOBA
3 has some charitable causes. We frequent the
4 Jockeys & Jeans, a permanently disabled jockeys
5 fund. It is very important to ITOBA to fund the
6 FFA year after year. We think it's so important to
7 cultivate youth in these equine proficiency
8 programs that the FFA offers. Grateful for their
9 assistance in bringing up the next generation.

10 ITOBA's representation is really key. ITOBA
11 represents everyone who is invested in the
12 Thoroughbred industry, whether you are in Missouri
13 living in Missouri, and you own a piece or a
14 partnership in a racehorse or a foal, if you're an
15 Indiana farm owner, if you brought your skills and
16 established a career here in Indiana, you want
17 someone at the meeting table. You want someone at
18 the table who respects your investment. You want a
19 voice that is working for a stable and sustainable
20 Indiana Thoroughbred industry. You want somebody
21 who knows how and why this opportunity has been
22 afforded to us.

23 We know that this money doesn't fall out of
24 the sky. We know that this opportunity was
25 afforded to us by Indiana and for Indiana. The

1 opportunity was afforded to us with a lot of
2 responsibilities. We're responsible for building
3 more than just a program that hands out purse money
4 and incentive money. We are responsible for
5 building a program that builds Indiana. Building
6 program incentives should incentivize folks to buy
7 or to breed, to buy, and to race in Indiana, but
8 it's important to ITOBA that we are building a
9 program that incentivizes folks to come to buy a
10 farm and make land improvements. That we're
11 attracting skilled vets and horsemen to come and
12 set up their livelihood and share their skills with
13 us in Indiana, to offer improved facilities and
14 services here in Indiana.

15 We feel like the idea of Indiana economic
16 development, not just a phrase or a line, but it is
17 a genuine goal. Your hay and your straw farmer
18 needs to be in a situation where he's always buying
19 new and better equipment. And so we strive for
20 this genuine Indiana economic development.

21 We feel like it has real potential. And it's
22 a genuine goal. And it drives perpetual
23 improvement. The better we get, the more improved
24 quality blood stock we attract, which creates
25 better quality horses and the ability to better

1 care for them.

2 ITOBA feels that we are a vital voice here in
3 the Indiana Thoroughbred industry. We are
4 accountable, responsible ambassadors for the
5 Indiana Thoroughbred industry. And we respectfully
6 ask that you will approve our application today.

7 CHAIRMAN BORST: Thank you. Very well done
8 also. First, we'll go to staff about comments
9 again. No comments.

10 COMMISSIONER SCHENKEL: One minor question on
11 your submission. You have under operating
12 expenses, you listed your employees. And it refers
13 to employed administrative secretary, and then it
14 says down below that that you employ an executive
15 director. Is that one in the same? Did you just
16 use two different titles?

17 LEIGH ANN HOPPER: That is essentially one in
18 the same, yes.

19 COMMISSIONER SCHENKEL: Because I didn't see
20 that you were paying the administrative secretary.
21 Okay. Thank you.

22 CHAIRMAN BORST: Are there any interested
23 parties to speak to the application? Any further
24 questions, Commission members? Seeing none, we're
25 ready for a motion and a second.

1 COMMISSIONER SCHENKEL: Move acceptance.

2 COMMISSIONER LIGHTLE: Second.

3 CHAIRMAN BORST: Been moved and seconded we
4 approve the application. All those in favor say
5 "aye."

6 THE COMMISSION: "Aye."

7 CHAIRMAN BORST: Opposed "nay."

8 (No response.)

9 CHAIRMAN BORST: The "ayes" have it
10 unanimously.

11 Next we have hearing on the 2020 renewal
12 application of the Indiana Standardbred
13 Association.

14 JOE PUTNAM: Good morning, Commissioners,
15 counsel, Executive Director Pitman, Deputy Director
16 Linkmeyer. My name is Joe Putnam. I'm the
17 president of the Indiana Standardbred Association.

18 I'll try to keep it short and sweet and touch
19 on a few things. Our 2019 Standardbred meet was a
20 very successful meet. Had over 12 track records
21 set, which just shows how our Standardbred
22 racehorses just continue to grow and grow and get
23 better and better.

24 Some of the things we're looking for in 2020
25 to do, we're having the Breeder's Crown return to

1 Hoosier Park. That is, as everybody puts it, sort
2 of our Super Bowl of racing. It's quite an honor
3 to be asked to have and host those types of races.
4 It just kind of goes along with how things have
5 been going. The racing is just first class. So
6 we're looking forward to that.

7 Also in 2020 we're entertaining doing a brand
8 new economic impact study for all breeds to show
9 how much we have really grown. We've grown much
10 from 1995 to 2011, but we believe from 2011 to
11 2020, it has really grown exponentially. We are in
12 the process of doing the 2020 economic impact
13 study.

14 As far as our association, our continued
15 benevolence, we've got a great backside health
16 chiropractic program, free clinic for over
17 1100-plus members. It does great things. Also,
18 we've got a nice college assistance program and
19 also a very good horse benevolence program, you
20 know, the continued after care and treatment of
21 retired racehorses.

22 That's pretty much all I got. I just wanted
23 to keep it short and sweet. Any questions going
24 forward?

25 CHAIRMAN BORST: On the study, is that going

1 to be similar to the one that was done?

2 JOE PUTNAM: 2011.

3 CHAIRMAN BORST: 2011. I thought it was less
4 than that.

5 JOE PUTNAM: That's why we feel in ten years
6 we've seen a lot of growth.

7 CHAIRMAN BORST: I'm sure it's well over a
8 billion now. It was a billion then.

9 JOE PUTNAM: Probably closer to two billion.

10 CHAIRMAN BORST: Is that in concert with
11 Purdue?

12 JOE PUTNAM: Yes.

13 COMMISSIONER SCHENKEL: I have that same
14 question. Who will fund that, Joe? Is Purdue
15 willing to participate, or is that something the
16 Commission needs to think about?

17 JOE PUTNAM: Yeah, I think we are looking
18 at --

19 COMMISSIONER SCHENKEL: How is that funded?

20 JOE PUTNAM: I think we're looking for
21 partners. In the past it was the ISA, Purdue, the
22 past owner of Centaur sponsored, some of the other
23 associations sponsored money. So we are just in
24 the initial process of getting this going for 2020.

25 COMMISSIONER SCHENKEL: I guess one of the

1 suggestions I would make would be consider one of
2 the quasi-governmental entities. I would suggest
3 you talk to the folks at the Indiana Economic
4 Development Corporation also because they are
5 constantly looking for economic impact of Indiana
6 businesses. And I'd see if there's some help in
7 funding that. I know that after the 2011 report, I
8 remember when we were in discussions with them
9 about some other things that related to
10 legislation, they were very interested in that
11 report. And they used it -- "they" being the
12 IDEC -- used that report in a number of cases. So
13 I would not leave them out of the mix.

14 CHAIRMAN BORST: Even the visitors, the
15 Indiana Visitors Association it's Elaine Heaton now
16 who's running it, the tourism and all.

17 JOE PUTNAM: They're interested in partnering?

18 CHAIRMAN BORST: Might be another one to look
19 at too since they both tout all the numbers.

20 JOE PUTNAM: That's what's important.

21 COMMISSIONER SCHENKEL: Just one other
22 comment. You had in your narrative, and I can't
23 remember what page it was on exactly, but you spoke
24 to the positive relationship that you've had with
25 Caesars and so forth, but you raised, not the

1 question, but you just made the comment that,
2 however that may change again.

3 Is your -- I guess I want to reinforce that
4 relationship that you've had with Caesars over this
5 past 18 months.

6 JOE PUTNAM: In the past year, year and a
7 half, the Indiana Standardbred Association, we've
8 had great, you know, line of communication with
9 their senior management, Trent McIntosh, Rick
10 Moore. Our ISA board, we have several committees.
11 We meet regularly. I race a lot so I'm at the
12 track daily. So I have a good rapport with Rick
13 Moore.

14 Yeah, I mean, we're a little bit -- you know,
15 it was new with Caesar so just thinking ahead. I
16 don't know where the Eldorado thing is going to go,
17 but, hopefully, it continues.

18 COMMISSIONER SCHENKEL: Thanks.

19 CHAIRMAN BORST: Any other questions,
20 comments? Anything from Staff?

21 MR. JACKSON: Nothing from staff.

22 CHAIRMAN BORST: Another good presentation.
23 Reading those, they gave us the thumb drives of
24 them. It takes a little while to read all you
25 guys' application. We learned a lot. So there you

1 go.

2 Okay. Seeing none, we'll accept a motion.

3 COMMISSIONER MCCARTY: Move for approval of
4 the Standardbred Association application.

5 COMMISSIONER LIGHTLE: Second.

6 CHAIRMAN BORST: Been moved and seconded. Any
7 further discussion? Seeing none, all those in
8 favor say "aye."

9 THE COMMISSION: "Aye."

10 CHAIRMAN BORST: Opposed "nay."

11 (No response.)

12 CHAIRMAN BORST: The "ayes" have it.

13 JOE PUTNAM: Thank you.

14 CHAIRMAN BORST: Thank you all again. It's
15 amazing. I don't think other states have the
16 relationship and the way all the pieces work
17 together with the tracks and Commission and the
18 horsemen's associations. It's amazing. That's
19 Indiana. That's the way we do things.

20 Number seven is consideration of Caesars 2020
21 operational plan as required by the Commission's
22 Permit Transfer Final Order dated July 10, 2018.
23 Is this going to be a tag team here?

24 MR. JACKSON: Mr. Chairman, I have a small.

25 CHAIRMAN BORST: We have to get the

1 legalities.

2 MR. JACKSON: At its June 28, 2018 meeting,
3 the Commission determined that granting the
4 transfer petition, transfer application to Caesars
5 would be in the best interest of the Indiana horse
6 racing industry and the state of Indiana subject to
7 certain conditions and/or covenants. One of the
8 conditions and covenants, as outlined in the
9 Finding of Fact No. 18 of the Commission's final
10 order of July 10, 2018, requires the approval on an
11 annual basis of an operations plan before race
12 dates are allocated. Covenant No. 4 final order of
13 the Commission dated July 10, 2018, specifically
14 provides Caesars covenants to prepare in
15 consultation with the horsemen's associations and
16 present to the Commission for approval on an annual
17 basis a racing operations plan for the upcoming
18 calendar year before race dates are allocated.

19 The plan must include and/or address each of
20 the elements referenced at pages 20 through 22 of
21 the RG & E report. These elements are also set
22 forth in Finding of Fact 18 of this final order and
23 are incorporated herein by reference.

24 Caesars understands and agrees to this
25 comprehensive operational plan, will become a

1 commitment of Caesars, and any material changes
2 during the year will be subject to Commission
3 approval. Material deviations from the operational
4 plan without Commission approval will be tied to
5 the license, and depending on the nature of the
6 deviation, it will be within the Commission's
7 discretion as to whether any penalties will be
8 imposed, the extent of those penalties that will be
9 imposed or any other appropriate action provided by
10 applicable law and regulations that might be taken.
11 If a change or deviation is deemed an emergency by
12 the Commission's Executive Director, then he or she
13 will be empowered to approve any change or
14 deviation that cannot wait for Commission approval.

15 CHAIRMAN BORST: Thank you. Now we've got the
16 legalities out of the way.

17 TRENT MCINTOSH: Thank you. Good morning,
18 Chairman, Commissioners, and executive staff. My
19 name is Trent McIntosh. I'm the senior
20 vice-president and general manager at Harrah's
21 Hoosier Park. We appreciate the time today to be
22 able to come here and present you our 2020
23 operational plan and ask for approval of that plan.

24 Both Indiana Grand and Hoosier Park have put a
25 great deal of effort in putting together a plan

1 that we hope you all will approve today, and one
2 that we think sets us up for success at both
3 properties in 2020.

4 With us today, we have the general manager
5 from Indiana Grand, Mr. Jon Schuster, and we also
6 have general manager from Harrah's Hoosier Park,
7 Mr. Rick Moore, to help present the operational
8 plans. We've also brought some of the marketing
9 teams from both properties to present the marketing
10 pieces of it because they put so much work into
11 helping put these plans together that we wanted to
12 share and let them deliver the information.

13 One other quick introduction, I would like to
14 introduce to you all the newest member of the
15 Caesars Indiana leadership team, somebody that I've
16 had the opportunity to work with for about nine
17 years prior to me moving to Indiana last July. And
18 somebody that I'm happy to call a partner here in
19 Indiana, senior vice-president and general manager
20 of Indiana Grand Mr. Mike Rich.

21 MIKE RICH: Good morning, Members of the
22 Commission, my name is Mike Rich, senior
23 vice-president and general manager of Indiana
24 Grand. Was excited when Trent left and thought I
25 was rid of Trent forever, but I'm working with him

1 once again here in Indiana. All jokes aside,
2 excited to work with Trent moving forward.

3 And I am a proud Indiana graduate of 1995.
4 So, hopefully, I did not offend Doctor Borst with
5 that news. I am a Midwesterner, born and bred in
6 the Chicagoland area, went to school at IU. I'm
7 excited to be back in the state of Indiana.

8 I started my career with Caesars 18 years ago
9 in the state and back again and very excited to be
10 here. I did spend the last nine and a half years
11 at Bossier City running our two properties down in
12 Bossier, one of which was Louisiana Downs, which we
13 ran Quarter Horse and Thoroughbred racing in
14 Louisiana and very familiar with the racing product
15 and excited to work with the horsemen and the
16 Commission and Jon and team to help continue to
17 grow Indiana Grand and position it for future
18 growth moving into the future. Any questions?

19 COMMISSIONER SCHENKEL: Welcome.

20 MIKE RICH: Thank you so much.

21 CHAIRMAN BORST: A lot of things have changed
22 in 18 years.

23 MIKE RICH: Absolutely.

24 TRENT MCINTOSH: With that said, I'm going to
25 bring up Mr. Rick Moore to start the presentation

1 for Harrah's Hoosier Park.

2 RICK MOORE: I am Rick Moore, vice-president
3 general manager of racing for Harrah's Hoosier
4 Park. Mr. Chairman, Members of the Commission,
5 Executive Director Pitman, Deputy Director
6 Linkmeyer, staff, thank you for allowing me to
7 appear this morning.

8 I need to start my presentation off by making
9 two heartfelt apologies actually. First is to the
10 Commission for our first version of our operational
11 plan that did not address several subject matters
12 that needed to be addressed. I want to thank
13 Executive Director Pitman for constructive comments
14 and for allowing us to submit a revised 2020
15 operational plan. Thank you so much, Deena. We
16 appreciate that very, very much. We offer our
17 apologies for the first version, which was not up
18 to par.

19 I also want to apologize to ISA president Joe
20 Putnam and the ISA board for being remiss in not
21 getting our operational plan to you in the timeline
22 we should have. No excuses. Bad on me. I promise
23 you it will not happen again. Thank you for
24 allowing me those two apologies.

25 Now, I'll start. I will start with the

1 section that goes actually further back in our
2 presentation, but I think it's the most important
3 part of my presentation, our presentation, pardon
4 me. That's Harrah's Hoosier Park's partnership
5 with the Indiana Standardbred Association.

6 I don't think we could have a better
7 partnership, a better relationship. Our
8 partnership, as Joe said, is built on respect and
9 open communication. During 2019, Chuck and I sat
10 down on several occasions with Joe and the ISA
11 board to discuss ongoing operational issues and
12 listened to the ISA on matters that they felt
13 needed attention. These issues were always taken
14 seriously and addressed in a prompt manner, and the
15 results conveyed back to the ISA.

16 Over the past month and a half, Trent and I
17 sat down with Joe and his executive committee in a
18 collegial manner to discuss 2020 race dates. I'm
19 happy to report that together, and I emphasize
20 together, we came up with a racing calendar and
21 racing dates that we are pleased to submit to you
22 for your consideration and hopeful approval.

23 In an informal but almost nightly manner, Joe
24 and I speak to one another, either in person or by
25 phone, just to touch base to see if there are any

1 hot items that need to be addressed. In total,
2 communication between ISA and Harrah's Hoosier Park
3 could not be better.

4 On the marketing front, we work with the ISA
5 also. Emily Gaskin will talk about our marketing
6 plan in just a couple of minutes. Throughout the
7 160 day racing season, Harrah's Hoosier Park held
8 monthly meetings with our marketing team, Indiana
9 Standardbred Association's promotions committee in
10 an effort to identify a variety of joint marketing
11 opportunities. Through this cooperative
12 collaboration, we implemented a detailed marketing
13 strategy and employed a number of joint promotions.
14 And we are proud that we were able to do that
15 together.

16 Now, let me talk about a quick recap of 2019
17 mixed in with what's going to be happening in 2020.
18 2019 marked the first full year of Harrah's Hoosier
19 Park Racing and Casino racing operation under the
20 leadership of Caesars Entertainment. Not only did
21 Caesars fulfill its commitment to the Indiana horse
22 racing industry, it raised the bar with a couple
23 unprecedented initiatives that took place
24 throughout all four Caesars racetracks.

25 The first was our Caesars Handicapping

1 Challenge, a \$35,000 contest featuring both
2 Thoroughbred and Standardbred races from all four
3 Caesars racing properties. Never been done before.
4 No handicapping contest has ever involved
5 Thoroughbred and Standardbred racing. It took a
6 lot of work, a lot of coordination, but we were
7 able to do it. And we are very, very proud it came
8 off without a hitch.

9 Then the next initiative, one that is really
10 near and dear to my heart, quite honestly, all four
11 tracks unveiled the Empire of Hope fund raising
12 event benefiting the after care of retired
13 racehorses. I think everyone in this room would
14 agree that attention to retired racehorses should
15 be first and foremost, one of the things we have on
16 our hit list to make sure we take care of.

17 Harrah's Hoosier Park alone raised more than
18 \$32,000 aiding in the transition of the
19 Standardbred racehorses from the racetrack to their
20 second career or their second homes. That money
21 was donated to the Standardbred Transition
22 Alliance, an organization that has been formed to
23 dole out funds to accredited organizations taking
24 care of horses as they enter their second homes and
25 second careers. On a personal note, I'm proud to

1 say that I'm a board member of the Standardbred
2 Transition Alliance.

3 Harrah's Hoosier Park took the lead in
4 negotiating advance deposit wagering contracts with
5 a number of ADW operators, including the three
6 major players in the ADW arena. There's the TVG,
7 TwinSpires, and Xpressbet. The horse racing
8 industry is now enjoying revenues from every wager
9 made throughout the state of Indiana via advanced
10 deposit wagering. I'll talk about the projections
11 for what we see for next year in just a moment.

12 But our marketing expenditures were maintained
13 at the same level as prior years with focus on
14 keeping Harrah's Hoosier Park primely featured
15 throughout North America. And we did that with
16 sizeable partnerships with TVG and TwinSpires, the
17 aforementioned TVG and TwinSpires. You can now see
18 literally every Hoosier Park race, Harrah's Hoosier
19 Park race nightly, with the exception of Saturday,
20 on TVG and TVG2.

21 We partnered with TwinSpires, one of our
22 bigger partners in promotional events. They are
23 the biggest of the ADW companies. And we wanted to
24 make sure that we get our fair share of the pie
25 through TwinSpires and the ADW companies.

1 Joe mentioned it, but Hoosier Park will
2 continue its foundation as a premier harness track
3 in North America as it once again prepares to host
4 harness racing's jewel, the Breeder's Crown on
5 October 30th and 31st of 2020. Again, would not be
6 possible without the partnership between the ISA
7 and Harrah's Hoosier Park. Significant financial
8 contribution from both entities and without both
9 organizations being involved, it couldn't happen.
10 So, Joe, thanks to you and your team again.

11 Hoosier Park is prepared to spend an
12 additional \$692,295 in racing-related capital to
13 ensure that racing at Hoosier Park is conducted in
14 a first class manner that all industry stakeholders
15 can be proud of. I'll go through a few of those
16 items in just a moment because they touch on the
17 safety and comfort of the horsemen so I want to
18 make sure I talk about a few of those items.

19 We talked about the ADW and source market fees
20 just a moment ago, but I will tell you that we are
21 projected in 2020 to reach revenues of
22 \$2.4 million. Of that \$2.4 million, almost
23 1,450,000 will go back to the horsemen's
24 organizations in the state and county fairs here in
25 Indiana. So a sizable amount of money coming in

1 through ADW.

2 We perceive a 20 percent increase in revenues
3 this year. We think in 2019 we will hit right at
4 the \$2 million mark. And as you know we didn't get
5 started until May, but we did have source market
6 fees coming in on a 25-mile radius before that up
7 to that time. So together we think we'll be at
8 about \$2 million for 2019 and \$2,400,000 in 2020, a
9 20 percent increase.

10 As we all know, more and more wagering is
11 going through ADW. And I'm pleased that those
12 revenues are now being seen here in Indiana and
13 benefiting horse racing and particularly horse's
14 organizations, purses, and state and county fairs.

15 In 2019, we had our 26th edition of our
16 signature race. That would be the Dan Patch Stakes
17 and had an all time record purse of \$350,000. We
18 also had our second annual \$200,000 Caesars
19 Trotting Classic. Joe mentioned the 12 track
20 records that were set during the Hoosier Park meet.

21 If you know anything about Harrah's Hoosier
22 Park, you know we are big on guaranteed wagers
23 trying to drive cash and eyeballs to Hoosier Park.
24 On Wednesday nights, we have our \$20,000 guaranteed
25 trifecta pool. On Thursdays, we have our \$10,000

1 pick four pool. And every evening, with the
2 exception of Saturday, Tuesday through Friday, we
3 have what has become our signature wager. That
4 would be the \$10,000 guaranteed pool on the Hoosier
5 High Five, which is a pentafecta where you have to
6 pick the finishers one through five.

7 That takes place on our last race of the
8 evening. I'm pleased to report that race alone and
9 the handle on our last race saw an increase of
10 \$458,000 over the prior year's last race. So that
11 has become our signature wager. We are proud of
12 it. It's been well received in the horse racing
13 community.

14 As far as projections go, I gave you the ADW
15 projections. I will let you know we are looking at
16 the on-track handle staying even with 2019. That
17 doesn't sound like a very aggressive goal, but I
18 will tell you it's more and more difficult to drive
19 handle on track and through live racing because of
20 the convenience of ADW. No matter where you are,
21 whether you've got an iPad or phone or whatever,
22 you can make a wager on Harrah's Hoosier Park. So,
23 you know, the urgency to get to the racetrack is
24 not as great as it used to be, but we think with
25 the restructuring of the racing dates, the racing

1 calendar and the emphasis that Emily will talk
2 about on our marketing plan, that we're going to
3 able to at least keep our live on-track handle
4 even.

5 We look for our export handle to increase by
6 two and a half percent and reach almost \$79 million
7 next year. In total, we're looking at our live
8 racing product going up 2.2 percent. We think our
9 average starters will go up also from 8.47 to 8.80,
10 again, due to the restructuring of the racing
11 calendar. With the four-day week in April and the
12 three-day weeks in November, we think there will be
13 more horses available to fill races at those times
14 of the year.

15 We think our average races per day will also
16 increase slightly from 12.5 to 13 races a day. In
17 this day and age, filling 13 races a day is quite
18 an accomplishment. If you look around the country,
19 you'll see the number of four, five, and six horse
20 fields being almost the norm these days. So we're
21 proud we're going to be able to put on 13 races a
22 day. Again, it's a partnership between the Indiana
23 Horse Racing Commission, the ISA, and Harrah's
24 Hoosier Park.

25 In 2019, we met our commitment on capital. We

1 spent over \$1.2 million. I've got a list of what
2 we purchased as far as equipment and vehicles are
3 concerned. This is straight from the list that was
4 agreed to by Caesars. In addition to that, there
5 were several other items we added as far as capital
6 is concerned. Major items, you'll see a new John
7 Deere grader, John Deere loader -- John Deere did
8 well by us, by the way -- Ford F250 crew cabs,
9 emergency track generator, and a number of other
10 items but a lot of big ticket items all to make
11 racing at Hoosier Park the best it can possibly be.

12 In 2020, on the equipment list, we've agreed
13 to the equipment list that Caesars signed off on.
14 And that comes to a total of \$458,295. But in
15 addition to that, we've added items totaling
16 \$234,000.

17 I mentioned the safety and comfort of the
18 horsemen so we're looking at remodeling the track
19 kitchen. So many of the horsemen spend their time
20 in the track kitchen. Needs to be a nice place
21 where you can relax and enjoy yourselves.

22 We have new HVAC units for the dorm rooms. We
23 are constantly replacing old units and putting new
24 units in. Every room has its own air conditioning
25 and heating unit. We're going to put new washers

1 and dryers in the dorm building.

2 We're going to add LED lighting into the
3 paddock. We, obviously, have a paddock and
4 adjacent paddock. But the main paddock holds a
5 hundred horses. We're going to put LED lighting in
6 there. It's just better lighting. LED lighting is
7 the way to go. And that's what we're going to get
8 into the paddock and make it nicer for the
9 horsemen, honestly, to be able to see what they're
10 doing.

11 We're going to install LED fixtures for
12 emergency lighting on the track. And we're going
13 to install LED fixtures on the trailer lot poles
14 and our jog track. Again, all for the safety and
15 comfort of our horsemen.

16 One of the other things I want to talk about,
17 it's become, I guess it's become maybe the primary
18 topic in all of horse racing, whether it be
19 Thoroughbred, Quarter Horse, or Standardbred horse
20 racing. That's the safety, the safety factor, the
21 safety of our participants, whether it be the
22 horses or the drivers in Standardbred racing. I
23 mention here the fact that maybe someone has
24 noticed the fact that Harrah's Hoosier Park employs
25 a full-time, year-round director of veterinary

1 services. His name is Dan Eichhorn. He's been
2 with us since 1994, I'm proud to say. I'm proud to
3 say he's a good friend. He inspects every horse
4 that goes out onto the track to ensure that horse
5 is in the proper condition to compete that evening.
6 If he sees any horse that he has any doubt about,
7 he has the latitude to go ahead and scratch that
8 horse and report it to the judges.

9 He monitors health conditions from around the
10 country. A lot of times there's a strangles case
11 or a herpes case in another racing jurisdiction
12 that we need to be aware of so that that horse
13 doesn't come from that jurisdiction and endanger
14 horses racing or residing at Harrah's Hoosier Park.

15 As far as the safety of the drivers, we want
16 to make sure they compete on the best racing
17 surface possible. Again, we employ a full-time,
18 year-round track superintendent and a full-time
19 track maintenance crew. During the racing season,
20 the crew is divided into morning and evening teams
21 to ensure that the track is in the best shape it
22 can be for morning training as well as for racing
23 in the evening. We spend a, not that it matters,
24 but we spend a tremendous amount of money to make
25 sure that that track is in the best possible shape

1 it can be. Again, the horses and the drivers, they
2 need to feel safe when they go out onto that
3 racetrack.

4 During the racing season, we also bring in Dan
5 and Greg Coon. The company is called the Coon
6 Brothers. They are considered the leading track
7 racing surface consultants in the entire world, not
8 the country, the world. They go to Australia.
9 They go to Europe. You name it. If there's a
10 problem or people are putting in a new track, they
11 call the Coon Brothers.

12 We bring Dan and Greg in every year to take a
13 look at our track to collaborate with our track
14 superintendent to make sure there is no problem
15 with our track. If there is a problem, then
16 together they can get that corrected quickly. But
17 our commitment to safety, both for our equine and
18 human athletes is always at the forefront of
19 everything that we do.

20 I went through it quickly. I touched on a lot
21 of different things, but, you know, we're excited.
22 There's so much positive happening at Harrah's
23 Hoosier Park. Joe talked about it. You know,
24 Standardbred racing in Indiana is considered on a
25 par with any Standardbred racing in North America.

1 Our horses, they leave Hoosier Park, they go
2 everywhere, whether it's Florida, New Jersey,
3 Canada. They compete everywhere. They win
4 everywhere. Our horses compete in the Breeder's
5 Crown. I have no doubt that our Indiana horses
6 will win several Breeder's Crown events next year.

7 Everything is going so well. Trent, the other
8 day, he said, you know, our relationship, he
9 considers our relationship with the ISA the best in
10 class. I couldn't have said it better. It's all
11 positive. It's all good.

12 We are recognized. We are looked on with envy
13 by other states by what's going on here in Indiana.
14 Again, it's because you, the regulators, the
15 Indiana Horse Racing Commission. It's the
16 horsemen. It's the breeders. It's the owners. It
17 all has to work together. If any part of it
18 doesn't work, then none of it will work.

19 Everyone is working together. Everyone is
20 pulling together. No one is fighting with anybody.
21 Everyone wants to know how can we make it better.
22 It's good, but we want to get better. Status quo
23 is not good enough. We want to get better and
24 better.

25 More top stallions are being brought into the

1 state. More top line brood mares are being brought
2 into the state. You've got so much to be proud of.
3 We've got so much to be proud of. I'm just glad to
4 be part of it.

5 Caesars has done a tremendous job. Their
6 support of horse racing has been unwavering. I
7 want to emphasize that word unwavering. I'm proud
8 to be part of the Caesars organization. I'm proud
9 of what we accomplished in 2019. More so, I'm
10 looking forward to what we can accomplish in 2020
11 together. Together we will accomplish so much in
12 2020.

13 Thank you for your time today. I will bring
14 up Emily Gaskin to go over our 2020 marketing plan.
15 Thank you so much.

16 CHAIRMAN BORST: Thank you. Is there anybody
17 here from Eldorado, a representative?

18 JEFF HENDRICKS: Yes.

19 CHAIRMAN BORST: I hope you listened to that
20 last five minutes.

21 EMILY GASKIN: Commissioners, thank you so
22 much for the opportunity to speak to you today. I
23 will keep this a little bit brief and open it up
24 for questions at the end.

25 In 2019, all eyes were on Harrah's Hoosier

1 Park. We embarked on our very first season, full
2 season under the direction of Caesars
3 Entertainment. Just as we have done in the years
4 past in the last few years, we continued to raise
5 the bar, and we continued to be trendsetters,
6 something that I'm very proud of on the marketing
7 front in 2019.

8 I know Rick and a few of the folks touched on
9 it, but I would like to bring up again the Empire
10 of Hope initiative. This is something that is
11 trendsetting in the industry. We really hope that
12 this is something that will take off, and we will
13 see happen at other facilities across the country.
14 It's something we're very proud of that we were
15 able to raise as much money as we did and bring
16 awareness, of course, to such a deserving cause.

17 We hosted events like the Caesars Handicapping
18 Challenge, something, again, that has never been
19 done at a multitude of facilities. We continue our
20 outreach programs with the Harness Horse Youth
21 Foundation, the National FFA convention, and, of
22 course, the Dan Patch.

23 This year was the richest edition of the Dan
24 Patch. That's solely due to the fact that we had
25 so many horses nominated like a horse like Lather

1 Up, who was the fastest horse in the country.
2 These folks have a lot of opportunities and a lot
3 of choices to make when they choose to race their
4 horses. I think it speaks volumes that they decide
5 to nominate their horses to the Dan Patch. Seeing
6 a horse like Lather Up, we saw fans come out to see
7 the world's fastest horse. Again, it speaks to the
8 volumes of the horsemen also support the racing
9 program at Harrah's Hoosier Park.

10 Under the direction of Caesars, we were able
11 to leverage new technology that they brought to the
12 table. We were also able to leverage their service
13 program, which is unmatched. They were able to
14 provide an unwavering amount of service to our
15 racing customers, along with our casino customers
16 as well.

17 New business acquisitions, obviously exposure
18 to the Caesars Entertainment brand is well known so
19 we were able to leverage that exposure, along with
20 the newly introduced sports book initiatives we've
21 seen as well.

22 Again, the 2019 season was much success under
23 the direction of Caesars Entertainment, but as Rick
24 Moore said, we are very much looking forward to
25 2020 and what we will continue to do.

1 The marketing strategy will focus on driving
2 quality revenues as we've done in the past. We
3 will place an emphasis on brand recognition, and we
4 will continue to have a robust race marketing
5 program in 2020, which, of course, is going to be
6 highlighted by the coveted Breeder's Crown events.

7 As Joe and Rick both mentioned, not only has
8 it been a very task, a very tall task for the
9 horsemen's organization along with Caesars, but I
10 think it also speaks volumes that the Hamiltonian
11 Society has enough confidence in not only what we
12 did in 2017 but what we can do in 2020. We saw the
13 Indiana horses shine on a national level, and I
14 think we are looking forward to doing that again in
15 2020.

16 So along with the Breeder's Crown, we will
17 continue to leverage that national exposure and
18 take the Harrah's Hoosier Park name to the top of
19 the harness racing world. We will continue to do
20 the focused advertising and interactive programs,
21 the promotional programs, fan engagements, and, of
22 course, our signature event programming, along with
23 our community events, outreach, and our special
24 fund raising initiatives. That's all I've got for
25 you. Any questions?

1 CHAIRMAN BORST: That's a lot. Thank you.
2 Anything else from?

3 RICK MOORE: That concludes our presentation
4 for Hoosier Park.

5 CHAIRMAN BORST: We'll switch to Indiana
6 Grand. Do you have a question for Rick?

7 COMMISSIONER SCHENKEL: Yes, I have a bunch.

8 CHAIRMAN BORST: Hang on, I guess we have a
9 couple of questions for Hoosier.

10 COMMISSIONER SCHENKEL: I have some comments
11 and then some questions about I understand your
12 apologies, Rick, and I appreciate that. I guess my
13 comment would be I'm a little, no, I'm a lot
14 disappointed in the fact that your operations plan
15 was not done in conjunction with and with
16 discussions with ISA. In fact, in your cover
17 letter that you said you submitted, you submitted
18 the draft to the ISA for its review and approval.

19 I guess maybe it's a matter of semantics. I
20 would hope there would have been meetings over a
21 period of time. I know on a day-to-day basis, you
22 have constant contact, but I would have thought you
23 don't just hand them a report or a draft and say,
24 here, approve it, and let us know when you get it
25 approved. I would hope the process going forward

1 is going to be that you do that in conjunction with
2 them throughout the time that you're developing
3 your plan, and there are discussions.

4 So you don't need to comment on it. I want to
5 make that point. I want to make it very
6 emphatically. That disappoints me greatly.

7 I went back and found some notes. Sorry about
8 that but I don't throw anything away. From
9 June 27, 2018, when we were going through the
10 discussion of Caesars, we talked about the
11 employees level and the impacts on the community.

12 What's been the result of how many employees
13 do you have today versus before Caesars took over?
14 What is the flow there? There's no information in
15 here that you've submitted. I'm just curious as to
16 how, what's been the result of that because that
17 was something we all talked about.

18 RICK MOORE: We're on the same level right
19 around 800, getting ready to bring on more
20 employees with the advent of table games. We added
21 some more employees with the addition of the sports
22 book. We continue to do business in our
23 communities.

24 I think in the plan there's right at the end,
25 I forget how much, but like \$750 million we spent

1 over the last year with Indiana vendors, but we
2 continue to use our local folks. West Electric, a
3 local, just an example, continues to do all of our
4 electrical work at our facility and a lot of work
5 at Indiana Grand. We still use Harcourt Publishing
6 out of Millville to do our programs. Those are
7 just a couple of examples we use. We just use a
8 lot of local folks.

9 We want to make sure we're giving back to our
10 communities. We're all about community. There's a
11 big section on community. We participate in our
12 Hero program under Caesars auspices where our
13 employees go out and give back to the community by
14 spending hours working in the community. We're big
15 about community.

16 I've always been big in participating in the
17 Anderson community myself and serve on a number of
18 boards and organizations. I can tell you our
19 staffing levels is still at the same level as back
20 on the day that you just referenced, Commissioner
21 Schenkel. Like I said, we are getting ready to
22 bring on another 150 or 200 people for the table
23 games.

24 COMMISSIONER SCHENKEL: You talk about the
25 community impact, and that leads me to my next

1 question and topic. That is, in your report you
2 were extensive in your observation you just
3 mentioned about the Heroes and about the number of
4 hours your volunteers submit.

5 But, again, going back to our June discussion
6 of 2018, you were all asked about how you
7 determined community contributions. You said you
8 would do it quote, unquote, in service areas and
9 would even consider setting up a foundation in each
10 county or in each area. I don't see anything in
11 any of your submissions about any kind of cash
12 contributions or significant contributions to
13 community, not for profits, and so forth. They may
14 be there.

15 I'm not talking about hours spent by
16 volunteers, but we've been used to in years past
17 seeing from Centaur, and I know that's past
18 history, but you spoiled us by providing us
19 information showing that.

20 And I know in places like Anderson and
21 Shelbyville, it's important for cash contributions,
22 monetary contributions to be made to certain
23 not-for-profit entities. We see no evidence of
24 that. I would appreciate at some point having more
25 information about that because I hope you're doing

1 it.

2 RICK MOORE: We are doing it.

3 COMMISSIONER SCHENKEL: If not, I'm concerned.

4 RICK MOORE: We are doing it, Commissioner
5 Schenkel.

6 TRENT MCINTOSH: I was going to give you a
7 little bit of insight. I don't know every number
8 associated with it, but I do know some numbers
9 associated with it. To date, we've given \$414,000
10 in the community here in Indiana, contributions.
11 And we've also had, when he spoke about the Hero
12 hours, there were 7800 of those Hero hours. I
13 actually have Kiersten here who may be able to give
14 a little more color on that, but I will do my best
15 to answer your question.

16 COMMISSIONER SCHENKEL: Trent, that's great.
17 I appreciate knowing that you spent 414. That
18 would have been helpful to know that. It would be
19 interesting to know where you're spending it
20 because we don't have any evidence of that. And
21 you pledged that to us 18 months to ago. You say
22 you've got, in your narrative you say you have a
23 special sponsorships and donations committee. It
24 would be interesting to see a report of that
25 committee.

1 You don't have to tell us now, but by the end
2 of this process, I hope we get some more
3 clarification on that because that's an important
4 part. And as the Chairman mentioned, we hope
5 Eldorado is listening to this too because we're not
6 going to forget that. You're profiting in a local
7 community. I was always taught you give back to
8 that community where your livelihood is made. I
9 hope we don't lose sight of that.

10 TRENT MCINTOSH: Commissioner Schenkel, we can
11 get you that information to follow.

12 COMMISSIONER SCHENKEL: It needs to be
13 provided to the Commission in the record, please.

14 TRENT MCINTOSH: Absolutely, yes, sir. I will
15 say we haven't missed a beat in our commitment to
16 the communities, whether it be through our Hero
17 program and our hours contributed by us and our
18 teams building that program there, as well as the
19 cash contributions in the community as well. So we
20 can provide that for the record.

21 CHAIRMAN BORST: Thank you. Any other
22 questions for Hoosier Park?

23 COMMISSIONER MCCARTY: I have a follow-up
24 question. You mentioned the figure 414,000. Is
25 that for the two communities, host communities

1 combined?

2 TRENT MCINTOSH: I'm going to bring up Miss
3 Kiersten Flint who can speak to the numbers a touch
4 better than I can. She may have some reporting
5 with her. Kiersten is our vice-president of
6 marketing at Harrah's Hoosier Park.

7 KIERSTEN FLINT: Good afternoon,
8 Commissioners. The \$414,000 is a combination of
9 sponsorships and donations for specifically
10 Harrah's Hoosier Park, which include Madison
11 County, Indianapolis, and the region in Indiana.
12 Our hero hours at 7,800 equal to just over \$200,000
13 if we put a value to that too. We will provide a
14 full report on our committee. We have a full
15 committee that reviews our sponsorships and our
16 donations and then makes the decision on whether or
17 not to continue with them.

18 COMMISSIONER MCCARTY: Thank you. And I want
19 to second Mr. Schenkel's observations and double
20 second it. I feel as strongly as he does about the
21 need to be supportive of both the host communities.
22 And that we keep it at the previous levels or
23 higher level and set an example for that.

24 I deeply appreciate the individual commitments
25 and involvement in the community. I'm particularly

1 familiar with Mr. Moore's long-term involvement in
2 the Anderson community and the positive effect it
3 has. I hope that continues, but I do -- I
4 definitely would like to see a list of the
5 sponsorships and so forth, an itemized detail of
6 that so that we can keep that on file for our
7 future and our future projections of support for
8 the communities.

9 CHAIRMAN BORST: Thank you. Any other
10 questions? Why don't we -- should we go ahead and
11 continue here? Let's do this then. Why don't we
12 take about a ten-minute break. Some people need to
13 use the facilities. Some people may have a meter
14 to feed. Come back in about ten minutes.

15 (A brief recess was taken.)

16 CHAIRMAN BORST: Let's reconvene. Let's go to
17 the second half. I'm glad Jon had a meter to feed
18 too. I wouldn't want you making a presentation
19 thinking my meter expires in two minutes.

20 JON SCHUSTER: It's cold out there. I will do
21 my best to speed it up.

22 Thank you, Commission Members, Staff and
23 counsel. My name is Jon Schuster. I am the
24 vice-president and general manager of racing out at
25 Indiana Grand out in Shelbyville. Before you, you

1 should have our operational plan delivered a little
2 late. I apologize for that. I would also like to
3 apologize in the same manner that Rick did. I
4 heard the admonishments, and I understand.

5 I would only want to say that from our point
6 of view, I won't speak for Rick, but I think I can,
7 it's a matter of complacency, not of malice. We
8 talk with these horsemen's groups all the time. We
9 are in constant contact. We know where everybody
10 is trying to go and trying to get and not trying to
11 go.

12 I will take full blame for not setting aside
13 the time to do something more formal. That won't
14 happen again. That is for sure. Our relationships
15 with our horsemen is strong, as it is with the
16 Commission, and we are very proud of that and want
17 to keep that.

18 I would also like to apologize to the HBPA and
19 the QHRAI for that delinquency and deficiency. I
20 would also like to apologize to the Commission for
21 one other thing because of my poor timing in
22 getting this put together. We have agreed-upon
23 contracts with both groups. We don't have them
24 executed for you today like we were supposed to
25 have so I apologize.

1 Getting to the operational plan just starting
2 down the opening page. I won't regurgitate all
3 this information. I do have a couple highlights.
4 Our Indiana Derby set a new record for handle and
5 attendance to over \$4.1 million for the night, an
6 incredible amount and a 13 percent increase over
7 last year.

8 Our Big Five wager continues to be strong and
9 the most popular bet at the track. This year we
10 hosted two handicapping tournaments. We touched on
11 one. We also had the National Horseplayers
12 Championship. We've had the last four years where
13 they compete for the national title. That was a
14 success with 105 players.

15 With your approval, last year we were able to
16 reduce the field size requirements for trifecta,
17 superfectas, and pentafectas. That resulted in
18 probably \$2 million in new handle that we would
19 have lost as our pools got smaller. We very much
20 appreciate your wisdom and support in doing that
21 last year. I thought you would like to know that.

22 We have several things that we partner with
23 the horsemen on, just as Hoosier Park does, as both
24 horsemen's groups talked to you about, and we are
25 very happy to partner with them and have joint

1 ventures.

2 We also had a partnership with our sister
3 track Harrah's Louisiana Downs where we had pick
4 four and went back and fourth two races. And that
5 had fairly good interest. I was surprised how much
6 interest there was. So that was a marketing thing.
7 We also had expanded Quarter Horse handicapping
8 with the addition of nationally known commentator
9 Martha Claussen.

10 We also are involved in the Empire of Hope, as
11 Rick mentioned, fundraising. Track raised about
12 \$9,000. And I believe horsemen raised something
13 like 20 on their side so that was a great, great
14 effort. We also hosted the Sixth Annual
15 Horseracing Hall of Fame where we inducted Mr. Rod
16 Ratcliff and Mr. Jim Elliott.

17 In 2019, we completed our \$600,000 track
18 renovation and our \$300,000 stairwell renovation
19 all related to the safety. All were successful and
20 changes to the track brought rave reviews.

21 On the next page, live racing handle results,
22 very proud of the results we had this year. We're
23 up 5.5 with our export, up about 2.1 with our
24 on-track handle for a total of 5.4, and Quarter
25 Horses were up 6 percent this year. We are very

1 proud of those as well.

2 Dates for next year, we along with the
3 horsemen, and we very much consulted with the
4 horsemen on this one. We have elongated our meet a
5 little bit, still 120 days, but we're going to run
6 a little longer into the year believing that could
7 help the breeding industry a little bit and give
8 the horses a little more opportunity. Some horses
9 get lame during the year and need a little time
10 off. This will give a few more horses a chance to
11 make it back to the races and be productive for
12 their owners. Same post times as last year, 2:15
13 during the week and 6:15 on the weekend.

14 Our horsemen's agreement overview, you can see
15 the things are mostly housekeeping items. One of
16 note is we will have ten race cards on all Quarter
17 Horse nights, field size permitting. On the
18 Thoroughbred side, we have change where we are
19 going to have some meetings where we can discuss
20 house rule changes, as well as the ability to
21 invite stewards if somebody wants stewards to come
22 along to hear what issues may be brewing out there.

23 Indiana Grand racing personnel, we intend to
24 have the same group back as last year barring any
25 late changes. I would like to touch on Caesars

1 training, the resources, benefits of the training.
2 Every employee on the property has to go through a
3 training pod. Doesn't matter what you do. It may
4 just be one. I think I have to do six, money
5 laundering, sexual harassment, fraud, those types
6 of things. Everybody has to go through those.

7 Moving to the capital investments and safety.
8 We all know about the track renovation from last
9 year, \$600,000. And it was very successful. In
10 2020, Indiana Grand's commitment to spending
11 capital committed already, part of the long-term
12 capital plan. However, we will also spend
13 additional capital as warranted throughout the 2020
14 calendar above and beyond what we've committed to
15 spend.

16 This includes LED lighting. We also have a
17 warning light system that we're working on putting
18 in for safety in the morning with loose horses.
19 When they're training, sometimes they're going the
20 wrong way or right way, and all horses go both
21 directions anyway.

22 We already have a warning light system and a
23 buzzer system that's effective, but our lights are
24 pretty far inside. This amounts to putting warning
25 lights out on the poles right out by the tracks so

1 jocks and exercise riders have a better chance of
2 seeing that. You can hear the buzzer in the next
3 county so we're not too worried about the buzzer
4 part of it.

5 Also like to announce that our safety record
6 for 2019 is about 35-plus percent safer than the
7 national average. We are very, very proud of that.
8 Our catastrophic injuries were down. And as they
9 compare to the national average, we're in a very,
10 very good spot. I think the Commission can be
11 proud of that, particularly where other places have
12 not had that kind of good luck.

13 I'm also very happy. Are Brian, Joe still
14 here? Paul's still here. Very happy to announce
15 that we will be adding pavers in the paddocks.
16 We've gotten that approved. That's going to be
17 nearly a quarter million dollar project, falls way
18 outside the commitments that you already know
19 about.

20 This is going to be a nice safe way for our
21 horses to get around the paddock. We made some
22 enhancements this year at the cost of about
23 \$20,000. We improved the drainage quite a bit. We
24 improved the material. We put a stand in the
25 center for horse owners so they can be with their

1 animals. But these pavers will help us more with
2 the drainage. It will be nice, safe footing for
3 the horses. We're very excited for that. I want
4 to thank Mike and Dan Nita for stepping up and
5 helping make that happen. It's a big commitment.

6 COMMISSIONER SCHENKEL: That's in addition
7 to --

8 JON SCHUSTER: Everything else, all the money
9 you already know about, yes. So was the warning
10 light system, that's an additional.

11 Also like to point out that our jockey
12 insurance, and you may not be aware, we spend half
13 a million dollars a year on jockey insurance. This
14 year it's going to go up by 50 percent so it will
15 be \$750,000. There's things that we can't avoid.
16 Things we provide for riders for their safety and
17 well-being. But I just thought the Commission
18 should be aware of that spend.

19 I won't go down the list. You've all seen it.
20 It's very self-explanatory.

21 At this point I will turn it over to Tammy
22 Knox to go through all of our community impact and
23 marketing plans. And I will come back up at the
24 end to entertain any questions the Commission might
25 have.

1 TAMMY KNOX: Thank you, Jon. Good afternoon.
2 I'm pleased to let you know that we completed
3 another successful campaign at Indiana Grand this
4 year in our marketing department under the moniker
5 Come Along For the Ride. We saw increases on
6 on-track contest participation. And that resulted
7 in over \$50,000 being paid out in prize money this
8 year during all of our contests throughout the
9 120-day meet.

10 Our race marketing budget in 2019 was over
11 \$500,000. It will be the same for 2020.

12 Advertising highlights, I won't go through
13 every one, but I want to point out a few that have
14 been big home runs for us, one of them being TVG.
15 We have a very good partnership with them. We are
16 on their broadcast on Tuesdays and Wednesdays. We
17 are one of their premier tracks. And as a result,
18 we get a lot of additional coverage in the on-site
19 personnel that are on TV. They also enhance our
20 products.

21 And we, in addition, picked up a new Pick 4
22 series in the fall that went through September and
23 October. And that was on a Tuesday. And we saw
24 some good increases with our Pick 4 as well. We
25 have a strong partnership with TwinSpires. We have

1 monthly promotions and specialty nights, including
2 our Indiana Derby and our Caesars Stakes, which is
3 in September.

4 And we had the enhanced coverage of our Super
5 Pick Tuesday Pick 4 that we did with Harrah's
6 Louisiana Downs that Jon mentioned earlier with
7 Equibase. We were able to put our two races and
8 Harrah's Louisiana Downs two races into a special
9 file that went out to all the horseplayers that are
10 involved in that particular package with Equibase.
11 So that was a big boost for that particular wager.

12 On a local front, we did race of the day with
13 1070 the Fan, Dan Dakich Show that has a big
14 following. And we've seen very good results from
15 that. On a national level we tried the Sirius
16 radio show with Steve Byk. He's the biggest Sirius
17 radio horseplayer show out there so we tried that.
18 We may visit that again. I need to get some
19 numbers before we commit to that.

20 CHAIRMAN BORST: I have a question. Is the
21 1070, is it live?

22 TAMMY KNOX: It is live.

23 CHAIRMAN BORST: I never could tell.

24 TAMMY KNOX: The actual race is about five
25 minutes delayed. They show it at, I think, 2:40,

1 and our race goes off about 2:25.

2 CHAIRMAN BORST: It really isn't live.

3 TAMMY KNOX: It really isn't live.

4 CHAIRMAN BORST: But delayed. Thank you.

5 TAMMY KNOX: We immediately send the results,
6 and they pick up the feed off TwinSpires.

7 Then moving over to our VIP relationship
8 marketing, we added two new dedicated racing spaces
9 this year in Best Seat in the House, which is
10 located on the clubhouse level of our grandstand.
11 And then the Derby Suite is on the first level.
12 It's over off the Family Pavilion. So that gives
13 us two extra spaces to accommodate groups and
14 guests that come out for racing.

15 We continue to have a strong social media
16 presence. And that continues to grow each year.
17 Our Twitter Tuesday trivia contest that we did, we
18 had fans from all across the nation that would
19 tweet in. I think I'm using the right terminology.
20 And we would send out for the winners of the trivia
21 contest. And it went coast to coast which shows
22 that our social media is really paying off for us.

23 As far as Caesars racing opportunities, we did
24 several cross promotions with Harrah's Louisiana
25 Downs and Harrah's Hoosier Park along with the two

1 initiatives that Jon and Rick had mentioned
2 earlier, Empire of Hope and the Caesars Rewards
3 handicapping contest. But it was especially good
4 with Harrah's Louisiana Downs because our on-track
5 talent went down to Harrah's Louisiana Downs during
6 their Super Derby.

7 And it really increases our awareness with
8 those fans. I think it broadened our fan base and
9 also with the joint contest that we did with
10 Harrah's Louisiana Downs, I think it brought more
11 fans into awareness of our racing signal in Indiana
12 to people that probably never even paid attention
13 to it before. That was a very big positive.

14 On the community impact situation, we have
15 People Planet Play under Caesars Entertainment.
16 And with that is the Hero Program. We had
17 approximately 750 of the 4,000 total volunteer
18 hours that were only from racing-related personnel
19 this year. We had several projects that we
20 completed.

21 In addition to that, we had \$500,000 that's a
22 combination of cash and in-kind donations that
23 stayed right here in Indiana. Most of that was
24 locally there in Shelby County.

25 COMMISSIONER SCHENKEL: Say that again, the

1 total.

2 TAMMY KNOX: \$500,000.

3 COMMISSIONER SCHENKEL: Cash?

4 TAMMY KNOX: That's combo of cash and in-kind
5 donations. With that we participated in the
6 national PDF Racing Across America where it's an
7 evening that all racetracks across the United
8 States dedicate an evening to bring awareness and
9 funding for the permanently disabled jockey's fund.
10 We participate in that each year.

11 We also participated in the childhood cancer
12 awareness month in September. We took a group of
13 jockeys down to Riley Hospital for Children. They
14 visited the cancer care unit. We do that every
15 year. It's very impactful. In fact, I have to
16 limit the number of jockeys that can go because of
17 Riley's stipulations.

18 During the month of October, we did breast
19 cancer awareness. We did give ten get ten in the
20 casino, and it resulted in more than \$4,500 in
21 donations which was made to IWIN, which is Indiana
22 Women In Need. That affects people in Shelby
23 County. It's a local organization that is strictly
24 for cancer.

25 Our jockey colony, in addition, raised an

1 extra \$3100 to shave Clerk of Scales Steve Cahill's
2 head. There were 29 jockeys that donated at least
3 \$75 to get a swipe from his head during the races.
4 That was kind of a fun, nice addition to our
5 evening.

6 Then some of the local projects we
7 participated in, we were very involved in the new
8 dog park that went into Shelbyville for Shelby
9 County. Our equine maintenance crew, they're
10 awesome. They designed, constructed, and installed
11 a two-story dog condo for the dog park this year.
12 That came straight from our equine maintenance
13 team.

14 Our jockeys also participated in the local toy
15 drive for Breakfast with Santa with the Shelby
16 Park's Department. They collected 54 toys. It was
17 a carload of toys that we took over to the park's
18 department for their upcoming event, which is this
19 coming weekend.

20 We also donated 12 shortbread cakes for the
21 Shelby Senior Services. This kind of came up at
22 the last minute. They were short on cakes for
23 their annual strawberry festival. We were able to
24 jump in, take cakes over there. And they had one
25 of the best years they've had to raise funds for

1 the Shelby Senior Services there in Shelbyville.

2 Finally, the Indiana Derby time capsule
3 brought all of the entities together in Shelby
4 County and everybody put different pieces of
5 information into a time capsule. It's buried by
6 our equine maintenance team out by the tote board.
7 And it will be opened in 2044, 25 years. That
8 commemorated our 25th running of the Indiana
9 Derby.

10 One of our biggest initiatives on the racing
11 side was Especially Kids. There was a \$20,000
12 donation that absolutely changed the landscape of
13 this place. It's for developmental and physically
14 challenged, mainly kids. There are some older
15 adults also there in Shelbyville.

16 Our equine maintenance team went over, and
17 they totally redid the outside. They did a lot of
18 landscaping. They put in some swings for those
19 that can go out there. There's a handicapped
20 accessible swing as well. It was a really, really
21 good project that we participated in.

22 Then the National FFA convention, we
23 participate in that every year. And we had about
24 400 kids for a three-day period come through
25 Indiana Grand.

1 In closing, this is an exciting time to be
2 involved in horse racing. There's a lot of changes
3 going on, but we have seen so many positive results
4 over the past couple of years. This year during
5 the Breeder's Cup, which is the penultimate of
6 horse racing in the fall, there were ten horses
7 that competed in the Breeder's Cup that showed
8 Indiana Grand in their past performance lines.
9 That's so exiting to see. Our quality just
10 continues to grow.

11 And we're excited that we have such a good
12 partnership with the Indiana HBPA and the Quarter
13 Horse Racing Association of Indiana, and also the
14 Indiana Thoroughbred Owners and Breeders
15 Association. We partnered with them on several
16 different initiatives throughout the year.

17 Because of our commitment to QHRAI this year,
18 we were able to bring Martha Claussen in on a
19 weekly basis. And we saw an increase in our handle
20 for Quarter Horse racing. I don't know that we can
21 totally give her all the credit, but it definitely
22 helped because she has a national platform. We
23 were excited about that.

24 I would also like to point out. You talked
25 about the economic impact of horse racing in the

1 state of Indiana. There was a documentary that
2 premiered last night on WTIU out of Bloomington
3 from 8:00 to 9:30, and it featured all three
4 breeds. We worked closely with them in the
5 production of it and so did Harrah's Hoosier Park.
6 It's going to air again on Thursday night at 9:30.
7 I encourage everybody to tune in and watch that.
8 It really tells a lot about the economic impact of
9 horse racing. Thank you.

10 JON SCHUSTER: I'm just back up in case there
11 are any questions or comments or things that I can
12 help clarify.

13 CHAIRMAN BORST: Anybody have any further
14 questions?

15 COMMISSIONER SCHENKEL: Just to reiterate,
16 Jon, with Indiana Grand, I heard a total there of
17 \$500,000. I would expect and ask that you submit
18 something to the Commission that itemizes that and
19 gives us much more detail and clarity of that. To
20 me, having come from the corporate world where I
21 was responsible for both, there is a distinct
22 difference between community relations and
23 corporate contributions.

24 I understand hospital visits. That's
25 community relations. I want to know what else you

1 are doing in the community to assist the community
2 with cash and corporate contributions. You need to
3 be doing both. You pledged to do both. We need
4 evidence of that, please.

5 JON SCHUSTER: Sure.

6 CHAIRMAN BORST: Any other questions,
7 comments?

8 COMMISSIONER LIGHTLE: I just want to ask a
9 couple of questions and then make a little bit of a
10 statement about the track and taking care of the
11 track. To me, that's extremely important as far as
12 safety to the horsemen and horses. In looking at
13 the way this came down, I think the last time I
14 think is really not good.

15 It seemed to impact some of the horses that
16 could have raced and couldn't race because of the
17 time frame that we were working with in trying to
18 get the track under control. So I would hope that
19 this can be done in a lot better way in keeping the
20 track up to date. I think it's extremely
21 important. Anybody that's raced knows how
22 important it is for the tracks to be in good
23 condition for the safety of our horses and our
24 horsemen.

25 So this bothered me. And I would hope that we

1 don't ever see that again.

2 JON SCHUSTER: I don't think you'll ever see
3 it again. I would like to just throw into the
4 blender that I came before this Commission last
5 year when we were doing that. We all knew the
6 vagaries of weather could be bad. They were about
7 as bad as they could be.

8 The fact that the track didn't get finished in
9 the time frame we all wanted wasn't due to any
10 complacency or lack of effort. It was strictly
11 weather. The 80,000 tons of material, if it's wet
12 or frozen, there's nothing you can do with it.

13 COMMISSIONER LIGHTLE: I understand that. I
14 just wanted to make it real clear that I think all
15 of us sitting up here were a little bit concerned
16 about that and how it went down. So I hope that
17 maybe not happen again, please.

18 JON SCHUSTER: Hopefully, we won't be doing a
19 project like that for a long time.

20 COMMISSIONER LIGHTLE: Thank you.

21 JON SCHUSTER: You're welcome.

22 CHAIRMAN BORST: Anything else for Jon?
23 There's a letter that needs to be put in the
24 record, and I think you got a copy of it, the one
25 from Taft.

1 JON SCHUSTER: Yes.

2 CHAIRMAN BORST: I think that's just going to
3 be in the record, and I think you addressed a lot
4 of that already.

5 I have a general question, and I suppose for
6 Trent. We can't let you off that easy. I guess it
7 should go to you because you represent them all. I
8 know last year when we were doing the sale and the
9 approval and all, you guys mentioned that Caesars
10 could really enhance horse racing in Indiana. I
11 know the number one thing was the rewards system,
12 which makes sense. But do you know offhand what
13 other things you've done in these last 18 months
14 that didn't get done before that had your stamp on
15 it of Caesars?

16 TRENT MCINTOSH: Right. I say that we've
17 continued to promote horse racing in the state of
18 Indiana to the best of our ability. We have
19 created a network of racetracks. You heard several
20 of the promotional-type things where we brought in
21 handicapping contests where we used the resources
22 we have within the four tracks, tied them together.
23 Jon spoke of some of the bets and the way he tied
24 some of those together and grew revenue through
25 those.

1 I think it's our commitment to do things. I
2 don't think anyone expected us to go back to the
3 till and say let's bring Breeder's Crown back here.
4 Let's dig into our pockets and spend what probably
5 will end up being well over a million dollars
6 associated with us taking that stance and going
7 after the Breeder's Crown in partnership with the
8 ISA. They had a commitment to that as well. I
9 think those are just a very high level some of the
10 things that we brought to the table.

11 CHAIRMAN BORST: I just wondered. I just knew
12 the various betting you were doing with the breeds
13 and rewards, but I just didn't know if there was
14 something else magical that we just didn't see
15 because you just do it.

16 TRENT MCINTOSH: I wouldn't say magical, but
17 the Caesars Rewards network is a strong tool for us
18 as well.

19 CHAIRMAN BORST: Question?

20 COMMISSIONER SCHENKEL: Since we talked about
21 the Taft letter being introduced into the record,
22 the last point on the Taft letter mentioned the, I
23 guess, confusion over the Quarter Horse Challenge
24 Races that are proposed for 2020. Is that -- I
25 guess, what is the status of that?

1 JON SCHUSTER: The status of that is that it's
2 dead, and it's been dead for a while, but Jon
3 wasn't in the loop with Paul Martin and my former
4 boss Ron Baughman. They had discussed it. I knew
5 Ron wanted to partner significantly and get the
6 event here. I knew the QHRAI couldn't get it done
7 for 2020, but I was under the impression they were
8 still trying for 2021 and hadn't heard anything to
9 the contrary. So it's really a lack of
10 communication on our part.

11 The first draft I turned in, I was working
12 with a draft so I didn't feel like I was putting it
13 out to the whole world, although it should have
14 been out. Had we had our meetings timely, you
15 would never have seen that so that's back on me
16 again.

17 COMMISSIONER SCHENKEL: Is an effort going to
18 be made for 2021, or is it off too?

19 JON SCHUSTER: It's off.

20 COMMISSIONER SCHENKEL: It's off all together?

21 JON SCHUSTER: As far as I know, it's off all
22 together.

23 COMMISSIONER SCHENKEL: It's confusing in
24 this.

25 JON SCHUSTER: Yes, I apologize for the

1 confusion.

2 CHAIRMAN BORST: Okay. Anything else? Thank
3 you. You're off the hook.

4 JON SCHUSTER: Sort of.

5 CHAIRMAN BORST: Sounds like, and we thank the
6 both of you for very, very quickly resubmitting and
7 updating those plans. That was very helpful. It
8 gave us more to read last night, but that's okay.
9 I was glad to have it because it cleared a few
10 things up.

11 I still think there's a couple of issues.
12 One, we still need to have the meetings with the
13 horsemen associations. And hopefully they've heard
14 this. They've been here to hear this, but I still
15 think you need to do it because it is in the order.
16 And I know Director Smith had a letter, and we just
17 need to do it. It needs to be a precedent from
18 here on out because those are one of your most
19 important clients, other than the public. I think,
20 one, that still needs to happen.

21 Two, it sounds like I don't know if we need
22 some numbers attached, I think, to some of the
23 impacts that have been done. So I think that would
24 be another thing that probably could be added. You
25 said you would.

1 I don't know. Is there anything else that
2 anybody has we need to clear up?

3 MR. JACKSON: Mr. Chairman, I believe we have
4 one public comment on the operational plans.

5 CHAIRMAN BORST: Okay. Do we have a public
6 comment on the operational plans? Yes, yes.
7 You're listening to all this. You're inheriting
8 all this so you better be listening.

9 JEFF HENDRICKS: Good afternoon. Thank you
10 very much for your time. I will make my comments
11 brief. My name is Jeff Hendricks. I'm the
12 vice-president of regulatory compliance of Eldorado
13 Resorts. It was very important for us to be here
14 today to observe the introduction of the
15 operational plans and be able to come here
16 specifically about Eldorado's intentions and the
17 excitement that we feel about the upcoming merger
18 with Caesars.

19 So I would just note that it's very inspiring
20 for me to be here today to see the great
21 partnerships that are in place. All of the
22 communication about the relationships between the
23 horsemen's association and the property, and the
24 property's commitment to the organizations and the
25 community, those follow Eldorado's values as well.

1 We are excited to continue those great partnerships
2 and improve them.

3 We also feel this is a tremendous opportunity,
4 and we have to not only say the right things, but
5 do the right things for you. So earlier today you
6 asked if we were listening. And I'm here to affirm
7 we absolutely are listening.

8 Our senior leadership team has met with the
9 representatives from the horsemen's association.
10 We've met with property leadership. We're
11 dialoguing with Caesars and staff. I know that is
12 all precursor to what is about to come. And we
13 need to follow through on that. And I'm here today
14 to tell you that we will.

15 Lastly, I will just note that Eldorado fully
16 understands and affirms that it will honor the
17 operational plans in place at Indiana Grand and
18 Hoosier Park.

19 With that, again, thank you. And I'm happy to
20 answer any questions that you might have.

21 CHAIRMAN BORST: Thank you. Appreciate you
22 guys being here to listen and learn too and see
23 what you're getting into.

24 JEFF HENDRICKS: It's our pleasure. Thank
25 you.

1 CHAIRMAN BORST: We heard all the testimony
2 here. Anything from staff at this point?

3 MR. JACKSON: If the Commission would like to
4 make a motion, it would just include Commissioner
5 Schenkel's request for the community involvement
6 report.

7 CHAIRMAN BORST: Plus the meetings.

8 COMMISSIONER SCHENKEL: I think we need to
9 make a motion.

10 CHAIRMAN BORST: Would you like to make a
11 motion and somebody second it?

12 COMMISSIONER SCHENKEL: Yeah, I'll take a
13 crack at one. I will offer a motion, if nothing
14 else to get the discussion started. I would move
15 that the Commission conditionally approve the 2020
16 operational plans for Harrah's Hoosier Park and
17 Indiana Grand, collectively Caesars, with the
18 following conditions set forth or required before
19 final approval be made: One would be that further
20 information is provided for all of the operations
21 related to community and corporate involvement,
22 complete detail and so forth with respect to
23 contributions; secondly, ask that they correct any
24 further deficiencies that may have been outlined in
25 the letter which staff had sent earlier. I think

1 most of those have been addressed but just to make
2 sure all those are checked off. And, third, the
3 Commission Members and Chairman will review the
4 updated, these updated operational plan
5 submissions, and we will inform Executive Director
6 Pitman of approval, of this approval of those,
7 thereby delegating to her, to Director Pitman, the
8 ability to approve and give final approval based on
9 our recommendations of those reviews; and, third, I
10 guess finally, ask that all of the information be
11 submitted by December 31st of 2019 to the
12 Commission. Now, what have I left out?

13 CHAIRMAN BORST: Meetings with the horse
14 associations.

15 COMMISSIONER SCHENKEL: I guess that would be
16 included, I hope, in my comment about the
17 deficiencies that were outlined in the letter, but,
18 yes, be sure those meetings are held with the
19 horsemen's associations.

20 CHAIRMAN BORST: Do we have a second?

21 COMMISSIONER MCCARTY: I second it.

22 CHAIRMAN BORST: Who can repeat that?

23 COMMISSIONER SCHENKEL: That's why Robin is
24 here.

25 CHAIRMAN BORST: Does everybody understand the

1 motion? The motion is to conditionally approve the
2 operational plan with addressing the deficiencies,
3 meeting with the horse associations and so forth
4 and getting some numbers in there by December 31st
5 and then getting that back to Deena. And we'll
6 review it. If we like it, we'll tell Deena we like
7 it. And she can give the formal approval. That
8 way we don't have to have another meeting. It can
9 make it a lot more efficient. That way we get it
10 all done and set a good precedent for the future.

11 COMMISSIONER SCHENKEL: Just as a discussion
12 of that motion, I would make sure that we make it
13 clear we always have the right to add another
14 meeting or emergency meeting should it exist should
15 these conditions not be met. I want to make that
16 very clear so that we understand that this is not
17 something dealt with when you get around to it.

18 CHAIRMAN BORST: Okay. Been moved and
19 seconded. Any further discussion on the motion for
20 conditional approval? All those in favor say
21 "aye."

22 THE COMMISSION: "Aye."

23 CHAIRMAN BORST: Opposed, "no."

24 (No response.)

25 CHAIRMAN BORST: It's unanimous 4-0. I'm sure

1 you will get that stuff fast. You were so fast
2 with the last one, that I'm sure you will get that
3 done quick.

4 Next on the agenda we have the reviews and
5 approval of the renewal applications. We'll start
6 with Indiana Grand. So you're back on the thing
7 again. This is number eight, approval of Indiana
8 Grand renewal application. I'm not sure there
9 needs to be any presentations.

10 MR. JACKSON: I just have a quick few words.

11 CHAIRMAN BORST: Yes.

12 MR. JACKSON: If there will be presentations,
13 basically each of the next four items requires a
14 separate vote so it may be easier to present them
15 individually and vote on them separately after each
16 presentation. I would point out that because of
17 the Commission's decision on number seven and
18 because race dates and the operational plan and
19 then, obviously, approval of the permits is all
20 kind of tied in together, that if it would be the
21 Commission's decision to approve agenda items eight
22 through 11, the next four items, that that would
23 also be a conditional approval subject to the same
24 conditions that were just laid out for the
25 operational plan.

1 CHAIRMAN BORST: Makes sense. They are all
2 tied together. Is there any type of presentation?
3 I don't know that there needs to be. Just more
4 legalese stuff.

5 With that, do we have a motion stating the
6 conditional approval and a second from someone?

7 COMMISSIONER SCHENKEL: I'll move approval of
8 item number eight.

9 COMMISSIONER LIGHTLE: Second.

10 CHAIRMAN BORST: Been moved and seconded. Any
11 further discussion from the public? Probably not.

12 All those in favor say "aye."

13 THE COMMISSION: "Aye."

14 CHAIRMAN BORST: Those opposed, "nay."

15 (No response.)

16 CHAIRMAN BORST: The "ayes" have it
17 unanimously.

18 Next is approval of the renewal of Indiana
19 Grand satellite facility in Clarksville for 2020.
20 Any questions, comments? Probably the same thing
21 about this conditional, getting all the other
22 things back.

23 COMMISSIONER MCCARTY: I move for the
24 conditional approval of the Indiana Grand satellite
25 facility license.

1 COMMISSIONER LIGHTLE: I second.

2 CHAIRMAN BORST: Been moved and seconded. Any
3 further discussion? Seeing none, all those in
4 favor say "aye."

5 THE COMMISSION: "Aye."

6 CHAIRMAN BORST: Opposed, "nay."

7 (No response.)

8 CHAIRMAN BORST: The "ayes" have it
9 unanimously.

10 Next is review and approval of Harrah's
11 Hoosier Park permit renewal application and
12 consideration of pari-mutuel permits for 2020.
13 Motion on that.

14 COMMISSIONER LIGHTLE: I so move.

15 COMMISSIONER SCHENKEL: Second.

16 CHAIRMAN BORST: Been moved and seconded with
17 conditional approval.

18 All those in favor say "aye."

19 THE COMMISSION: "Aye."

20 CHAIRMAN BORST: Opposed, "nay."

21 (No response.)

22 CHAIRMAN BORST: The "ayes" have it again
23 unanimously.

24 Finally, approval of renewal of Harrah's
25 Hoosier Park satellite facility license in New

1 Haven and Indianapolis for 2020. Motion?

2 COMMISSIONER MCCARTY: I move approval.

3 COMMISSIONER SCHENKEL: Second.

4 CHAIRMAN BORST: Been moved and seconded. I
5 see no further discussion. All those signify by
6 saying "aye."

7 THE COMMISSION: "Aye."

8 CHAIRMAN BORST: Those opposed?

9 (No response.)

10 CHAIRMAN BORST: The "ayes" have it
11 unanimously again.

12 Okay. We got that part done. Now we move to
13 approval of the emergency rules. Noah, are you
14 going to handle that one? We could probably do
15 them all at once or should we do it breed by breed?

16 MR. JACKSON: I can present them breed by
17 breed, but then there can be a single vote on it.

18 Thank you, Mr. Chairman, Commissioners. All
19 of the rules will be submitted to the Legislative
20 Services Agency on one document as included in your
21 meeting books. Commission Staff's intent is to
22 review each category separately and then hold a
23 single vote if no rule needs to be modified or
24 removed from the list. The categories are
25 Standardbred, Thoroughbred, and Quarter Horse, and

1 all breeds.

2 For Standardbred, all of the rules were sent
3 to the stakeholders. None of the stakeholders have
4 raised any issue with the updated rules. The
5 updates are a combination of requests from the
6 judges and rule housekeeping. Twelve rules will be
7 amended as shown in your emergency rule document
8 that will be filed with the Legislative Services
9 Agency upon your approval.

10 Next, the Thoroughbred and Quarter Horse
11 rules. All of the rules were sent to the
12 stakeholders. Rules 71 IAC 7.5-4-1 and 71 IAC
13 7.5-5-1 were updated based on feedback from Caesars
14 and Doctor Michael Hardy. As an additional change
15 that was not reflected in your materials, 71 IAC
16 7.5-4-1 subsection B will be changed from stating
17 work to work out to maintain the consistency of
18 terminology in the rules. This is a minor clerical
19 change and does not impact or substantially change
20 the rule language that you have in front of you.
21 There were no other stakeholder requests.

22 The updates are a combination of requests from
23 the stewards and rule housekeeping with the
24 additional requests from Doctor Hardy and Caesar's
25 staff.

1 Two new rules will be added; the rule
2 regarding other beta agonist drugs, and the rule
3 regarding the veterinarian's list for other beta
4 agonist positive horses. Fourteen other rules will
5 be amended as shown in the emergency rule document
6 that will be filed with the Legislative Services
7 Agency upon your approval.

8 Finally all breeds. All of the rules were
9 sent to the stakeholders. Rule 71 IAC 2-8-2,
10 confidentiality, was updated based on feedback from
11 Mr. Steve Keys at the Hoosier State Press
12 Association. There were no other stakeholder
13 requests.

14 The updates are a combination of requests,
15 compliance with judicial rulings and new
16 legislation and rule housekeeping. One new rule
17 will be added, the rule regarding confidentiality.
18 Seven rules will be amended as shown in the
19 emergency rule document and filed with the
20 Legislative Services Agency upon your approval.

21 I respectfully request that Commission Staff
22 be authorized to move forward adopting the
23 Standardbred, Thoroughbred, Quarter Horse, and all
24 breeds rules under the Commission's emergency rule
25 adoption procedure, which means that they will go

1 into effect as soon as they are filed.

2 CHAIRMAN BORST: Do we have any questions on
3 the rules by any Commission Members? Anybody in
4 the public? Seeing none, I guess we'll accept a
5 motion to approve all emergency rules.

6 COMMISSIONER MCCARTY: I so move that we
7 approve all the emergency rules as explained and
8 submitted to us today.

9 COMMISSIONER LIGHTLE: Second.

10 CHAIRMAN BORST: Been moved and seconded. Any
11 further questions? Seeing none, all those in favor
12 say "aye."

13 THE COMMISSION: "Aye."

14 CHAIRMAN BORST: Opposed "nay."

15 (No response.)

16 CHAIRMAN BORST: The "ayes" have it
17 unanimously again. Thank you.

18 Next on the agenda is the review of
19 consideration of the 2020 Secondary Pari-Mutuel
20 Organization, SPMO, license applications. Is that
21 you again, Noah?

22 MR. JACKSON: Yes. Thank you.

23 Commissioners, the staff has undertaken an
24 effort to review and assess each of the respective
25 SPMO applications. We have contracted with the

1 Thoroughbred Racing Protective Bureau to review
2 daily wagering data provided by each of the SPMOs.
3 At this time each of the five SPMOs for your
4 consideration have been operating on a probationary
5 license, which was issued following the staff's
6 initial review of the application.

7 Commission Staff has also been in close
8 contact with the Oregon Racing Commission which has
9 set itself as the foremost authority on ADW
10 operations, including conducting yearly audits and
11 maintaining strict licensure requirements on each
12 SPMO. With that said, each of the five prospective
13 SPMOs are considered to be in good standing with
14 the Oregon Racing Commission having completed their
15 annual audits and having scheduled their next
16 audits.

17 I believe we have a few individuals, if they
18 didn't have to take off already, if you would like
19 to stand and just introduce yourself to the
20 Commission.

21 GENE CHABRIER: Gene Chabrier, I'm with
22 Xpressbet. I'm the vice-president of regulatory
23 affairs.

24 CHAIRMAN BORST: Can you speak up so we can
25 hear.

1 GENE CHABRIER: Gene Chabrier, vice-president
2 of regulatory affairs and business development for
3 Xpressbet.

4 ALLISON MEYER: I'm Allison Meyer, I'm
5 vice-president of legal and business affairs at
6 TVG.

7 CHAD RINEY: Chad Riney. I'm with Churchill
8 Downs Technology Initiatives Company. I'm senior
9 counsel to Churchill Downs, Incorporated.

10 NELSON CLEMMENS: I'm Nelson Clemmens, CEO for
11 AmWest Entertainment. I would like to make a very
12 brief presentation, if I may.

13 CHAIRMAN BORST: Sure. Do we need to swear
14 him in?

15 MR. JACKSON: I don't believe so.

16 CHAIRMAN BORST: Okay. We'll trust you.

17 NELSON CLEMMENS: Thank you all. we appreciate
18 the opportunity to submit our application. I want
19 to give just a brief background and make a request.
20 I've been involved in racing for decades as an
21 owner, breeder, a Kentucky, New York, Pennsylvania
22 owner breeder. We've run a number of graded stakes
23 one, two, threes and prevailed. We've run in the
24 Derby. We've had our share of Indiana bred.

25 I've gotten involved in the industry side of

1 racing starting in the early 2000s as an adviser to
2 the Kentucky HBPA and working constructively as a
3 supporter and contributor and just collaborating
4 with a number of the industry organizations.

5 We built Amwest as a real support for the
6 sport and the technological challenges that are out
7 there now and the support that's needed to really
8 get the younger fans involved. We appeal very much
9 to your serious player and those that have really
10 taken to what we have often heard is most advanced
11 platform in the industry.

12 We have the fastest data speed. We have our
13 trend lines. We have our ABC features so on and so
14 forth, which has attracted quite a younger segment
15 as well as your more serious player. We provide
16 settlement services, other marketing training
17 services for tote. United Tote is our tote
18 company.

19 We have been a content provider for years.
20 We've have brought in to the Dubai World Cup, the
21 French racing, Singapore, and others. And with
22 that, we have just a longstanding commitment. My
23 team, we're based in Louisville, Kentucky. Our
24 operations office is in Portland, Oregon.

25 My request is this: You know, to be licensed,

1 to be qualified is one thing, and it's very
2 appreciated. But I stand here without the ability
3 to carry the signal from Indiana Grand or Hoosier.
4 Their content management, CDI content management is
5 withholding that.

6 They give us the signal for our OTB network.
7 We manage an OTB network as well. We are
8 qualified. I have addressed it with Churchill.
9 They have just explained it's for basically
10 competitive purposes. They're not going to provide
11 it.

12 Another major project I'm involved in is Am
13 Racing Sports, which I founded with a Michigan
14 partner. We are currently involved in bringing
15 Thoroughbred racing back to Michigan. We have
16 acquired a track, Sports Creek, 110-acre property.
17 We are working concertedly through that
18 legislation.

19 We are about bringing racing back and being
20 all inclusive. When we were a content provider,
21 everyone got access. Everyone for all intents and
22 purposes got the same rate.

23 I just thought -- I read this earlier today,
24 and it's somewhat applicable. It's something that
25 Robert Geller had put in a question and answer in

1 TVN. He's talking about tracks, but this is about
2 the industry too.

3 He says, "I think the sport needs to work
4 together and not take pride in one section of
5 racing doing well at the expense of the other. At
6 the end everyone loses. To have longevity, it
7 can't just be about their own ancillary survival
8 versus another track. Are they thinking about
9 themselves with no real ability to see the
10 long-term effect that that has on the industry, or
11 are they genuinely able to find a way to make this
12 industry work together?"

13 "I think right now we are really seeing we
14 need to bring a degree of centrality to it. We
15 just can't feed the top level. We've really seen
16 too many tracks go under lately for no good
17 reason."

18 We've seen that in the ADW and OTB markets
19 too. And you all are the centrality. I would like
20 to ask and one thing we're doing in Michigan,
21 Arizona has addressed it, others have too, if you
22 are qualified -- and that's the operative word --
23 then content should be made available to everyone.

24 Our players are the ones that really benefit
25 from your scrutiny. To be regulated gives them a

1 routine, procedures, and controls. Not to give our
2 players access to the two Indiana signals, that
3 should be a basic right. And that's my request. I
4 appreciate your consideration.

5 CHAIRMAN BORST: Thank you. Obviously, that
6 isn't anything to take up today, but I would say if
7 you've got something you would like to send to the
8 Commission office, I would start with that. And
9 then we can get it to where it needs to go to get
10 you some answers, but, obviously, we can't deal
11 with that today.

12 NELSON CLEMMENS: I just wanted to present it,
13 and we'll deal with that. Thank you.

14 CHAIRMAN BORST: Thank you. I think we're
15 ready to vote.

16 MR. JACKSON: If I could just clarify,
17 Mr. Chairman, because of the way the licenses
18 renew, it's an annual renewal and because the
19 December meeting is the one that we know is set
20 each year, what we would like to do is have the
21 Commission vote on the approval of the licenses.
22 And what we would do is say that those licenses
23 begin formally on January 1 as they're operating
24 currently on a probationary license. And it would
25 prevent the operators from having to reapply for a

1 license right away.

2 CHAIRMAN BORST: That makes good sense.
3 That's a good idea. Should that be in the motion
4 for January 1, 2020?

5 MR. JACKSON: Yes, sir. The approval would be
6 from January 1st.

7 CHAIRMAN BORST: To December 31, 2020?

8 MR. JACKSON: Correct.

9 CHAIRMAN BORST: Okay. Do we have a motion?

10 COMMISSIONER SCHENKEL: I would so move that
11 without restating that.

12 COMMISSIONER LIGHTLE: I second that.

13 COMMISSIONER SCHENKEL: If Robin has that all
14 down, I will move that.

15 CHAIRMAN BORST: It does make sense.
16 Sometimes government does make sense once in a
17 while. Hopefully everybody understands the motion
18 for approval of next year January 1st to
19 December 31st.

20 All those in favor say "aye."

21 THE COMMISSION: "Aye."

22 CHAIRMAN BORST: Opposed?

23 (No response.)

24 CHAIRMAN BORST: The "ayes" have it again
25 unanimously. Thank you. Thank the rest of you for

1 being here too. Appreciate it. You've been
2 through a lot, but you've learned a lot too.

3 Next is just the review of the rulings.
4 There's no vote on it. Does anybody have any
5 questions for Staff?

6 COMMISSIONER SCHENKEL: Are those all
7 through -- those concluded with the racing season,
8 right? There's none hanging out there?

9 EXECUTIVE DIRECTOR PITMAN: There may be a few
10 hanging out there with positives where they had
11 splits.

12 COMMISSIONER MCCARTY: Quick question. I
13 think this covers roughly nine months. Is there an
14 increase of violations?

15 EXECUTIVE DIRECTOR PITMAN: No, it was a
16 pretty standard year based on what I've seen.

17 CHAIRMAN BORST: Next on the agenda is the
18 review and consideration of the notice of Sixth
19 Subsequent Terms pertaining to the Initial
20 Distribution Agreement. Dale, are you going to
21 handle that one?

22 MR. PENNYCUFF: So the Senate Enrolled Act 609
23 Committee -- can you hear me? The Senate Enrolled
24 Act 609 Committee is composed of horsemen and the
25 tracks that came together to negotiate what

1 percentage of slot revenue will be allocated to the
2 horse racing industry. The initial agreement was
3 in 2013. It has a provision that if no party
4 objects, it will automatically renew for a
5 subsequent year.

6 Since no notice of nonrenewal has been timely
7 given or received by any of the parties by
8 September 1, 2019, that is exactly what will happen
9 commencing on January 1, 2020. The agreement will
10 be in effect for one more year, and the horse
11 industry will receive 12 percent of the racino's
12 adjusted gross receipts.

13 CHAIRMAN BORST: Okay. Any questions on that?

14 COMMISSIONER SCHENKEL: We don't have to vote
15 on that? That just automatically happens? It's
16 not a vote?

17 CHAIRMAN BORST: Should we make it official?

18 MR. PENNYCUFF: I think we've had votes on it
19 in the past.

20 COMMISSIONER SCHENKEL: I would move that we
21 continue that agreement at the 12 percent level.

22 COMMISSIONER MCCARTY: Second.

23 CHAIRMAN BORST: Been moved and seconded. Any
24 further discussion?

25 All those in favor say "aye."

1 THE COMMISSION: "Aye."

2 CHAIRMAN BORST: Opposed "nay."

3 (No response.)

4 CHAIRMAN BORST: The "ayes" have it
5 unanimously again.

6 Now we move into a presentation 2020
7 Standardbred Development Advisory Committee
8 program. We have that ready to go. The others
9 will be coming later because they finally got
10 committee appointees.

11 SCOTT SNYDER: Chairman Borst, Fellow
12 Commissioners, Executive Director Pitman, Deputy
13 Director Linkmeyer, Commission Staff, my name is
14 Scott Snyder, chairman of the Indiana Standardbred
15 Breed Development Advisory Committee. I'm here
16 today to present our 2020 Indiana Standardbred
17 Breed Development program for your approval.

18 2019 was another amazing year for the Indiana
19 horse racing industry and our Standardbred program.
20 Indiana-sired horses continuing to make national
21 headlines. Our state continues to produce quality
22 horses which can compete with the nation's best.

23 Our program is well represented nationally
24 with showings from Indiana-sired horses in almost
25 all major events. Indiana-sired horses continue to

1 be in high demand. A total of 358 Indiana-sired
2 yearlings averaged \$18,028 grossing 6.45 million.
3 Additionally, the sale made history when two
4 Indiana-sired trotters sold for \$175,000 each, the
5 most an Indiana-sired yearling has brought at
6 public auction.

7 In planning the Standardbred breed development
8 program for 2020, the Standardbred Breed
9 Development Advisory Committee and Standardbred
10 Advisory Board worked closely with Hoosier Park and
11 the Indiana Standardbred Association.

12 Our biggest challenge in crafting the program
13 was how to address the increase in funding the
14 program will see from the implementation of table
15 games beginning January 1, 2020. After many
16 discussions, we agreed the best approach would be
17 to utilize our budget without any additions from
18 the table games, however, utilizing some funds from
19 our reserves. In addition, we would like to
20 revisit the program after we have a few months of
21 table games operations completed and may bring a
22 modification for our program back to the Indiana
23 Horse Racing Commission at that time.

24 Our goal is to continue to look at ways in
25 which we can improve this already successful

1 program, consider input from all stakeholders, and
2 try to formulate long term plans. I'm happy to
3 answer any questions.

4 CHAIRMAN BORST: Any questions for Mr. Snyder?
5 Thank you for your service in helping the horse
6 industry. It's a big part.

7 SCOTT SNYDER: Thank you. My pleasure.

8 CHAIRMAN BORST: Anything further? There's
9 nothing to vote on there, I don't believe. We do
10 vote on that?

11 MR. JACKSON: We want to delegate authority to
12 Executive Director Pitman.

13 EXECUTIVE DIRECTOR PITMAN: No.

14 MR. JACKSON: I apologize.

15 EXECUTIVE DIRECTOR PITMAN: Jessica. This is
16 a full packet and ready to go.

17 CHAIRMAN BORST: We'll take a motion on
18 approval of the plan from the Standardbred.

19 COMMISSIONER SCHENKEL: I would move that we
20 approve the 2020 program for the Indiana
21 Standardbred Breed Development Advisory Committee.

22 COMMISSIONER LIGHTLE: Second.

23 CHAIRMAN BORST: Any further discussion? All
24 those favor say "aye."

25 THE COMMISSION: "Aye."

1 CHAIRMAN BORST: Opposed, "no"?

2 (No response.)

3 CHAIRMAN BORST: The "ayes" have it
4 unanimously.

5 Then the other three will be later on this
6 year.

7 JESSICA BARNES: Yes. Good afternoon. The
8 Indiana Standardbred Advisory Board, their program
9 primarily deals with the county fair racing, which
10 that county fair program is not set until the
11 annual convention of the Indiana Association of
12 Fairs, Festivals, and Events, which occurs the
13 first weekend in January. So we will have that
14 proposal completed after that meeting. So I would
15 like to ask the Commission to delegate to the
16 Executive Director the ability to approve the
17 Standardbred Advisory Board's proposal at that
18 time. Do you want me to do?

19 CHAIRMAN BORST: Do the other two.

20 JESSICA BARNES: Okay. Then the other two,
21 the Thoroughbred Breed Development program, as
22 Chairman Borst is aware, we just received new
23 appointments to the advisory committee last week.
24 I actually held a meeting yesterday was our first
25 meeting with our new committee.

1 We did take some action. The committee
2 implemented a new incentive program for mares being
3 bought at a public auction beginning for any mare
4 bought at a public auction with a purchase price of
5 \$5,000 or more coming to Indiana, to receive a
6 thousand dollar incentive for new mares trying to
7 look at our mare numbers for the Thoroughbred
8 program and hopefully to encourage to get more
9 mares.

10 We're going to ask you to delegate to the
11 Executive Director the ability to approve that, to
12 approve the overall program, and I may actually
13 piece meal that program because we would like to
14 get the news out about that new incentive. If you
15 do that delegation, I'll be sending kind of a
16 one-page proposal to Deena this week for that
17 approval. And then I'll be following up with the
18 final program once we have it done.

19 And then the Quarter Horse breed development
20 program is in the same situation. Our three
21 advisory committees were just reappointed last week
22 also. And I actually have a Quarter Horse Breed
23 Development Advisory Committee meeting scheduled
24 for Thursday afternoon. We'll begin discussions
25 about our programs. I anticipate we will have that

1 program also completed by mid January and ask that
2 the Commission delegate to the Executive Director
3 the ability to approve that program.

4 CHAIRMAN BORST: Any other questions? It's
5 got to be tough trying to do it when you don't have
6 the people to do it.

7 JESSICA BARNES: And we have the table game
8 scenario coming in. A good problem to have.

9 CHAIRMAN BORST: That's a good problem. I
10 guess we will accept a motion to delegate the
11 authority to the Executive Director Deena.

12 COMMISSIONER LIGHTLE: So moved.

13 CHAIRMAN BORST: Is that what I'm supposed to
14 say?

15 COMMISSIONER LIGHTLE: So moved.

16 COMMISSIONER SCHENKEL: Second.

17 CHAIRMAN BORST: Been moved and seconded.

18 Obviously, she'll pass the plan, and she will get
19 it to us.

20 All those in favor say "aye."

21 THE COMMISSION: "Aye."

22 CHAIRMAN BORST: Opposed, "nay."

23 (No response.)

24 CHAIRMAN BORST: The "ayes" have it
25 unanimously.

1 Do we have any old business? No. Any new
2 business?

3 The Executive Director has been awfully quiet,
4 and I think you should make a comment or two. The
5 former director would have taken over so we need
6 you to make a couple comments.

7 EXECUTIVE DIRECTOR PITMAN: I appreciate
8 everybody that has come today for my first official
9 meeting. I surround myself with very talented
10 individuals that carry out the necessary work and
11 sit here and reap the benefits. I appreciate
12 everyone and their input. I appreciate the
13 racetracks and the general managers working with
14 us, the horsemen's associations.

15 I will tell you, I've been in this business
16 for well over 20 years. And I still say that
17 Indiana and the way we have our horsemen's
18 associations working with the racetracks, working
19 with the Commission, that relationship on all those
20 levels is so much better here in this state than it
21 is in any other state. And I know that those of
22 you that race outside the state of Indiana and have
23 experienced that in the past, know exactly what I
24 mean. So thank you.

25 And I look forward to talking to each one of

1 you, either in a group setting or individually.
2 Tom and I try to get out to the track. Lately Tom
3 was out there a little more than I did because I
4 was trying to get up to speed on some other things.
5 We really do appreciate hearing from you and
6 receiving input. That's it.

7 CHAIRMAN BORST: Deputy Director, any
8 comments?

9 DEPUTY DIRECTOR LINKMEYER: I have nothing,
10 but thank you for the opportunity.

11 CHAIRMAN BORST: You're soaking it in. Thank
12 you. You guys are doing great. Staff, thank you
13 all too. Thank you everybody for being here. I
14 think we have one more motion if somebody wants to
15 make it.

16 EXECUTIVE DIRECTOR PITMAN: Merry Christmas.

17 COMMISSIONER SCHENKEL: Happy holidays. We're
18 adjourned.

19 CHAIRMAN BORST: Do we have a second?

20 COMMISSIONER LIGHTLE: Second.

21 CHAIRMAN BORST: All those in favor say "aye."

22 THE COMMISSION: "Aye."

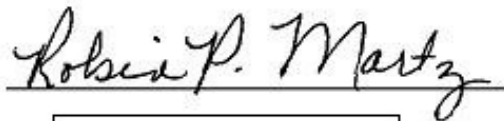
23 (The IHRC meeting adjourned at 1:30 p.m.)
24
25

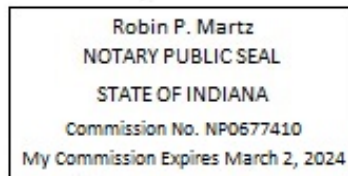
1 STATE OF INDIANA
2 COUNTY OF JOHNSON
3

4 I, Robin P. Martz, a Notary Public in and for
5 said county and state, do hereby certify that the
6 foregoing matter was taken down in stenograph notes
7 and afterwards reduced to typewriting under my
8 direction; and that the typewritten transcript is a
9 true record of the Indiana Horse Racing Commission
10 meeting;

11 I do further certify that I am a disinterested
12 person in this; that I am not a relative of the
13 attorneys for any of the parties.

14 IN WITNESS WHEREOF, I have hereunto set my
15 hand and affixed my notarial seal this 19th day of
16 December, 2019.

17
18 
19



20
21
22 My Commission expires:
23 March 3, 2024

24 Job No. 146507
25

<hr/> \$ <hr/>	\$600,000 103:17 105:9	71:9,22 74:8,22 97:21 119:13
\$1.2 84:1	\$622,689 36:23	19 29:8
\$10,000 14:22 17:10 18:3 19:22, 24 20:3,21 31:7 37:16 81:25 82:4	\$692,295 80:12	196 51:8
\$100 33:3	\$75 113:3	1976 44:9
\$100,000 59:4	\$75,000 59:3	1986 8:10
\$175,000 145:4	\$750 94:25	1992 57:4
\$18,028 145:2	\$750,000 107:15	1994 86:2
\$2 81:4,8 102:18	\$79 83:6	1995 66:10 74:3
\$2,400,000 81:8	\$8,759 51:16	19th 8:25
\$2.4 80:22	\$9,000 103:12	1st 141:6,18
\$20,000 81:24 106:23 114:11	\$91,505 37:4	<hr/> 2 <hr/>
\$200,000 81:18 99:12	<hr/> 1 <hr/>	2,000 35:23
\$234,000 84:16	1 10:20 140:23 141:4 143:8,9 145:15	2-8-2 133:9
\$25,000 37:3	1,450,000 80:23	2.1 103:23
\$3 10:15	10 70:22 71:10,13	2.2 83:8
\$300,000 10:12 103:18	100 16:5 18:1 39:7	20 29:7,8 71:20 81:2,9 103:13
\$3100 113:1	105 102:14	200 95:22
\$32,000 78:18	1070 109:13,21	2000s 137:1
\$35,000 78:1	10:30 45:24	2011 66:10 67:2,3 68:7
\$350,000 81:17	11 128:22	2013 143:3
\$3500 53:13	110-acre 138:16	2017 92:12
\$4 50:20	1100-plus 66:17	2018 12:16 29:5 31:9,12 37:2 51:2,8 70:22 71:2,10,13 94:9 96:6
\$4,500 112:20	12 65:20 81:19 113:20 143:11,21	2019 32:14,17 35:19 36:19 37:3 38:16,21 50:24 51:1,7 61:19 65:19 76:9 77:16,18 81:3,8,15 82:16 83:25 89:9,25 90:7 91:22 103:17 106:6 108:10 126:11 143:8 144:18
\$4.1 102:5	12.5 83:16	2020 47:16,22 54:25 56:6 65:11, 24 66:7,11,12 67:24 70:20 72:22 73:3 75:14 76:18 77:17 80:5,21 81:8 84:12 89:10,12,14 91:25 92:5,12,15 105:10,13 108:11 120:24 121:7 125:15 129:19 130:12 131:1 134:19 141:4,7 143:9 144:6,16 145:8,15
\$40,000 19:23,24	120 104:5	2021 33:5 121:8,18
\$402,900 51:17	120-day 108:9	2044 114:7
\$414,000 97:9 99:8	13 24:23 83:16,17,21 102:6	
\$42,000 11:5,12	14 53:6	
\$458,000 82:10	15 53:6	
\$458,295 84:14	150 95:22	
\$5,000 17:24 18:6 20:2	16 10:20	
\$50,000 108:7	16,000,154 51:3	
\$500 32:25	160 77:7	
\$500,000 108:11 111:21 112:2 116:17	17,168,000 51:2	
	18 27:2,8 29:24 31:3,4 53:7 69:5	

208 51:7
20th 9:1
22 71:20
23 8:18 9:22 32:17
231 36:20
25 114:7
25-mile 81:6
250 37:8
25th 114:8
26th 81:15
27 94:9
28 31:9,12 71:2
29 113:2
2:15 104:12
2:25 110:1
2:40 109:25

3

30 33:5
30th 80:5
31 141:7
31st 80:5 126:11 127:4 141:19
32 44:7
32,000 40:2
35-plus 106:6
358 145:1
365 33:7

4

4 71:12 108:21,24 109:5
4,000 111:17
4-0 127:25
40 15:7 43:4,5
40-foot 41:7
400 114:24
410 32:19

414 97:17
414,000 98:24
45 54:7
45,000 37:2

5

5.4 103:24
5.5 103:23
50 41:7 107:14
50,000 37:3
54 113:16
58-year-old 7:18 8:8

6

6 51:3,9 103:25
6.45 145:2
609 142:22,24
68 10:10 12:11
6:15 104:13

7

7,800 99:12
7.5-4-1 132:12,16
7.5-5-1 132:13
7.5-9-5 33:5
71 33:4 132:12,15 133:9
750 111:17
7800 97:12

8

8.47 83:9
8.80 83:9
80,000 118:11
800 94:19
8:00 116:3

9

9-0 25:7
90 42:4
9:30 116:3,6

A

AA 38:6
ABC 137:13
Abigail 53:20
ability 16:22 17:6 63:25 104:20
119:18 126:8 138:2 139:9
absolutely 74:23 98:14 114:12
124:7
abuse 38:5
accept 31:13 70:2 134:4
acceptance 65:1
access 138:21 140:2
accessible 32:21 60:15 61:8,9
114:20
accommodate 110:13
accompany 60:11
accompanying 58:25
accomplish 89:10,11
accomplished 40:16 89:9
accomplishment 83:18
accountable 64:4
accountant 35:10
accredited 78:23
accused 12:21 13:6
achieve 50:6 60:4
achieved 59:24 60:1
achievements 60:9
acknowledging 29:3
acquired 138:16
acquisitions 91:17
Act 9:11 142:22,24

- action** 15:19 20:14 21:20 25:22, 24 26:5 32:19,22 50:8 72:9
- activities** 29:17
- activity** 16:1
- actual** 26:12 51:24 109:24
- add** 59:6 60:6 85:2 127:13
- added** 58:24 84:5,15 94:20 110:8 122:24 133:1,17
- adding** 106:15
- addition** 16:15 18:2 33:6 84:4, 15 94:21 103:8 107:6 108:21 111:21 112:25 113:4 145:19
- additional** 41:15 80:12 105:13 107:10 108:18 132:14,24
- Additionally** 20:4 145:3
- additions** 145:17
- address** 71:19 75:11 145:13
- addressed** 75:12 76:14 77:1 119:3 126:1 138:8 139:21
- addresses** 36:5
- addressing** 127:2
- adjacent** 85:4
- adjusted** 143:12
- adjustment** 59:13
- administer** 16:23
- administered** 7:25 16:5 34:12
- administering** 18:1 47:13
- administers** 23:15
- administration** 16:4
- administrations** 16:18
- administrative** 19:18 25:3 64:13,20
- admission** 16:6 37:10
- admitted** 18:1
- admonishments** 101:4
- adopt** 12:9 20:19
- adopted** 10:8 14:21
- adopting** 133:22
- adoption** 133:25
- adulthood** 43:19
- adults** 114:15
- advance** 79:4
- advanced** 43:10 79:9 137:10
- advent** 94:20
- advertisements** 61:10
- advertising** 58:22 61:15 92:20 108:12
- adviser** 137:1
- Advisory** 35:13 144:7,15 145:9, 10
- ADW** 79:5,6,23,25 80:19 81:1,11 82:14,20 135:9 139:18
- affairs** 135:23 136:2,5
- affected** 23:2
- affects** 112:22
- affidavit** 18:11
- affidavits** 15:1
- affirm** 27:17 28:19 124:6
- affirming** 7:7
- affirms** 124:16
- afford** 15:18 58:15
- afforded** 16:21 62:22,25 63:1
- aforementioned** 79:17
- afternoon** 99:7 108:1 123:9
- age** 83:17
- agencies** 10:24
- agency** 10:22 131:20 132:9 133:7,20
- agenda** 32:5 128:4,21 134:18 142:17
- ages** 53:6
- aggressive** 82:17
- agonist** 133:2,4
- agree** 30:2 78:14
- agreed** 33:2 84:4,12 145:16
- agreed-upon** 101:22
- agreement** 32:6,13 33:10 104:14 142:20 143:2,9,21
- agrees** 71:24
- agribusiness** 52:4 57:15
- ahead** 14:13 69:15 86:7 100:10
- aiding** 78:18
- air** 84:24 116:6
- Alisa** 46:17
- ALJ** 13:24 14:1,20 15:3,6 16:15 18:25 19:3,6 20:20 27:17
- ALJ's** 15:10 30:20
- Alliance** 78:22 79:2
- Allison** 136:4
- allocated** 71:12,18 143:1
- allotted** 7:1
- allowance** 26:23
- allowed** 18:25 19:7 39:7
- allowing** 38:17 39:2,11 75:6,14, 24
- alongside** 58:3
- amazing** 48:22 70:15,18 144:18
- ambassadors** 64:4
- amend** 29:6
- amended** 132:7 133:5,18
- amendment** 10:17,23 11:13,15, 19,20,23 30:7,17,18
- America** 79:15 80:3 87:25 112:6
- American** 8:24 61:15
- ammunition** 32:22
- amount** 80:25 86:24 91:14 102:6
- amounts** 105:24
- Amwest** 136:11 137:5
- ancillary** 139:7
- and/or** 71:7,19
- Anderson** 95:17 96:20 100:2
- Anglo-american** 12:8
- animal** 8:12 22:14 34:14
- animals** 9:2 107:1

- Anita** 37:19
- Ann** 56:9 64:17
- announce** 106:5,14
- annual** 51:13 54:8 59:11 71:11, 16 81:18 103:14 113:23 135:15 140:18
- answers** 26:11 47:5 140:10
- anticipated** 38:19
- apologies** 75:9,17,24 93:12
- apologize** 75:19 101:2,3,18,20, 25 121:25
- appeal** 7:13,14 11:21 137:8
- appealed** 33:2
- Appeals** 11:14 18:9
- applaud** 59:25
- apples** 25:4,11
- applicable** 72:10 138:24
- application** 34:24 35:9,19 36:16 47:16 49:12 50:1,22 54:21,23,25 55:20 56:7 64:6,23 65:4,12 69:25 70:4 71:4 128:8 130:11 135:6 136:18
- applications** 34:7,10 128:5 134:20,25
- applied** 9:12 13:13 25:7 27:13
- applies** 10:23 11:19,23
- apply** 27:5 33:6
- appointees** 144:10
- appointments** 38:10,13,14
- apposed** 51:8
- appreciated** 38:19 138:2
- approach** 145:16
- approval** 13:17 18:8 33:9,20 39:11 47:15 55:21 70:3 71:10,16 72:3,4,14,23 76:22 93:18 102:15 119:9 125:19 126:6,8 127:7,20 128:5,7,19,23 129:6,7,18,24 130:10,17,24 131:2,13 132:9 133:7,20 140:21 141:5,18 144:17
- approve** 30:6,24 48:25 49:2,5 54:25 55:19 64:6 65:4 72:13 73:1 93:24 125:15 126:8 127:1 128:21 134:5,7
- approved** 38:24 93:25 106:16
- approving** 35:18
- approximately** 35:23 36:22 54:4 111:17
- April** 26:25 27:8 29:4 31:2 83:11
- apron** 42:1
- AQHA** 52:22 53:15
- arbitrary** 15:5
- area** 41:10 74:6 96:10
- areas** 96:8
- arena** 79:6
- argues** 17:9
- argument** 7:2 17:17 19:11
- arguments** 7:6 28:14,16,17,24
- Arizona** 139:21
- Article** 10:20
- aspect** 53:19
- assess** 134:24
- assessable** 19:21
- assessed** 17:19
- assessing** 17:8 19:9
- assist** 117:1
- assistance** 38:3 62:9 66:18
- assisted** 35:8 36:20
- Associates** 35:10
- association** 34:25 48:20 49:13 54:6 56:8 57:3 65:13,17 66:14 68:15 69:7 70:4 76:5 115:13,15 123:23 124:9 133:12 145:11
- Association's** 35:22 77:9
- associations** 34:8 52:22 67:23 70:18 71:15 122:13 126:14,19 127:3
- athletes** 87:18
- attached** 122:22
- attempt** 11:11 18:22
- attempted** 18:18 20:14
- attendance** 42:4 102:5
- attendees** 42:3,12
- attention** 58:9 76:13 78:14 111:12
- Attorney** 21:16,24
- attract** 58:9 63:24
- attracted** 137:14
- attracting** 63:11
- attributed** 30:8
- auction** 58:12 59:10 145:6
- audits** 135:10,15,16
- auspices** 95:12
- Australia** 87:8
- authority** 15:18 135:9
- authorized** 15:24 17:23 57:5 133:22
- automatically** 25:19,25 26:5,13 143:4,15
- automobile** 11:6
- autonomy** 16:21
- average** 43:4 51:5,15,17 83:9, 15 106:7,9
- averaged** 42:4 145:2
- avoid** 107:15
- awaiting** 12:22
- award** 60:5
- awards** 60:8
- aware** 28:6 86:12 107:12,18
- awareness** 90:16 111:7,11 112:8,12,19
- awesome** 113:10
- awful** 40:22
- eye** 31:18,19,20,21 33:23,24 49:6,7 55:25 56:1 65:5,6 70:8,9 127:21,22 129:12,13 130:4,5,18, 19 131:6,7 134:12,13 141:20,21 143:25 144:1
- eyes** 34:2 49:10 56:4 65:9 70:12 129:16 130:8,22 131:10 134:16 141:24 144:4

B

- back** 32:20 50:24 57:4 59:9 61:2
74:7,9 76:1,15 80:23 94:7 95:9,
13,19 96:5 98:7 100:14 103:4
104:11,24 107:23 116:10 120:2,
3 121:15 127:5 128:6 129:22
138:15,19 145:22
- back-to-school** 37:12
- background** 15:12 18:14
136:19
- backpack** 37:13
- backside** 16:22 36:24 37:21
38:9,17 39:9,16,19 41:21 43:8
45:21 46:1,18 52:13 66:15
- bad** 75:22 118:6,7
- balm** 9:1
- ban** 9:22
- banned** 12:12
- banners** 48:9
- banquet** 59:11
- baptismal** 46:14
- baptized** 46:14,15
- bar** 36:17 77:22 90:5
- barn** 46:18,21
- barrel** 54:5,6
- barrier** 38:11
- barring** 104:24
- base** 76:25 111:8
- based** 18:13 126:8 132:13
133:10 137:23 142:16
- basic** 140:3
- basically** 12:2 26:13 128:13
138:9
- basis** 17:25 41:11 71:11,17
93:21 115:19
- basketball** 43:15,24 44:17,20
47:23 48:7
- basketballs** 44:6
- Baughman** 121:4
- beat** 98:15
- began** 8:16 13:7
- begin** 27:15,18 140:23
- beginning** 145:15
- begins** 59:15
- behalf** 56:10
- belief** 27:14
- believed** 9:9 13:14,15
- believes** 17:7
- believing** 104:6
- beneficiaries** 57:25
- benefit** 60:25 139:24
- benefiting** 78:12 81:13
- benefits** 36:24 54:17 56:24
58:12,17,24 105:1
- benevolence** 36:20 48:19
66:15,19
- Benevolent** 34:24 35:21
- Bennett** 49:23
- Benson** 43:14 44:7 48:1,4
- bet** 102:9
- beta** 133:2,3
- bets** 119:23
- betting** 9:25 120:12
- Bible** 37:25 49:15
- Bibles** 40:8
- big** 44:5 50:16 60:24 61:4 81:22
84:10 95:11,14,16 102:8 107:5
108:14 109:11,13 111:13
- bigger** 79:22
- biggest** 13:9 79:23 109:16
114:10 145:12
- billion** 67:8,9
- bit** 26:22 59:13 69:14 89:23 97:7
104:5,7 106:23 117:9 118:15
- blame** 101:12
- blender** 118:4
- blood** 61:15 63:24
- Bloomington** 44:21 116:2
- blowing** 43:1
- board** 7:14 26:3,9 35:12 38:25
50:19 69:10 75:20 76:11 79:1
114:6 145:10
- boards** 95:18
- body** 20:15
- Bolivia** 45:2
- bolt** 32:19
- bonuses** 59:5
- book** 40:15,16 50:20 91:20
94:22
- books** 29:9 40:11 131:21
- boost** 109:11
- border** 45:7
- Borel** 40:20
- born** 74:5
- Borst** 7:19,21 8:1,2,6 14:13 21:2
22:16,22,25 23:8,12,19,23 24:6
25:9 26:19 28:9,15,23 30:4,15,
21 31:3,5,10,15,22 32:11 33:12,
18,22,25 34:2,6,13,14,22 47:21
48:1,6,10,15,18,22 49:4,8,10,17
55:2,6,8,23 56:2,4,11 64:7,22
65:3,7,9 66:25 67:3,7,10 68:14,
18 69:19,22 70:6,10,12,14,25
72:15 74:4,21 89:16,19 93:1,5,8
98:21 100:9,16 109:20,23 110:2,
4 116:13 117:6 118:22 119:2
120:11,19 122:2,5 123:5 124:21
125:1,7,10 126:13,20,22,25
127:18,23,25 128:11 129:1,10,
14,16 130:2,6,8,16,20,22 131:4,
8,10 134:2,10,14,16 135:24
136:13,16 140:5,14 141:2,7,9,
15,22,24 142:17 143:13,17,23
144:2,4,11
- boss** 13:9 121:4
- Bossier** 74:11,12
- bothered** 117:25
- bothers** 24:8
- bottle** 13:10
- Bowl** 66:2
- boy** 8:13
- boys** 43:24
- brand** 66:7 91:18 92:3

Brannin 32:7,15,23,25 33:1,2,6
Brannin's 32:18
breadth 13:3
break 100:12
Breakfast 113:15
breast 112:18
bred 60:10 74:5
breeds 54:11 136:24
breed 35:13 58:3,4 63:7 131:15,16,17 144:15,17 145:7,8
breeder 60:16 136:21,22
Breeder's 65:25 80:4 88:4,6 92:6,16 115:5,7 120:3,7
breeders 51:18 52:1 56:7 57:2,6,8 58:14 59:20 60:10 88:16 115:14
breeding 57:13 104:7
breeds 44:12,13 66:8 116:4 120:12 132:1 133:8,24
brewing 104:22
Brian 35:1 44:25 47:21,24 48:3,7,21 49:14 106:13
briefly 12:19
bring 35:6 74:25 87:4,12 89:13 90:9,15 94:19 95:22 99:2 112:8 115:18 120:3 139:14 145:21
bringing 62:9 138:14,19
Brinkmeyer 35:16
broadcast 108:16
broadened 111:8
brochure 47:6
brochures 39:24
bronze 43:12
brood 52:1 60:20 89:1
Brookville 47:1
Brothers 87:6,11
brought 62:15 73:8 88:25 89:1 91:11 103:20 111:10 114:3 119:20 120:10 137:20 145:5
Brozzo 35:16

Bruce 56:20
brunch 45:21
bucket 41:13
budget 108:10 145:17
build 36:11 45:25
building 63:2,5,8 85:1 98:18
builds 63:5
built 76:8 137:5
Buker 9:20 11:1 12:10 14:21 15:3 18:25 20:20
Buker's 15:6
bunch 93:7
Bureau 135:1
buried 114:5
bus 38:15
business 50:20 91:17 94:22 136:2,5
businesses 68:6
buy 24:13 63:6,7,9
buying 63:18
buzzer 105:23 106:2,3
Byk 109:16

C

cabs 84:8
Caesar 69:15
Caesar's 132:24
Caesars 68:25 69:4 70:20 71:4,14,24 72:1 73:15 74:8 77:20,21,24,25 78:3 81:18 84:4,13 89:5,8 90:2,17 91:10,18,23 92:9 94:10,13 95:12 104:25 109:2 110:23 111:2,15 119:9,15 120:17 123:18 124:11 125:17 132:13
Cahill's 113:1
cake 24:12
cakes 113:20,22,24
calendar 71:18 76:20 83:1,11 105:14
calenders 59:15
caliber 40:21
call 73:18 87:11
called 8:22 11:3 13:11 87:5
calls 61:23
Calvin 40:20
camera 42:19
campaign 108:3
Canada 88:3
cancer 112:11,14,19,24
capital 80:12 83:25 84:5 105:7,11,12,13
capricious 15:5
capsule 114:2,5
captains 43:6
car 11:12
cards 104:16
care 36:25 46:2 64:1 66:20 78:12,16,24 112:14 117:10
career 8:16 54:3,5,15 62:16 74:8 78:20
careers 78:25
carload 113:17
carry 13:11 138:3
carrying 20:1
Carta 12:3
case 7:23 10:2,25 11:3,10 12:9 13:4 14:24 15:13 17:25 18:8,14 19:12,13,14 20:1,25 21:19 24:14 25:5,11,20 26:1,8 86:10,11 116:10
cases 11:17 24:8,11 27:25 32:1 68:12
cash 81:23 96:11,21 98:19 111:22 112:3,4 117:2
casino 77:19 91:15 112:20
cat 22:12
catastrophic 106:8
categories 131:24
category 131:22
cats 23:1

cattle 23:1
caused 16:18
CDI 138:4
celebrating 59:16
Centaur 67:22 96:17
center 106:25
centrality 139:14,19
cents 17:21
centuries 9:1
CEO 136:10
certified 37:20 54:10
Chabrier 135:21 136:1
Chad 136:7
chairman 7:11,19,21 8:1,2,6
14:13,17 21:2 22:16,20,22,25
23:8,12,19,23 24:6 25:9 26:19
28:9,15,23 30:4,15,21 31:3,5,10,
15,22 32:11 33:12,18,22,25
34:2,6,13,14,22 35:3 47:21,25
48:1,6,10,15,18,22 49:4,8,10,17
55:2,6,8,23 56:2,4,11 64:7,22
65:3,7,9 66:25 67:3,7,10 68:14,
18 69:19,22 70:6,10,12,14,24,25
72:15,18 74:21 75:4 89:16,19
93:1,5,8 98:4,21 100:9,16
109:20,23 110:2,4 116:13 117:6
118:22 119:2 120:11,19 122:2,5
123:3,5 124:21 125:1,7,10
126:3,13,20,22,25 127:18,23,25
128:11 129:1,10,14,16 130:2,6,
8,16,20,22 131:4,8,10,18 134:2,
10,14,16 135:24 136:13,16
140:5,14,17 141:2,7,9,15,22,24
142:17 143:13,17,23 144:2,4,11,
14
challenge 53:16 78:1 90:18
120:23 145:12
challenged 114:14
challenges 15:16 137:6
Championship 102:12
champs 44:8
chance 56:16 104:10 106:1
change 69:2 72:11,13 104:18
132:14,19
changed 74:21 114:12 132:16
chaplain 35:14 39:23 46:17
52:9
chaplain's 46:21
chaplaincy 38:23 40:6 52:8
chaplains 38:11 45:21 47:4
charged 15:8,13 16:3 18:2
charges 19:15
charitable 62:2,3
Charlie 61:17
check 46:18
checked 126:2
Cheyenne 53:22
Chicagoland 74:6
Chick-fil-a 46:6
chicken 46:5
childhood 112:11
children 37:8 112:13
chiropractic 66:16
choices 91:3
choose 27:16 91:3
Chris 53:1
Chuck 76:9
Churchill 136:7,9 138:8
Cincinnati 46:24
cited 18:7
City 51:24 74:11
civil 19:15 25:8
claim 15:4
clarification 26:18 98:3
clarify 116:12 140:16
clarity 116:19
Clarksville 129:19
class 66:5 80:14 88:10
classes 38:2
Classic 81:19
Claussen 103:9 115:18
clear 10:6 118:14 123:2 127:13,
16
cleared 122:9
Clemmens 136:10,17 140:12
clerical 132:18
Clerk 113:1
clients 122:19
clinic 66:16
close 7:6 25:11 28:13,15,16
135:7
closed 28:23
closely 116:4 145:10
closer 67:9
closing 45:23 47:9 115:1
clubhouse 110:10
co-ed 43:3
coaches 43:25
coast 110:21
coinciding 45:23
cold 100:20
collaborate 87:13
collaborating 137:3
collaboration 77:12
collected 113:16
collectively 125:17
college 66:18
collegial 76:18
colony 112:25
color 97:14
colt 42:23
column 23:25
combination 99:8 111:22
132:5,22 133:14
combined 99:1
combo 112:4
comfort 80:17 84:17 85:15
commemorated 114:8
commencing 143:9
comment 68:22 69:1 93:13
94:4 123:4,6 126:16

- commentary** 42:9
- commentator** 103:8
- comments** 21:3 23:8 26:20
28:10 55:3,18 64:8,9 69:20
75:13 93:10 116:11 117:7
123:10 129:20
- commission** 7:6 9:15 10:8,22,
24 14:18,20 15:11,13,18,21
16:8,12 17:23 18:5,10,17,23
19:7 20:3,5,10,18,19,22 21:3
22:7 27:16,24 29:5 32:14 33:9,
12,24 47:11,19 48:13,24 49:19
50:4 53:10 54:25 56:1 64:24
65:6 67:16 70:9,17 71:3,13,16
72:2,4,14 73:22 74:16 75:4,10
83:23 88:15 98:13 100:22
101:16,20 106:10 107:17,24
116:18 118:4 125:3,15 126:3,12
127:22 129:13 130:5,19 131:7,
21 133:21 134:3,13 135:7,8,14,
20 140:8,21 141:21 144:1,13
145:23
- Commission's** 70:21 71:9
72:6,12 128:17,21 133:24
- Commissioner** 21:4,11,13,22
22:1,11,15 25:14 26:10,17,20,21
27:2,4,7,10,11,20 28:2,4,8 29:1,
11,16,23,24 30:2,6,11,13,14,22
31:19,20,21 33:20,21 44:24
49:1,3,7 55:21,22 64:10,19 65:1,
2 67:13,19,25 68:21 69:18 70:3,
5 74:19 93:7,10 95:20,24 97:3,4,
16 98:10,12,23 99:18 107:6
111:25 112:3 116:15 117:8
118:13,20 120:20 121:17,20,23
125:4,8,12 126:15,21,23 127:11
129:7,9,23 130:1,14,15 131:2,3
134:6,9 141:10,12,13 142:6,12
143:14,20,22
- Commissioners** 7:5 32:12
35:3 47:19 56:11 65:14 72:18
89:21 99:8 131:18 134:23
144:12
- commit** 39:7 109:19
- commitment** 39:1 72:1 77:21
83:25 87:17 98:15 105:10 107:5
115:17 120:1,8 123:24 137:22
- commitments** 47:10 99:24
106:18
- committed** 36:1 105:11,14
- committee** 35:13 76:17 77:9
97:23,25 99:14,15 142:23,24
144:7,10,15 145:9
- committees** 69:10
- communication** 69:8 76:9 77:2
121:10 123:22
- communities** 94:23 95:10
98:16,25 99:21 100:8
- community** 39:19 40:9 41:6,7
82:13 92:23 94:11 95:10,11,13,
14,15,17,25 96:7,13 97:10 98:7,
8,19 99:25 100:2 107:22 111:14
116:22,25 117:1 123:25 125:5,
21
- Compact** 9:23 10:14 20:8,11
- companies** 79:23,25
- company** 87:5 136:8 137:18
- compare** 106:9
- compete** 53:15 86:5,16 88:3,4
102:13 144:22
- competed** 115:7
- competing** 54:10
- competition** 16:19
- competitive** 138:10
- complacency** 101:7 118:10
- complaint** 9:15 21:16
- complete** 125:22
- completed** 103:17 108:2
111:20 135:14 145:21
- completely** 25:10
- compliance** 123:12 133:15
- composed** 142:24
- comprehensive** 71:25
- concerned** 84:3,6 97:3 118:15
- concerns** 16:10 61:13
- concert** 67:10
- concertedly** 138:17
- conclude** 16:16
- concluded** 142:7
- concludes** 93:3
- conclusion** 17:17 20:18
- concurring** 12:2
- condition** 86:5 117:23
- conditional** 127:20 128:23
129:6,21,24 130:17
- conditionally** 125:15 127:1
- conditioning** 84:24
- conditions** 71:7,8 86:9 125:18
127:15 128:24
- condo** 113:11
- conducted** 38:23 80:13
- conducting** 32:16 135:10
- confidence** 36:11 92:11
- confident** 50:22 51:4
- confidentiality** 133:10,17
- confined** 12:21 25:24 46:23
- confusing** 121:23
- confusion** 120:23 122:1
- congratulate** 59:25
- conjunction** 37:5 52:8 54:6
93:15 94:1
- connected** 60:16
- connecting** 59:20
- consecutive** 49:21
- consent** 24:1
- consideration** 17:15 32:5 48:4
70:20 76:22 130:12 134:19
135:4 140:4 142:18
- considered** 17:8 26:7 87:6,24
135:13
- considers** 88:9
- consistency** 132:17
- consolation** 43:10
- constant** 93:22 101:9
- constantly** 50:18 68:5 84:23
- Constitution** 10:18,21 25:2
- constitutional** 17:11 20:6
- constructed** 113:10
- constructive** 41:23 75:13

- constructively** 137:2
consultants 87:7
consultation 71:15
consulted 104:3
consumer 21:16
contact 93:22 101:9 135:8
contained 47:6
contending 24:3,4
content 50:22 54:23 137:19
138:4,20 139:23
contest 78:1,4 108:6 110:17,21
111:3,9
contests 108:8 119:21
context 12:20
continue 45:24 52:11 57:19
59:2 60:15 65:22 74:16 80:2
90:19 91:25 92:4,17,19 94:22
95:2 99:17 100:11 110:15 124:1
143:21 144:25 145:24
continued 38:16 66:14,20 90:4,
5 119:17
continues 52:16,18 69:17 95:3
100:3 102:8 110:16 115:10
144:21
continuing 144:20
continuity 57:19
contracted 134:25
contracts 79:4 101:23
contrary 121:9
contributed 37:16 98:17
contribution 80:8
contributions 37:2,3 62:1 96:7,
12,21,22 97:10 98:19 116:23
117:2 125:23
contributor 137:3
control 117:18
controlled 11:5
controls 140:1
convenience 47:7 82:20
convention 90:21 114:22
conveyed 76:15
convicted 11:4,8 12:22
convince 19:3,6
Coon 87:5,11
cooperate 16:7
cooperation 39:5
cooperative 32:24 77:11
coordination 78:6
coordinator 38:4 53:2
copy 118:24
corporate 57:7 116:20,23 117:2
125:21
Corporation 68:4
correct 22:4 24:4 28:3,6,7 29:19
31:10 125:23 141:8
corrected 87:16
cost 106:22
costs 18:18
counsel 7:13 9:16 11:11 12:14
21:5 25:15 26:1 56:13 65:15
100:23 136:9
counseling 38:5,8 46:20
countries 39:20
country 48:5 51:23 53:5 58:6
83:18 86:10 87:8 90:13 91:1
counts 22:23
county 23:9,10 51:14 80:24
81:14 96:10 99:11 106:3 111:24
112:23 113:9 114:4
couple 23:8 39:11 52:14 53:20
77:6,22 93:9 95:7 102:3 115:4
117:9 122:11
Courageous 42:5
Court 11:1,2,12,14,16,18,22
18:9
Covenant 71:12
covenants 71:7,8,14
cover 93:16
coverage 108:18 109:4
covered 8:20 54:20
covers 142:13
coveted 92:6
crack 125:13
crafting 145:12
Cream 44:5
create 39:17 41:9
created 57:24 119:19
creates 63:24
creating 58:15
credit 12:23 28:4 29:7 31:2
115:21
credited 27:21,25
Creek 138:16
crew 41:5 84:8 86:19,20 113:9
crime 12:7,21 13:5
criminal 19:15 25:2
Crimson 44:5
cross 110:24
Crown 65:25 80:4 88:5,6 92:6,
16 120:3,7
cruel 10:19 11:24
cultivate 62:7
Cup 115:5,7 137:20
curious 94:15
current 53:1 56:19
cursor 15:2
customers 91:15
-
- D**
-
- dad** 45:2
daily 53:8 61:16 69:12 135:2
Dakich 109:13
Dale 7:2 47:21 48:10 142:20
Dan 81:16 86:1 87:4,12 90:22,23
91:5 107:4 109:13
data 135:2 137:12
date 31:2 59:12 97:9 117:20
dated 70:22 71:13

dates 71:12,18 76:18,21 82:25
104:2 128:18
daughter 53:20
Davis 35:11
day 8:18 18:7 40:13,19,20 41:1
46:17 52:21,23 53:7,12 77:7
83:15,16,17,22 88:8 95:20
109:12
day-to-day 93:21
daycare 37:20
days 33:7 38:17 83:20 104:5
dead 121:2
deal 61:7 62:1 72:25 140:10,13
dealt 127:17
dear 78:10
decades 136:20
December 35:18 126:11 127:4
140:19 141:7,19
decide 27:24 91:4
decided 11:18
decision 15:4 25:16 26:7 99:16
128:17,21
decisions 21:21 28:2
dedicate 112:8
dedicated 47:14 110:8
deducted 30:9
deemed 72:11
Deena 75:15 127:5,6
deeply 99:24
Deere 84:7
defense 18:18,20
deficiencies 125:24 126:17
127:2
deficiency 101:19
degree 139:14
delayed 109:25 110:4
delegating 126:7
delinquency 101:19
deliver 73:12
delivered 101:1
delivery 11:4
demand 145:1
Dennis 35:10
dental 36:21 38:13
department 61:3 108:4 113:16,
18
depending 61:20 72:5
deposit 79:4,10
Deputy 35:4 49:18 56:12 65:15
75:5 144:12
Derby 102:4 109:2 110:11 111:6
114:2,9 136:24
derived 8:23
deserving 90:16
designated 38:17
designed 113:10
detail 100:5 116:19 125:22
detailed 77:12
detention 11:9
determination 19:4
determine 43:11
determined 71:3 96:7
determining 17:16
developing 94:2
development 35:13 58:3
63:16,20 68:4 136:2 144:7,15,17
145:7,9
developmental 114:13
deviation 72:6,11,14
deviations 72:3
dialogue 42:3
dialoguing 124:11
Diane 49:23
difference 116:22
difficult 16:10 38:9 82:18
dig 120:4
Dinner 42:1 43:21
direct 11:17 14:3 61:23
direction 45:3 90:2 91:10,23
directions 105:21
directly 10:23 19:25
director 18:12,13,20 35:4 45:7
49:17,18,23,24 56:12,13 64:15
65:15 72:12 75:5,13 85:25
122:16 126:5,7 142:9,15 144:12,
13
directories 61:18
Directors 39:1 50:19
disabled 37:17 62:4 112:9
disappointed 93:14
disappoints 94:6
discounts 58:13
discovered 17:4
discretion 72:7
discuss 76:11,18 104:19
discussed 121:4
discussion 15:10 29:2,10 49:5
70:7 94:10 96:5 125:14 127:11,
19 129:11 130:3 131:5 143:24
discussions 68:8 93:16 94:3
145:16
dishes 46:3
Disney 42:6
display 58:1,5 59:23
dissolve 28:20
dissolving 7:8
distinct 116:21
distinguished 19:13
distributed 43:13
Distribution 142:20
divided 43:6 86:20
Doctor 7:13,17 8:8 9:6,21 10:2
12:10 13:14,24 15:4,9 16:3,17,
20 17:5,16,25 18:18,22 19:1,3,5,
11 20:4 21:17 23:17 74:4
132:14,24
document 54:24 131:20 132:7
133:5,19

- documentary** 55:13 116:1
dog 22:12 113:8,11
dole 78:23
dollar 33:14 106:17
dollars 17:20 107:13 120:5
donated 78:21 113:2,20
donation 114:12
donations 97:23 99:9,16
 111:22 112:5,21
door 37:8 44:4
dorm 84:22 85:1
double 99:19
doubt 86:6 88:5
Downs 74:12 103:3 109:6,8
 110:25 111:4,5,10 136:8,9
dozen 40:24 45:18
dozens 45:18
draft 8:15 93:18,23 121:11,12
drainage 106:23 107:2
drive 81:23 82:18 113:15
driver's 32:21
drivers 85:22 86:15 87:1
drives 63:22 69:23
driving 92:1
drug 9:11 16:2
drugs 133:2
dryers 85:1
Dubai 137:20
due 17:14 83:10 90:24 118:9
Duke 49:23 53:1,2,25
Duran 35:12
-
- E**
-
- earlier** 109:6 111:2 124:5
 125:25 138:23
early 8:25 32:14 137:1
earn 17:6
earnestly 13:1
- earning** 17:7,14,18 19:9 59:6
earnings 17:12
easier 128:14
east 41:8
Easter 59:16
easy 119:6
eaten 44:2
economic 63:15,20 66:8,12
 68:3,5 115:25 116:8
economically 17:21
ecstatic 44:18
Edinburgh 54:9
edition 81:15 90:23
educate 50:11
educating 37:12
educational 39:21
effect 29:25 100:2 134:1 139:10
 143:10
effective 24:19 105:23
effects 9:5 23:13,14,18
efficient 127:9
effort 72:25 77:10 103:14
 118:10 121:17 134:24
Eichhorn 86:1
Eighth 10:17,23 11:13,15,19,23
Elaine 68:15
Eldorado 69:16 89:17 98:5
 123:12 124:15
Eldorado's 123:16,25
Electric 95:2
electrical 95:4
elements 71:20,21
elevated 52:25
eligible 58:24
Elliott 103:16
ELMORE 35:1 44:25 47:24
 48:3,7,21
elongated 104:4
- emails** 61:23
embarked 90:1
embarrass 44:19
emergency 72:11 84:9 85:12
 127:14 131:13 132:7 133:5,19,
 24 134:5,7
Emily 77:5 83:1 89:14,21
emphasis 83:1 92:3
emphasize 76:19 89:7
emphatically 94:6
Empire 78:11 90:9 103:10 111:2
employ 64:14 86:17
employed 64:13 77:13
employee 17:18 105:2
employees 64:12 94:11,12,20,
 21 95:13
employs 85:24
empowered 72:13
encourage 116:7
encouraging 57:9,12
end 45:17 53:12 89:24 94:24
 98:1 107:24 120:5 139:6
endanger 86:13
energy 39:8
engagements 92:21
English 37:25 38:1
enhance 9:2 14:5 108:19
 119:10
enhanced 109:4
enhancements 106:22
enhancing 54:14
enjoy 84:21
enjoyed 41:18 44:1
enjoying 79:8
Enrolled 142:22,23
ensure 15:21 36:11 80:13 86:4,
 21
enter 78:24
entered 53:18

entertain 107:24
entertaining 59:19 66:7
entertainment 37:9 77:20 90:3
 91:18,23 111:15 136:11
entire 53:7 87:7
entities 68:2 80:8 96:23 114:3
entitled 19:16
envy 88:12
episode 27:10
equal 99:12
Equibase 109:7,10
equine 36:8,9,13 37:4 57:15
 62:7 87:17 113:9,12 114:6,16
equipment 63:19 84:2,12,13
essence 12:7
essentially 64:17
established 62:16
Europe 87:9
evaluate 36:10
evening 45:13 82:1,8 86:5,20,
 23 112:7,8 113:5
evenly 43:6
event 37:19 38:19 53:16 54:8,
 10,12 78:12 92:22 113:18 121:6
events 37:5,11 43:16,21 52:3
 57:17 79:22 88:6 90:17 92:6,23
 144:25
evidence 9:4,17 10:1,11 11:17
 15:6 16:16 18:11,14 96:23 97:20
 117:4
examined 15:8
examples 95:7
excellent 45:5
exception 79:19 82:2
excessive 10:20 11:13,16,25
 17:10 20:5 24:5
excited 35:5 73:24 74:2,7,9,15
 87:21 107:3 115:11,23 124:1
excitement 123:17
exciting 115:1

excluded 26:24
exclusion 22:6 27:5
excuse 18:12
excuses 75:22
executed 32:14 101:24
executive 18:12,13 35:4 49:23
 56:12 64:14 65:15 72:12,18
 75:5,13 76:17 126:5 142:9,15
 144:12
exemplary 37:15
exempt 9:9
exercise 35:25 106:1
exhaustively 15:8
exist 127:14
existence 54:7
exiting 115:9
expanded 38:23 103:7
expect 43:5 116:17
expected 120:2
expenditures 79:12
expense 36:22 139:5
expenses 37:22 64:12
experience 18:15 52:16,18
expert 14:25 23:16
experts 36:9
expires 100:19
explained 134:7 138:9
explore 26:21
exponentially 66:11
export 83:5 103:23
exposure 91:17,19 92:17
extend 56:23
extension 56:22
extensive 18:14 96:2
extent 72:8
extra 110:13 113:1
extremely 117:11,20
eye 38:13

eyeballs 81:23
eyes 89:25

F

F250 84:8
face 15:17
facilities 37:21 38:15 63:13
 90:13,19 100:13
facility 95:4 129:19,25 130:25
facing 36:6
fact 9:13 12:19 16:13 26:23 52:4
 57:25 71:9,22 85:23,24 90:24
 93:14,16 112:15 118:8
factor 85:20
factors 19:4
facts 9:16
failure 16:7
fair 37:10 79:24
Fairgrounds 51:14
fairly 29:1 103:5
fairs 80:24 81:14
faith 43:20
faith-based 42:5
fajitas 46:6
fall 45:22 53:16 62:23 108:22
 115:6
falls 52:19 106:17
Fame 103:15
familiar 57:18 74:14 100:1
family 12:6 17:6 39:18 110:12
fan 92:21 109:13 111:8
fans 37:11 91:6 110:18 111:8,11
 137:8
farm 8:9,14 13:25 22:9 62:15
 63:10
farmer 63:17
farms 60:22
fast 128:1
fastest 91:1,7 137:12

- father's** 11:7
- favor** 15:11 31:18 33:23 49:6
55:24 65:4 70:8 127:20 129:12
130:4,18 134:11 141:20 143:25
- FDA** 9:10 24:18
- featured** 79:14 116:3
- features** 137:13
- featuring** 78:1
- Federal** 9:11
- feed** 100:14,17 110:6 139:15
- feedback** 132:13 133:10
- feel** 39:18 61:13 63:15,21 67:5
87:2 99:20 121:12 123:17 124:3
- feels** 64:2
- fees** 80:19 81:6
- Fellow** 144:11
- felt** 76:12
- fence** 41:9
- festival** 113:23
- festivities** 44:2
- FFA** 62:6,8 90:21 114:22
- field** 41:8 102:16 104:17
- fields** 83:20
- fighting** 88:20
- figure** 24:21 55:15 98:24
- file** 100:6 109:9
- filed** 9:15 21:15 132:8 133:6,19
134:1
- fill** 60:23 83:13
- filled** 41:9
- filling** 34:3 83:17
- filly** 42:25 43:1
- final** 27:16 30:21 31:7,17 43:10
45:20 70:22 71:9,12,22 125:19
126:8
- finally** 42:16 114:2 126:10
130:24 133:8 144:9
- financial** 19:1 80:7
- find** 40:7 59:21 139:11
- finding** 15:11 71:9,22
- fine** 11:9 13:23 14:22 17:10,24
18:3 19:21,24 20:2,3,21 30:11
31:7 33:3
- fined** 32:25
- fines** 10:20 15:19 19:9
- finished** 40:21 118:8
- finishers** 43:11 82:6
- firearm** 32:21
- firm** 13:10
- first-come** 41:11
- fishing** 38:17
- fit** 7:6 12:7 13:5 15:17
- fixtures** 85:11,13
- Flint** 99:3,7
- flippant** 22:12
- floorboard** 32:20
- Florence** 46:25
- Florida** 88:2
- flow** 60:15 94:14
- foal** 62:14
- foaling** 60:22
- foals** 52:2
- focus** 14:7 50:17 79:13 92:1
- focused** 92:20
- folk** 8:21 13:11
- folks** 53:2 60:1 61:4,23 63:6,9
68:3 90:8 91:2 95:2,8
- follow** 17:17 39:25 42:3 98:11
123:25 124:13
- follow-up** 98:23
- followup** 22:16
- food** 9:11 46:1
- footing** 107:2
- forbidden** 22:6
- force** 25:16
- Ford** 84:8
- forefront** 87:18
- foremost** 78:15 135:9
- forever** 73:25
- forfeit** 19:23
- forfeiture** 11:11,24 19:15,25
25:9,10,12
- forget** 94:25 98:6
- forgivable** 24:16
- forgot** 7:22
- form** 18:11 29:13
- formal** 101:13 127:7
- formally** 140:23
- formed** 78:22
- formula** 16:5 18:1
- forward** 10:7,15 12:9 50:6 66:6,
24 74:2 89:10 91:24 92:14 93:25
133:22
- foster** 50:13
- found** 16:15 32:23 43:7 94:7
- foundation** 80:2 90:21 96:9
- founded** 57:4 138:13
- four-day** 83:11
- Fourteen** 133:4
- Fourteenth** 11:20
- fourth** 41:24 49:20 103:4
- fraction** 18:4
- frame** 117:17 118:9
- frank** 9:3
- fraud** 105:5
- free** 37:9 41:22 66:16
- freedom** 19:17
- freight** 42:22
- French** 137:21
- frequent** 61:21 62:3
- frequently** 38:12
- Friday** 82:2
- friend** 48:1 86:3
- front** 26:2,8 77:4 90:7 109:12
132:20

frozen 118:12
fruition 39:12
fruits 41:19
fulfill 77:21
fulfilled 47:9
full 14:21 15:20 77:18 90:1
 99:14 101:12
full-time 85:25 86:17,18
fully 32:13 124:15
fun 59:19 113:4
function 50:17
functions 53:9
fund 37:17 62:5 67:14 78:11
 92:24 112:9
funded 67:19
funding 39:6 47:16 68:7 112:9
 145:13
fundraiser 37:18
fundraising 103:11
funds 47:14 61:25 78:23 113:25
 145:18
funeral 37:22
furnished 41:12
future 36:2,6 74:17,18 100:7
 127:10

G

game 43:10 48:7
games 48:6 94:20 95:23
 145:15,18,21
garden 41:6,7,10,12 46:12
gardening 41:17
Gaskin 77:5 89:14,21
gate 41:5
gatekeepers 50:19
gates 60:24
gathering 59:19
gauge 32:19
gave 41:20 42:9 44:1 45:4 69:23

82:14 122:8
Geller 138:25
Gene 135:21 136:1
general 21:16,24 36:12 50:16
 72:20 73:4,6,19,23 75:3 100:24
 119:5
generation 62:9
generator 84:9
Gentlemen 13:21 14:9
genuine 63:17,20,22
genuinely 139:11
Gerson 43:15 44:25 45:3
girls 43:24
give 13:22 29:7 45:11 51:10
 95:13 97:6,13 98:7 104:7,10
 112:19 115:21 126:8 127:7
 136:19 138:6 140:1
giveaways 37:13 44:3,5
giving 44:17 95:9
glad 35:1 40:22 89:3 100:17
 122:9
Glen 8:14
goal 52:23 63:17,22 82:17
 145:24
gold 43:12
good 7:11 24:6 35:6 46:1 48:2,
 20 49:17 52:12 54:13 55:6,9
 56:9,10,11 61:7 62:1 65:14
 66:19 69:12,22 72:17 73:21 86:3
 88:11,22,23 99:7 103:5 106:10,
 12 108:1,15,24 109:14 111:3
 114:21 115:11 117:14,22 123:9
 127:10 135:13 139:16 141:2,3
Gospel 45:1
government 141:16
grace 24:22
graded 136:22
grader 84:7
graduate 74:3
graduated 8:10 53:21
graduates 53:18

graduating 53:23
grand 27:4,6 29:14 37:11 38:16
 39:9,16 43:8 46:15,23 51:16
 58:4 59:16 60:23 72:24 73:5,20,
 24 74:17 93:6 95:5 100:25
 104:23 108:3 114:25 115:8
 116:16 124:17 125:17 128:6,8
 129:19,24 138:3
Grand's 105:10
grandfathered 9:10,14 13:14
grandstand 46:22 110:10
Grant 23:9
granting 71:3
grateful 58:2 62:8
great 48:21 51:17 52:6 58:13
 60:12 66:15,17 69:8 72:25 82:24
 97:16 103:13 123:20 124:1
greater 19:16
greatly 38:19 39:1 94:6
Greg 87:5,12
grew 8:9 119:24
groom 17:18
grooms 35:25
gross 10:12 143:12
grossing 145:2
ground 41:8
group 45:16 104:24 112:12
groups 36:8 101:8,23 102:24
 110:13
grow 36:3 52:1 65:22 74:17
 110:16 115:10
growing 51:11 52:5
grown 66:9,11
growth 51:20 57:9 67:6 74:18
guaranteed 81:22,24 82:4
guess 22:16 28:10 44:6,8 47:22
 67:25 69:3 85:17 93:8,12,19
 119:6 120:23,25 126:10,15
 134:4
guest 43:14,22
guests 110:14

guidance 46:20**guy** 48:2**guys** 119:9 124:22**guys'** 69:25

H

half 69:7 74:10 76:16 83:6
100:17 107:12**Hall** 103:15**Hamiltonian** 92:10**hand** 7:24 19:14 93:23**handed** 8:24**handicapped** 114:19**handicapping** 77:25 78:4
90:17 102:10 103:7 111:3
119:21**handle** 51:1,2 82:9,16,19 83:3,5
102:4,18 103:21,24 115:19
131:14 142:21**hands** 63:3**Hang** 93:8**hanging** 48:9 142:8,10**happen** 58:7 75:23 80:9 90:13
101:14 107:5 118:17 122:20
143:8**happening** 77:17 87:22**Happner** 53:20**happy** 33:10 47:18 73:18 76:19
102:25 106:13,14 124:19**harassment** 105:5**Harcourt** 95:5**Hardy** 132:14,24**harness** 80:2,4 90:20 92:19**Harrah's** 72:20 73:6 75:1,3 76:4
77:2,7,18 78:17 79:3,14,18 80:7
81:21 82:22 83:23 85:24 86:14
87:22 89:25 91:9 92:18 99:6,10
103:3 109:5,8 110:24,25 111:4,
5,10 116:5 125:16 130:10,24**harsher** 17:19**harvesting** 41:19**Hash** 35:10**hate** 32:1**Haven** 131:1**hay** 63:17**HBPA** 35:23 36:1,15 37:16 38:3,
25 39:6 41:11 47:9,12,15,17
52:8 58:4 62:2 101:18 115:12
137:2**head** 60:21 113:2,3**headlines** 144:21**health** 36:13 37:23 38:7 66:15
86:9**hear** 14:14 104:22 106:2 122:14
135:25 142:23**heard** 12:20 101:4 116:16
119:19 121:8 122:13 125:1
137:10**hearing** 14:24 19:1 21:22 49:12
56:6 65:11**heart** 16:8 17:4 78:10**heartfelt** 75:9**heating** 84:25**Heaton** 68:15**held** 37:7,10,19 41:25 43:9
46:20 51:23 53:16 54:8 77:7
126:18**helped** 115:22**helpful** 97:18 122:7**helping** 35:22 40:4 73:11 107:5**helps** 45:14**Hendricks** 89:18 123:9,11
124:24**Herb** 56:20**herbal** 8:21**Heritage** 51:23**hero** 95:12 97:11,12 98:16
99:12 111:16**Heroes** 96:3**herpes** 86:11**high** 82:5 120:9 145:1**higher** 36:12 51:18 99:23**highest** 15:15**highlighted** 16:2 92:6**highlights** 36:19 56:17 102:3
108:12**HILL** 44:23**hired** 11:10**Hispanic** 38:4**history** 12:8 96:18 145:3**hit** 78:16 81:3**hitch** 78:8**hobo** 42:22**hold** 13:25 21:25 22:3 53:23
131:22**holding** 46:13**holds** 44:8 59:11 85:4**home** 11:8 108:14**Homer** 8:14**homes** 78:20,24**honestly** 78:10 85:9**honor** 66:2 124:16**hook** 122:3**Hoosier** 54:8 66:1 72:21,24
73:6 75:1,3 76:4 77:2,7,18 78:17
79:3,14,18 80:1,7,11,13 81:20,
21,23 82:4,22 83:24 84:11 85:24
86:14 87:23 88:1 89:25 91:9
92:18 93:4,9 98:22 99:6,10
102:23 110:25 116:5 124:18
125:16 130:11,25 133:11 138:3
145:10**hope** 46:10 73:1 78:11 89:19
90:10,11 93:20,25 96:25 98:2,4,
9 100:3 103:10 111:2 117:18,25
118:16 126:16**hopeful** 76:22**Hopper** 56:9,10 64:17**horse** 15:13,15,16,22 18:15
19:19 20:12,23 22:7 29:20,22
36:2 37:1,8 40:9 42:24 44:13
47:11 49:13 50:8,11,13,14,15
51:11,16,21,22 53:10 54:8,24
57:12 61:15 66:19 71:5 74:13
77:21 79:7 81:13 82:12 83:19,23
85:18,19 86:3,4,6,8,12 88:15

- 89:6 90:20,25 91:1,6,7 103:7
104:17 106:25 115:2,6,13,20,25
116:9 119:10,17 120:23 126:13
127:3 131:25 132:10 133:23
143:2,10 144:19 145:23
- horse's** 81:13
- horsemen** 35:22 63:11 74:15
80:17 84:18,19 85:9,15 88:16
91:8 101:15 102:23 103:12
104:3,4 117:12,24 122:13
142:24
- horsemen's** 34:7,24 35:21 37:7
40:6 70:18 71:15 80:23 92:9
101:8 102:24 104:14 123:23
124:9 126:19
- horseplayer** 109:17
- horseplayers** 102:11 109:9
- Horseracing** 103:15
- horses** 8:11,12,15 9:8 10:13
13:13 14:8 16:18 22:9,25 41:3
42:15,20 46:3 52:6,24 54:9,14
58:15 59:7 60:10,17,18 61:2
63:25 78:24 83:13 85:5,22 86:14
87:1 88:1,4,5 90:25 91:4,5 92:13
103:25 104:8,10 105:18,20
106:21 107:3 115:6 117:12,15,
23 133:4 144:20,22,24,25
- hose** 41:12
- hospital** 112:13 116:24
- host** 53:6 61:10 66:3 80:3 98:25
99:21
- hosted** 51:13 90:17 102:10
103:14
- hot** 35:25 77:1
- hourly** 17:19
- hours** 8:18 95:14 96:4,15 97:12
98:17 99:12 111:18
- house** 34:15 43:17 104:20
110:9
- household** 17:13
- housekeeping** 104:15 132:6,
23 133:16
- hugely** 39:3
- human** 24:16 36:14 41:4 87:18
- humane** 50:13
- humans** 9:1
- Hummer** 11:5
- hundred** 33:13 85:5
- hundreds** 15:2 20:1 61:22
- husbandry** 50:12
- HVAC** 84:22
-
- I**
-
- IAC** 33:4 132:12,15 133:9
- idea** 59:21 61:12 63:15 141:3
- IDEC** 68:12
- identify** 77:10
- IG-2019-1802** 33:1
- IHRC** 15:24 16:25 20:13 21:9
22:4 26:15 29:18 32:6,16 33:3,
16 58:3
- IHRC's** 20:11
- IHRC-LICENSED** 16:20
- Illinois** 8:14 14:1 22:17,18 23:7
- imitation** 43:12
- immediately** 13:22 14:11 110:5
- immigration** 38:3
- impact** 46:7 52:5 66:8,12 68:5
95:25 107:22 111:14 115:25
116:8 117:15 132:19
- impactful** 112:15
- impacts** 94:11 122:23
- impair** 15:25
- implementation** 145:14
- implemented** 38:21 77:12
- importance** 16:24 17:5 52:25
- important** 12:4 20:22 36:4 39:3
52:11,13,17 62:5,6 63:8 68:20
76:2 96:21 98:3 117:11,21,22
122:19 123:13
- importantly** 41:20
- impose** 15:19 17:3,23 20:20
- imposed** 12:23 17:8 18:4 20:5
72:8,9
- imposing** 18:24
- impressed** 47:8
- impression** 121:7
- improper** 16:6
- improve** 39:15 57:21 59:4 124:2
145:25
- improved** 63:13,23 106:23,24
- improvement** 57:11 63:23
- improvements** 63:10
- in-depth** 15:10
- in-kind** 111:22 112:4
- in-state** 60:13
- incentive** 63:4
- incentives** 63:6
- incentivize** 63:6
- incentivizes** 63:9
- inclined** 19:8
- include** 71:19 99:10 125:4
- included** 15:9 126:16 131:20
- includes** 105:16
- including** 14:25 15:20 16:4
17:24 18:5 38:7 79:5 109:1
135:10
- inclusion** 39:17
- inclusive** 138:20
- income** 10:12
- incomplete** 16:6
- incorporated** 71:23 136:9
- increase** 51:3,6,9 59:6 81:2,9
82:9 83:5,16 102:6 115:19
142:14 145:13
- increased** 37:1
- increases** 51:5 108:5,24 111:7
- incredible** 35:19 102:6
- independent** 26:3 36:8
- Indian** 61:17
- Indiana** 8:10 9:6,25 10:4,6,21
11:1,3,14,16 15:23 18:8 20:13,
17 21:6,7,17 23:11 25:18 27:4,6
29:14,22 34:24 35:21,23 36:1,3

- 37:10,11,16 38:16,25 39:9,16
43:8 46:15,23 47:2,9,11,15
49:13 50:9,10 51:12,18,20 53:10
54:6,9,10,24 56:22 57:2,6,7,10,
12,14 58:3,16,21 59:16,24 60:1,
3,19,20,22,23 61:1,2,3,24 62:1,
15,16,20,25 63:5,7,13,14,15,20
64:3,5 65:12,17 68:3,5,15 69:7
70:19 71:5,6 72:24 73:5,15,17,
19,20,23 74:1,3,7,17 76:5 77:8,
21 79:9 80:25 81:12 83:22 87:24
88:5,13,15 92:13 93:5 95:1,5
97:10 99:11 100:25 102:4
104:23 105:10 108:3 109:2
111:11,23 112:21 114:2,8,25
115:8,12,13,14 116:1,16 119:10,
18 124:17 125:17 128:6,7
129:18,24 136:24 138:3 140:2
144:14,16,18 145:11,22
- Indiana's** 20:7 57:15
- Indiana-sired** 144:20,24,25
145:1,4,5
- Indianapolis** 47:2 99:11 131:1
- Indians** 13:12
- individual** 15:25 17:14 19:9,16
20:16 43:12 44:16,18 99:24
- individually** 34:20,21 128:15
- individuals** 36:9,21 38:12
40:25 46:15 135:17
- inducted** 103:15
- industry** 36:9 51:21 52:5 57:10
59:22 61:11,14 62:12,20 64:3,5
71:6 77:22 79:8 80:14 90:11
104:7 136:25 137:4,11 139:2,10,
12 143:2,11 144:19
- influence** 14:6
- inform** 126:5
- informal** 76:23
- information** 18:24 56:15 73:12
94:14 96:19,25 98:11 102:3
114:5 125:20 126:10
- inheriting** 123:7
- initial** 67:24 135:6 142:19 143:2
- initiative** 39:14 41:18,24 43:2,3
45:20,22 52:19,25 78:9 90:10
- initiatives** 36:17 38:21,22,24
39:3,12 77:23 91:20 92:24 111:1
114:10 115:16 136:8
- inject** 16:2
- injected** 23:23,24
- injection** 9:9 18:7 23:16
- injects** 23:21
- injuries** 106:8
- injury** 45:4
- insert** 23:19
- inside** 105:24
- insight** 97:7
- inspects** 86:3
- inspiring** 123:19
- install** 85:11,13
- installed** 113:10
- insurance** 11:6,7 37:23 107:12,
13
- integrity** 15:15,22,25 16:9,10
17:2,4 20:23
- intend** 104:23
- intent** 131:21
- intentions** 123:16
- intents** 138:21
- interactive** 92:20
- interest** 71:5 103:5,6
- interested** 48:18 52:24 55:8
64:22 68:10,17
- interesting** 42:12 97:19,24
- interrupt** 7:19 8:2
- Interstate** 9:23 20:8
- intervals** 7:4
- introduce** 73:14 135:19
- introduced** 91:20 120:21
- introduction** 73:13 123:14
- introductions** 35:7
- invalid** 10:17
- invested** 62:11
- investigation** 16:8
- investigators** 32:16,18,24
- investment** 57:14 62:18
- investments** 105:7
- invitation** 58:20
- invite** 36:7 104:21
- invited** 43:23
- involved** 14:24 20:25 32:2
52:12 78:4 80:9 103:10 109:10
113:7 115:2 136:20,25 137:8
138:12,14
- involvement** 50:10 99:25 100:1
125:5,21
- involves** 19:15
- ipad** 82:21
- ISA** 67:21 69:10 75:19,20 76:10,
12,15 77:2,4 80:6 83:23 88:9
93:16,18 120:8
- issue** 13:19 36:6 45:13 132:4
- issued** 135:5
- issues** 76:11,13 104:22 122:11
- item** 129:8
- itemized** 100:5
- itemizes** 116:18
- items** 77:1 80:16,18 84:5,6,10,
15 104:15 128:13,21,22
- ITOBA** 56:10,19,22 57:1,16,23
59:11 60:13 61:4,18 62:2,5,10
63:8 64:2
- ITOBA's** 62:10
- IU** 74:6
- IWIN** 112:21
-
- J**
-
- JACKSON** 14:17 27:14,23 28:3,
6 29:15,19 30:19 55:4 69:21
70:24 71:2 123:3 125:3 128:10,
12 131:16 134:22 136:15 140:16
141:5,8
- jail** 12:21
- jalapeno** 46:4
- January** 140:23 141:4,6,18
143:9 145:15

Jeans 37:18 62:4
Jeff 89:18 123:9,11 124:24
Jeffrey 35:8
Jersey 88:2
jewel 80:4
Jim 49:23 53:1 103:16
job 10:2 53:8 55:6,9 89:5
jockey 37:23 42:8 46:21 107:11, 13 112:25
jockey's 37:17 112:9
jockeys 37:18 41:4 62:4 112:13,16 113:2,14
jocks 106:1
Joe 35:11 65:14,16 67:2,5,9,12, 14,17,20 68:17,20 69:6 70:13 75:19 76:8,10,17,23 80:1,10 81:19 87:23 92:7 106:13
jog 85:14
John 84:6,7
joint 77:10,13 102:25 111:9
joints 23:22,24
jokes 74:1
Jon 39:10 73:5 74:16 100:17,20, 23 107:8 108:1 109:6 111:1 116:10,16 117:5 118:2,18,21,22 119:1,23 121:1,2,19,21,25 122:4
Judge 9:20 10:25 12:10
judges 86:8 132:6
judicial 133:15
July 32:17 70:22 71:10,13 73:17
Jumbotron 41:25
jump 113:24
June 37:19 71:2 94:9 96:5
jurisdiction 20:12,15 22:8 25:25 29:20 86:11,13
justice 7:16 12:1 25:6

K

Kapusis 46:4
Katie 35:12

keeping 52:3 79:14 117:19
Kent 43:14 44:7 48:1,4
Kent's 44:1
Kentucky 46:25 136:21 137:2, 23
key 62:10
Keys 133:11
kicked 45:21
kids 45:14 114:11,14,24
Kiersten 97:13 99:3,5,7
kind 11:24 39:25 42:20 58:10 60:4,5 66:4 96:11 106:12 113:4, 21 128:20
kitchen 43:17 46:21 84:19,20
knee 42:20 45:4
knew 44:21 55:11 118:5 120:11 121:4,6
knowing 97:17
knowledge 9:13
Knox 107:22 108:1 109:22,24 110:3,5 112:2,4

L

La 40:10
label 23:13,25
labor 41:19
lack 118:10 121:9
laid 128:24
lame 13:13 104:9
lameness 9:3,8 13:12
land 63:10
landscape 114:12
landscaping 114:18
language 38:2 132:20
large 8:11 22:14 36:23 41:13
largest 8:17 51:22
Lasix 16:17 24:7
lastly 50:14 124:15

late 101:2 104:25
Lather 90:25 91:6
latitude 86:7
laundering 105:5
law 53:24 72:10
lead 79:3
leader 50:18
leadership 73:15 77:20 124:8, 10
leading 87:6
leads 95:25
league 43:2
learn 124:22
learned 69:25 142:2
learning 53:8
leave 54:19 68:13 88:1
leaving 9:7
lectern 7:3
LED 85:2,5,6,11,13 105:16
left 44:21 73:24 126:12
legal 8:3 12:4 20:14 35:7 49:19 136:5
legalese 129:4
legalities 71:1 72:16
legendary 42:8 43:15
legislation 68:10 133:16 138:18
legislative 12:8 131:19 132:8 133:6,20
legislator 44:15
legislature 15:14,17 35:15
Leigh 56:9 64:17
length 13:3 15:7
letter 93:17 118:23 120:21,22 122:16 125:25 126:17
level 42:20 46:7 53:4 54:1 79:13 92:13 94:11,18 95:19 99:23 109:15 110:10,11 120:9 139:15 143:21

- levels** 95:19 99:22
leverage 91:11,12,19 92:17
Lexington 46:25
license 15:20,24 20:16 21:6,8,9,
 18 22:3,18,19,23 23:6 25:18
 26:2,6 29:20 33:4,7,17 72:5
 129:25 130:25 134:20 135:5
 140:24 141:1
licensed 16:24 38:6 137:25
licensees 15:19 16:25
licenses 140:17,21,22
licensing 9:24
licensure 135:11
life 11:6,7 39:15 54:13
light 105:17,22 107:10
lighting 85:2,5,6,12 105:16
LIGHTLE 30:2 31:21 33:21
 49:1,7 55:22 65:2 70:5 117:8
 118:13,20 129:9 130:1,14 134:9
 141:12
lights 105:23,25
Likens 56:20
likes 40:20
limit 112:16
limited 18:25 20:12 41:20
lines 115:8 137:13
Linkmeyer 35:5 49:18 56:13
 65:16 75:6 144:13
list 58:10 78:16 84:1,3,12,13
 100:4 107:19 131:24 133:3
listed 64:12
listen 61:13 124:22
listened 76:12 89:19
listening 98:5 123:7,8 124:6,7
literally 8:18 79:18
literature 12:4
live 39:16 82:19 83:3,7 103:21
 109:21,22 110:2,3
livelihood 23:2,3 63:12 98:8
lives 8:14 46:2
livestock 41:13,16 46:11
living 62:13
loader 84:7
lobbyists 35:15
local 41:14 60:14,19 95:2,3,8
 98:6 109:12 112:23 113:6,14
locally 111:24
located 32:19 110:10
location 32:20
logical 17:17
long 10:4 14:10 35:2 118:19
long-term 100:1 105:11 139:10
longer 8:19 104:6
longevity 139:6
longstanding 137:22
looked 42:22 88:12
loop 121:3
loose 105:18
lose 98:9
loses 139:6
losses 19:1
lost 10:11 17:12 102:19
lot 25:1,12 63:1 67:6 69:11,25
 74:21 78:6 84:10 85:13 86:10
 87:20 91:2 93:1,13 95:4,8
 108:18 114:17 115:2 116:8
 117:19 119:3 127:9 142:2
Louisiana 74:12,14 103:3
 109:6,8 110:24 111:4,5,10
Louisville 137:23
love 57:18,25 59:25
luck 106:12

M

Madam 49:17
made 7:21 9:25 37:3 47:10 69:1
 79:9 96:22 98:8 106:21 112:21
 121:18 125:19 139:23 145:3
Madison 99:10
magical 120:14,16
Magna 12:3
main 45:24 85:4
maintain 132:17
maintained 79:12
maintaining 135:11
maintenance 86:19 113:9,12
 114:6,16
major 79:6 84:6 138:12 144:25
majority 25:7 36:23 38:22
make 24:22 28:25 42:18 45:15
 49:1 58:7 59:13 61:8,10 63:10
 68:1 78:16 79:24 80:18 82:22
 84:10 85:8 86:16,24 87:14 88:21
 91:3 94:5 95:9 104:11 107:5
 117:9 118:14 123:10 125:4,9,10
 126:1 127:9,12,15 136:11,19
 139:11 141:15,16 143:17 144:20
makes 60:12 99:16 119:12
 129:1 141:2
making 30:1 50:2 59:21 61:19
 75:8 100:18
malice 101:7
man 7:18 11:4 12:5
manage 138:7
management 69:9 138:4
manager 72:20 73:4,6,19,23
 75:3 100:24
manages 45:8
manner 76:14,18,23 80:14
 101:3
March 12:15 27:1 31:3,4,9,12
mare 52:1
mares 60:21 89:1
marinated 46:5
Marion 11:12 23:9,11 51:14
mark 59:14 81:4
marked 77:18
market 54:14 80:19 81:5
marketing 73:8,9 77:4,5,8,10,
 12 79:12 83:2 89:14 90:6 92:1,4
 99:6 103:6 107:23 108:4,10

- 110:8 137:16
markets 139:18
Martha 103:9 115:18
Martin 49:14,20 55:7 121:3
material 54:23 72:1,3 106:24 118:11
materials 132:15
math 10:15
Matt 35:16
matter 26:3,7 82:20 93:19 101:7 105:3
matters 75:11 76:12 86:23
maximum 19:21,24 20:2
Mccarty 26:20,21 27:2,4,7,11, 20 28:2,4,8 29:1,24 30:6,13,22 31:19 49:3 70:3 98:23 99:18 126:21 129:23 131:2 134:6 142:12 143:22
Mcintosh 69:9 72:17,19 74:24 97:6 98:10,14 99:2 119:16 120:16
meals 46:6
means 24:1 25:21 133:25
meant 23:11
measure 46:7
medals 43:13
media 110:15,22
medical 36:21 38:13
medications 16:22
medicine 9:22 10:10 21:8 22:2 23:5 24:16 53:21
meet 37:22 51:7 65:19,20 69:11 81:20 104:4 108:9
meeting 53:9 62:17 71:2 127:3, 8,14 131:21 140:19
meetings 61:11 77:8 93:20 104:19 121:14 122:12 125:7 126:13,18
member 21:3 29:6 35:12,13 57:3 73:14 79:1
members 7:13 9:23 10:14 14:17 35:23,24 41:5 47:2,12 48:24 49:18 56:25 61:11 64:24 66:17 73:21 75:4 100:22 126:3 134:3
men 37:8
mental 38:7
mention 12:19 44:18 52:14 58:11 85:23
mentioned 23:9,12 48:3 52:20 80:1 81:19 84:17 92:7 96:3 98:4, 24 103:11 109:6 111:1 119:9 120:22
mentioning 52:7
merger 123:17
merit 15:6
messed 8:6
met 83:25 124:8,10 127:15
meter 100:13,17,19
Mexican 46:5
Meyer 136:4
Michael 132:14
Michigan 138:13,15 139:20
Midwesterner 74:5
migrating 45:9
Mike 18:12,13 40:14 73:20,21, 22 74:20,23 107:4
miles 45:12
million 10:15 50:20 80:22 81:4, 8 83:6 84:1 94:25 102:5,18 106:17 107:13 120:5 145:2
Millville 95:6
mind 52:3 57:25
mingle 59:22
ministry 39:8 45:8 46:22
minor 64:10 132:18
minute 53:25 113:22
minutes 7:1 8:5 36:18 52:14 77:6 89:20 100:14,19 109:25
miscarriage 7:15
Miss 99:2
missed 16:17 98:15
mission 20:22 45:1 50:4 52:20 57:1,16
missionary 45:1
Missouri 62:12,13
mistake 7:21
mistaken 9:12
mistakes 24:23
mix 68:13
mixed 77:17
modification 30:19,23,25 31:1, 13 145:22
modified 131:23
modify 28:19
modifying 7:7
moment 79:11 80:16,20
monetary 96:22
money 17:6 53:13 55:15 60:4 61:7 62:23 63:3,4 67:23 78:20 80:25 86:24 90:15 105:4 107:8 108:7
moniker 108:4
monitors 86:9
month 76:16 112:12,18
monthly 77:8 109:1
months 16:14 29:7,8,25 69:5 97:21 119:13 142:13 145:20
Moore 69:10,13 73:7 74:25 75:2 91:24 93:3 94:18 97:2,4
Moore's 100:1
morning 7:11 49:17 56:9,11,12 65:14 72:17 73:21 75:7 86:20,22 105:18
mornings 45:23
Morris 21:15
motion 28:10,25 30:4,16,17,24 31:16 33:19 48:25 49:1 55:19 64:25 70:2 125:4,9,11,13 127:1, 12,19 129:5 130:13 131:1 134:5 141:3,9,17
motto 35:22
mounts 40:19

move 30:6 33:20 42:18 55:21
65:1 70:3 125:14 129:7,23
130:14 131:2,12 133:22 134:6
141:10,14 143:20 144:6

moved 30:15 33:22 49:4 55:23
59:17 65:3 70:6 127:18 129:10
130:2,16 131:4 134:10 143:23

movie 34:16 41:24,25 42:2,5,6,
8,10,15,16

movies 42:2

moving 50:6 59:1 60:17 61:5
73:17 74:2,18 105:7 110:7

muddy 18:22

multiple 14:25 39:20 57:24
58:12

multitude 90:19

Murphy 7:10,11,20 8:4,8 14:16
21:10,12,15,24 22:5,13,19,24
23:6,11,16,22 24:3 25:5 27:1,3,
6,9 31:4 56:20

N

narrative 68:22 97:22

Nat 44:23,24

Nate 32:7,15

nation 58:20 60:2 110:18

nation's 144:22

national 38:3 44:7 48:8 51:5
53:4,15 56:22,25 90:21 92:13,17
102:11,13 106:7,9 109:15 112:6
114:22 115:22 144:20

nationally 36:6 103:8 144:23

nationwide 9:22 12:12 13:3
58:18

Native 8:24

nature 11:24 13:2 20:6 45:14
72:5

navigating 61:5

nay 49:8 65:7 70:10 129:14
130:6,20 134:14 144:2

NCAA 44:10

needed 15:22 75:12 76:13
137:7

negotiate 142:25

negotiating 79:4

Nelson 136:10,17 140:12

network 119:19 120:17 138:6,7

newest 73:14

newly 91:20

news 35:6 45:13 60:12 61:10,16
74:5

nice 66:18 84:20 106:20 107:2
113:4

nicer 85:8

Nicole 25:15 32:11 34:3

night 41:25 44:1 102:5 116:2,6
122:8

nightly 76:23 79:19

nights 41:24 43:14 81:24
104:17 109:1

Nita 107:4

Noah 21:5 32:7 131:13 134:21

Noblesville 47:1

Noel 49:24 53:1

nominate 91:5

nominated 90:25

non-fda-approved 16:4

nonprofit 57:3

nonrenewal 143:6

norm 83:20

North 79:15 80:3 87:25

not-for-profit 96:23

notable 51:22

note 78:25 104:16 123:19
124:15

notes 94:7

notice 142:18 143:6

noticed 85:24

noting 15:23

November 83:12

number 19:13 32:10 34:22
39:20 42:14,15 57:17 68:12

70:20 77:13 79:5 83:19 84:9
95:17 96:3 97:7 112:16 119:11
128:7,17 129:8 136:22 137:4

numbers 51:24 68:19 97:8 99:3
109:19 122:22 127:4

numerous 16:13

O

Oaklawn 40:18

oath 8:1 34:13

objectives 39:14

objects 143:4

observation 96:2

observations 99:19

observe 9:25 123:14

obvious 19:14

occasions 38:14 76:10

occurred 14:24

occurs 33:5

October 32:14 80:5 108:23
112:18

off-label 24:2

off-site 38:13

offend 74:4

offer 20:10 37:20,22,23,25 38:1,
2,4 56:17 58:22 59:4 63:13
75:16 125:13

offered 20:15 41:2 45:17 56:24

offers 58:13 60:13 62:8

offhand 119:12

office 137:24 140:8

officers 35:11

offices 53:11

official 143:17

officially 28:15,16 57:4

Ohio 46:25

Oklahoma 51:24

older 114:14

on-site 108:18

- on-track** 82:16 83:3 103:24
108:6 111:4
- one-year** 18:6
- ongoing** 76:11
- open** 21:2 29:1 32:22 58:19 76:9
89:23
- opened** 114:7
- opening** 12:15 41:1 102:2
- operate** 36:12
- operating** 17:1 64:11 135:4
140:23
- operation** 77:19
- operational** 70:21 71:25 72:3,
23 73:7 75:10,15,21 76:11 101:1
102:1 123:4,6,15 124:17 125:16
126:4 127:2 128:18,25
- operations** 71:11,17 93:14
125:20 135:10 137:24 145:21
- operative** 139:22
- operators** 79:5 140:25
- opinion** 10:17 12:2 27:18
- opportunities** 39:22 41:21 53:8
58:13 77:11 91:2 110:23
- opportunity** 7:12 36:25 56:14
58:8 59:6 60:7,12 62:21,24 63:1
73:16 89:22 104:8 124:3 136:18
- opposed** 31:22 33:25 49:8 56:2
65:7 70:10 127:23 129:14 130:6,
20 131:8 134:14 141:22 144:2
- opposite** 19:25
- options** 7:7 28:18,22,24
- oranges** 25:4,11
- order** 9:20 12:18,24 13:2 14:20
15:3,7 20:20 27:16,17 28:19
29:6 30:7,20,25 31:14 36:10
42:3 57:16 70:22 71:10,12,22
122:15
- Oregon** 135:8,14 137:24
- organization** 57:3 78:22 89:8
92:9 112:23 134:20
- organization's** 47:12
- organizations** 36:8 38:6 58:2,4
78:23 80:9,24 81:14 95:18
- 123:24 137:4
- OTB** 138:6,7 139:18
- Otto** 35:14 39:6,7,23 40:3,14,15,
18,22 42:7,9,13,17,21 46:17
52:9
- Otto's** 42:25
- outcome** 14:6
- outlined** 71:8 125:24 126:17
- outreach** 90:20 92:23
- outriders** 41:5
- outset** 50:3
- overstate** 16:10
- overview** 104:14
- owner** 60:16 62:15 67:22
136:21,22
- owner's** 33:4,7,17
- owners** 24:2 56:7 57:2,6,8
58:17 59:8,20 60:10 88:16
104:12 106:25 115:14
- ownership** 50:9 57:13
-
- P**
-
- P'POOL** 18:8
- package** 109:10
- packed** 43:17
- packet** 32:13
- paddock** 85:3,4,8 106:21
- paddocks** 106:15
- pages** 15:2,7 71:20
- paid** 36:22 108:7 111:12
- par** 75:18 87:25
- paramount** 52:15
- pardon** 76:3
- pari-mutuel** 9:24 51:1 130:12
134:19
- park** 37:19 40:18 54:8 66:1
72:21,24 73:6 75:1,4 77:2,7,19
78:17 79:3,14,18,19 80:1,7,11,
13 81:20,22,23 82:22 83:24
84:11 85:24 86:14 87:23 88:1
90:1 91:9 92:18 93:4 98:22 99:6,
10 102:23 110:25 113:8,11
116:5 124:18 125:16 130:11,25
145:10
- park's** 76:4 113:16,17
- part** 31:25 36:5 38:23 39:18
40:17,22 76:3 88:17 89:4,8 98:4
105:11 106:4 121:10 131:12
- participant** 44:11
- participants** 9:24 36:14 38:10
41:4 42:4 44:12 61:14 85:21
- participate** 10:13 22:10 29:21
58:21,23 67:15 95:11 112:10
114:23
- participated** 41:17 59:10
112:5,11 113:7,14 114:21
- participates** 22:7
- participating** 19:19 59:8,9
95:16
- participation** 20:7,11 39:5
57:13,14 108:6
- parties** 15:1 48:19 55:8 64:23
143:7
- partner** 73:18 102:22,25 121:5
138:14
- partnered** 79:21 115:15
- partnering** 68:17
- partners** 67:21 79:22
- partnership** 62:14 76:4,7,8
80:6 83:22 103:2 108:15,25
115:12 120:7
- partnerships** 59:21 79:16
123:21 124:1
- party** 143:3
- pass** 39:23
- passed** 37:9
- passing** 42:22
- passion** 8:11,12
- past** 25:22 27:25 46:16 56:20
67:21,22 69:5,6 76:16 90:4 92:2
96:16,17 115:4,8 143:19
- Pat** 40:13,20
- Patch** 81:16 90:22,24 91:5

- patients** 14:8
- Patrick** 53:22
- Paul** 47:1 49:14,19 55:2,7,10
121:3
- Paul's** 106:14
- Paulick** 61:17
- pavers** 106:15 107:1
- Pavilion** 110:12
- pay** 13:23 33:2
- paying** 64:20 110:22
- PDF** 112:6
- penalties** 19:10 25:2,8 72:7,8
- penalty** 25:3
- pending** 10:2 21:19,20 25:20
26:1
- Pennsylvania** 136:21
- Pennycuff** 7:2 34:21 48:12,17
142:22 143:18
- pentafecta** 82:5
- pentafectas** 102:17
- penultimate** 115:5
- people** 34:15 40:12 41:5,20
43:23 44:13 45:16,19,25 52:13
58:12 87:10 95:22 100:12,13
111:12,15 112:22
- people's** 46:19
- per-violation** 17:25
- perceive** 81:2
- percent** 39:7 51:3,9 81:2,9 83:6,
8 102:6 103:25 106:6 107:14
143:11,21
- percentage** 143:1
- Percherons** 8:15
- performance** 9:2 14:5 37:15
115:8
- perimeter** 41:9
- period** 16:14 17:22 30:8,10
93:21 114:24
- permanently** 37:17 62:4 112:9
- permit** 70:22 130:11
- permits** 128:19 130:12
- permitting** 104:17
- perpetual** 63:22
- person** 48:14 76:24
- personal** 43:18 78:25
- personally** 51:25
- personnel** 53:10 104:23 108:19
111:18
- pertaining** 142:19
- petition** 71:4
- phone** 61:9 76:25 82:21
- phonetic** 46:4
- phrase** 63:16
- physically** 114:13
- pick** 61:21 82:1,6 103:3 108:21,
24 109:5 110:6
- picked** 108:21
- pickles** 46:5
- picnics** 37:7
- picture** 40:1
- pictures** 39:24 43:22 44:2,15
46:3
- pie** 79:24
- piece** 12:4 24:12 59:4 62:13
- pieces** 70:16 73:10 114:4
- pitcher** 8:23
- Pitman** 35:4 49:18 56:12 65:15
75:5,13 126:6,7 142:9,15 144:12
- place** 16:13 43:11 48:5 50:25
51:23 77:23 82:7 84:20 92:3
114:13 123:21 124:17
- places** 17:5 46:24 96:20 106:11
- plan** 50:1,6 70:21 71:11,17,19,
25 72:4,23,25 75:11,15,21 77:6
83:2 89:14 93:14 94:3,24 101:1
102:1 105:12 126:4 127:2
128:18,25
- Planet** 111:15
- planning** 145:7
- plans** 73:8,11 107:23 122:7
123:4,6,15 124:17 125:16
- plant** 8:23
- planting** 41:18
- plants** 41:12,15 46:13
- platform** 115:22 137:11
- Play** 111:15
- played** 43:10
- player** 43:15 45:2 47:23 137:9,
15
- players** 43:4,7 79:6 102:14
139:24 140:2
- pleased** 50:25 76:21 81:11 82:8
108:2
- pleasure** 27:23 34:5 124:24
- pledged** 97:21 117:3
- plenty** 14:14 24:13
- plot** 41:7
- plots** 41:10
- pockets** 120:4
- pod** 105:3
- point** 7:9 26:8 28:22 34:8 94:5
96:24 101:5 107:11,21 108:13
115:24 120:22 125:2 128:16
- pointed** 12:14
- pole** 41:1
- poles** 85:13 105:25
- policies** 36:10
- pond** 38:18
- pony** 41:4
- pool** 81:25 82:1,4
- pools** 102:19
- poor** 101:21
- popular** 43:4 102:9
- portion** 42:16
- Portland** 137:24
- portray** 42:15
- position** 14:19 16:24 74:17
- positive** 50:25 51:6,19 68:24
87:22 88:11 100:2 111:13 115:3
133:4

- positives** 142:10
- possess** 16:22
- possibilities** 28:12
- possibly** 84:11
- post** 104:12
- potential** 17:7,12,15 20:2 59:7
63:21
- power** 19:9
- practice** 9:7 12:11,16 14:4 21:8
22:8,14 24:20 26:14 27:21 29:4
- practices** 8:17 13:9
- practicing** 9:21 10:9 22:2
53:22,24
- prayer** 41:2 45:17
- prayers** 47:5
- pre-prayer** 40:24
- precedent** 122:17 127:10
- precisely** 22:5
- precursor** 124:12
- premier** 80:2 108:17
- premiered** 116:2
- preparation** 8:24
- prepare** 71:14
- prepared** 17:2 80:11
- prepares** 80:3
- presence** 110:16
- present** 7:12,14 47:17 71:16
72:22 73:7,9 128:14 131:16
140:12 144:16
- presentation** 36:5 40:2 50:1,3
69:22 74:25 75:8 76:2,3 93:3
100:18 128:16 129:2 136:12
144:6
- presentations** 128:9,12
- presented** 18:10 21:19
- president** 35:11 49:21 56:19,20
65:17 75:19
- Press** 133:11
- pretty** 48:16 66:22 105:24
142:16
- prevailed** 136:23
- prevent** 140:25
- previous** 27:20 28:2 99:22
- previously** 18:7
- price** 51:15
- pride** 139:4
- primary** 50:17 85:17
- primely** 79:14
- principal** 14:7
- prior** 40:25 42:1 43:21 52:19
59:17 73:17 79:13 82:10
- priorities** 61:13
- priority** 60:24
- private** 11:11
- privilege** 19:20 29:21 47:13
- prize** 108:7
- prizes** 37:9 44:4
- probation** 11:9
- probationary** 135:4 140:24
- problem** 9:18 10:6 87:10,14,15
- problems** 13:13 32:4
- procedural** 26:12
- procedurally** 25:17
- procedure** 133:25
- procedures** 36:10 140:1
- proceeding** 19:18
- proceedings** 7:8 28:21
- proceeds** 11:7
- process** 60:16 61:24 66:12
67:24 93:25 98:2
- produce** 144:21
- produced** 35:19 55:13
- product** 24:2 74:14 83:8
- production** 42:6 116:5
- productive** 41:23 104:11
- products** 108:20
- profession** 12:12,17 14:4 32:3
53:19
- professional** 8:16 45:2
- professionals** 38:7
- proficiency** 62:7
- profiting** 98:6
- profits** 96:13
- program** 16:9 36:3,20 37:1
38:24 40:6,23 51:11,20 52:2,8
53:3,14,16 54:1,3,5,7,15 57:14
60:3 61:6 63:3,5,6,9 66:16,18,19
91:9,13 92:5 95:12 98:17,18
111:16 144:8,17,19,23 145:8,12,
14,20,22
- programming** 92:22
- programs** 46:8 52:10,11,15,17
53:4 54:18,20 62:8 90:20 92:20,
21 95:6
- prohibited** 24:17
- prohibits** 10:19
- project** 59:1 106:17 114:21
118:19 138:12
- projected** 80:21
- projections** 79:10 82:14,15
100:7
- projects** 57:17,19,21,23 111:19
113:6
- promise** 75:22
- promised** 36:15
- promises** 47:10
- promote** 50:8,10,14 52:23
119:17
- promoting** 15:14 57:9,12
- promotion** 58:8
- promotional** 37:5 79:22 92:21
- promotional-type** 119:20
- promotions** 77:9,13 109:1
110:24
- prompt** 76:14
- proof** 50:23
- proper** 50:11 86:5
- properties** 73:3,9 74:11 78:3
- property** 19:17 105:2 123:23
124:10 138:16

property's 123:24
proportionality 19:23
proposed 12:18 18:15 120:24
prospective 135:12
prospects 51:14
prosper 36:3
protect 15:22 20:23 36:13
protection 34:25 41:3 45:11
Protective 35:21 135:1
proud 74:3 77:14 78:7,25 80:15
 82:11 83:21 86:2 89:2,3,7,8
 90:6,14 101:16 103:22 104:1
 106:7,11
provide 39:21 46:1 91:14 98:20
 99:13 107:16 137:15 138:10
provided 72:9 98:13 125:20
 135:2
provider 17:13 137:19 138:20
providing 96:18
provision 143:3
public 26:7 36:12 48:23 50:16
 55:5,10,16 122:19 123:4,5
 129:11 134:4 145:6
publication 61:20
publicize 60:7
Publishing 95:5
pulling 88:20
punished 12:5
punishment 12:6 13:4,20,21
 17:11 24:4
punishments 10:19
purchased 11:6 41:14 52:1
 84:2
Purdue 8:10 47:23 48:4 53:21
 67:11,14,21
purple 8:23
purpose 7:14 45:24 54:12 57:7
purposes 57:24 138:10,22
purse 63:3 81:17
purses 81:14

put 21:24 25:16 72:24 73:10,11
 83:21 84:25 85:5 99:13 101:22
 106:24 109:7 114:4,18 118:23
 138:25
Putnam 65:14,16 67:2,5,9,12,
 17,20 68:17,20 69:6 70:13 75:20
puts 66:1
putting 35:9 50:7 72:25 84:23
 87:10 105:17,24 121:12

Q

QHRAI 39:4 49:21 50:18 52:17
 53:1 54:4,9 101:19 115:17 121:6
qualified 38:6 138:1,8 139:22
qualify 37:24
quality 39:15 58:15 63:24,25
 92:2 115:9 144:21
quarter 42:24 44:12 49:13 50:8,
 10,12,14,15 51:11,20 52:6,24
 74:13 85:19 103:7,24 104:16
 106:17 115:12,20 120:23 131:25
 132:10 133:23
quarters 46:22
quasi-governmental 68:2
question 8:4 25:14 26:11 29:12
 64:10 67:14 69:1 93:6 96:1
 97:15 98:24 109:20 119:5
 120:19 138:25 142:12
questions 7:5,9 14:12,15 21:3
 26:19 28:9 33:11,13 42:12 47:18
 48:24 55:18,24 56:18 61:22
 64:24 66:23 69:19 74:18 89:24
 92:25 93:9,11 98:22 100:10
 107:24 116:11,14 117:6,9
 124:20 129:20 134:2,11 142:5
 143:13
quick 53:25 73:13 77:16 128:3,
 10 142:12
quickly 87:16,20 122:6
quo 88:22
quote 16:2 96:8

R

race 14:7 18:6 22:7 37:11 51:14
 52:2,22 63:7 69:11 71:11,18

76:18 79:18,19 81:16 82:7,8,9,
 10 91:3 92:4 104:16 108:10
 109:12,24 110:1 117:16 128:18
race-day 16:17
raced 117:16,21
racehorse 14:5 54:13 61:16
 62:14
racehorses 60:22 65:22 66:21
 78:13,14,19
races 22:9 39:20 51:6,7 59:3
 66:3 78:2 83:13,15,16,17,21
 103:4 104:11 109:7,8 113:3
 120:24
racetrack 54:11 78:19 82:23
 87:3
racetracks 8:20 10:13 77:24
 112:7 119:19
racine 15:13,15,17,22 16:1,9
 17:2,4 18:15 19:19 20:8,12,23
 29:17,20,22 36:2 40:9 42:18
 47:11,14 49:13 50:9,11,12,14,
 15,24 52:16,18,24 53:10,19
 54:5,6,25 59:14,15,17,18 60:5
 66:2,5 71:6,17 74:13,14 75:3
 76:20,21 77:7,19,22 78:3,5 79:7
 80:13 81:13 82:12,19,25 83:8,
 10,23 84:11 85:18,20,22 86:11,
 14,16,19,22 87:4,7,24,25 88:15
 89:6 91:8,15 92:19 100:24
 103:21 104:23 110:8,14,23
 111:11 112:6 114:10 115:2,6,13,
 20,25 116:9 119:10,17 135:1,8,
 14 136:20 137:1,21 138:13,15,
 19 139:5 142:7 143:2 144:19
 145:23
racine's 80:4
racine-related 80:12 111:18
racine's 143:11
radio 109:16,17
radius 81:6
raise 7:24 90:4,15 113:25
raised 16:11 36:17 68:25 77:22
 78:17 103:11,12 112:25 132:4
raises 8:15
raising 78:11 92:24
rakes 41:12

ran 74:13
random 32:16
rapport 69:12
Ratcliff 103:16
rate 138:22
rave 103:20
reach 80:21 83:6
reached 40:7
read 24:25 26:4 28:11 40:13
41:2 69:24 122:8 138:23
readily 32:20
reading 15:2 69:23
ready 64:25 94:19 95:21 140:15
144:8
real 63:21 118:14 137:5 139:9
reapply 140:25
reason 139:17
reasons 15:10
recap 36:19 50:3 77:16
receipts 143:12
receive 31:1 36:25 143:11
received 82:12 143:7
receiving 36:23
recent 60:8
Recently 51:22
recess 100:15
reciprocity 20:9 22:20
recognition 37:14 92:3
recognizable 61:20
recognize 22:21 24:18
recognized 53:3 88:12
recognizes 20:11 47:12
recognizing 15:16 60:9
recommendation 10:8
recommendations 12:10
126:9
recommended 9:20 14:20,22
15:3,7 17:9 18:3 19:5 20:3,19
27:17 28:19 30:20 31:14
reconvene 100:16
record 8:21 10:1 15:1 46:16
47:4 51:15 81:17 98:13,20 102:4
106:5 118:24 119:3 120:21
recordings 47:5
recordkeeping 16:7 24:8
records 24:15 65:20 81:20
recovery 37:1
recreational 39:21 41:21
redemption 45:18
redid 114:17
reduce 102:16
reduced 40:2
reference 71:23
referenced 9:16 71:20 95:20
refers 64:12
reflected 132:15
region 99:11
registered 13:16 58:21
regularly 69:11
regulated 10:14 139:25
regulation 9:10
regulations 9:18 26:15 72:10
regulators 15:17 88:14
regulatory 20:15 123:12 135:22
136:2
regurgitate 102:2
reimbursement 37:20,23
reinforce 69:3
reiterate 116:15
related 29:17 68:9 103:19
125:21
relates 29:17 50:12
relations 116:22,25
relationship 68:24 69:4 70:16
76:7 88:8,9 110:7
relationships 45:25 101:14
123:22
relative 19:8
relax 84:21
relevant 18:10,24
relieved 14:10
relieves 9:3
remain 30:12
remand 28:20
remanding 7:8
remedy 8:22 13:12
remember 68:8,23
remind 50:18
reminds 34:14,17
remiss 75:20
remodeling 84:18
removed 131:24
renew 140:18 143:4
renewal 34:23 49:12 56:6 65:11
128:5,8 129:18 130:11,24
140:18
renovation 103:18 105:8
repeat 35:2 126:22
replacing 84:23
report 51:1 61:17 68:7,11,12
71:21 76:19 82:8 86:8 93:23
96:1 97:24 99:14 125:6
reporting 99:4
represent 46:9 57:7 119:7
representation 56:24 62:10
representative 57:5 89:17
representatives 124:9
represented 44:13,14 144:23
represents 17:10 35:24 62:11
request 18:23 46:14 47:3 54:24
125:5 133:21 136:19 137:25
140:3
requests 20:19 33:9 47:15
132:5,21,22,24 133:13,14
required 70:21 125:18
requirements 37:22 102:16
135:11

requires 71:10 128:13
research 37:4
reserve 41:14
reserves 145:19
residence 22:17
resides 39:18
residing 86:14
Resorts 123:13
resource 61:4,22
resources 105:1 119:21
respect 17:14 76:8 125:22
respectfully 16:12 18:17 20:18
 47:15 54:24 64:5 133:21
respective 35:25 43:19 134:24
respects 62:18
respond 45:19
response 19:11 27:12 29:11
 34:1 43:16 49:9 56:3 65:8 70:11
 127:24 129:15 130:7,21 131:9
 134:15 141:23 144:3
responsibilities 63:2
responsibility 42:25 47:13
responsible 63:2,4 64:4 116:21
rest 58:5 141:25
Restart 8:7
restating 141:11
restructuring 82:25 83:10
resubmitting 122:6
result 94:12,16 108:17
resulted 43:16 102:17 108:6
 112:20
results 35:20 38:21 46:10 47:5
 76:15 103:21,22 109:14 110:5
 115:3
retired 66:21 78:12,14
retirement 37:2
return 65:25
Revelations 49:16
revenue 61:3 119:24 143:1

revenues 79:8 80:21 81:2,12
 92:2
reversed 11:1,16
review 25:19 47:7 56:16 93:18
 126:3 127:6 130:10 131:22
 134:18,24 135:1,6 142:3,18
reviews 99:15 103:20 126:9
 128:4
revised 75:14
revisit 145:20
revocation 15:20
revoke 15:24 21:17
revoked 20:17
rewards 111:2 119:11 120:13,
 17
RG 71:21
Rich 73:20,21,22 74:20,23
Richardville 35:14
richest 90:23
Rick 69:9,12 73:7 74:25 75:2
 90:8 91:23 92:7 93:3,6,12 94:18
 97:2,4 101:3,6 103:11 111:1
rid 73:25
Ride 108:5
rider 40:16
riders 36:1 37:24 40:20 106:1
 107:16
riding 40:19
rights 17:12 19:17 20:6
Riley 112:13
Riley's 112:17
Riney 136:7
road 46:24 60:21
Robert 138:25
Robin 126:23 141:13
robust 92:4
Rod 103:15
roll 39:2
Ron 35:15 42:8,17 121:4,5

room 78:13 84:24
rooms 84:22
Ross 23:17
roughly 142:13
routine 140:1
rule 17:3 20:24 104:20 131:23
 132:6,7,20,23 133:1,2,5,9,16,17,
 19,24
rules 17:1 25:23 26:4,15 131:13,
 19 132:2,4,6,11,12,18 133:1,4,8,
 18,24 134:3,5,7
Ruling 33:1
rulings 133:15 142:3
run 51:7 104:5 136:22,23
running 68:16 74:11 114:8
runs 108:14
Rushville 46:25

S

sacred 24:15
sad 32:2
safe 24:19 87:2 106:20 107:2
safeguards 45:15
safer 106:6
safety 41:3 80:17 84:17 85:14,
 20,21 86:15 87:17 103:19 105:7,
 18 106:5 107:16 117:12,23
sake 54:19
salary 39:6
sale 51:13,15,16,17,23 60:13,19
 119:8 145:3
sales 61:1
salsa 46:4
sanctions 14:23 17:3,8,16,19,
 24 18:5,16,19,21,24 19:5 20:5
 21:1
Santa 37:19 113:15
Saracen 8:22 13:11
sat 76:9,17
satellite 129:19,24 130:25

Saturday 45:22 79:19 82:2
save 59:12
Scales 113:1
scene 42:10
scenes 55:11
scheduled 21:22 135:15
Schenkel 21:4,11,13,22 22:1, 11,15 25:14 26:10,17 27:10 29:11,16,23 30:11,14 31:20 33:20 44:24 55:21 64:10,19 65:1 67:13,19,25 68:21 69:18 74:19 93:7,10 95:21,24 97:3,5,16 98:10,12 107:6 111:25 112:3 116:15 120:20 121:17,20,23 125:8,12 126:15,23 127:11 129:7 130:15 131:3 141:10,13 142:6 143:14,20
Schenkel's 99:19 125:5
scholarship 53:13
school 24:22 37:13 74:6
Schuster 25:23 26:16 28:13,18 30:24 31:9,11 32:9,12 33:15 34:5 39:10 73:5 100:20,23 107:8 116:10 117:5 118:2,18,21 119:1 121:1,19,21,25 122:4
Scott 144:11,14
scratch 86:7
scratched 16:18
scripture 41:2
scrutiny 139:25
searches 32:17
season 46:16 50:24 58:11 59:14 77:7 86:19 87:4 90:1,2 91:22 142:7
seat 32:20,21 110:9
Secondary 134:19
seconded 30:15 33:22 49:4 55:23 65:3 70:6 127:19 129:10 130:2,16 131:4 134:10 143:23
Secretariat 42:7,15,17,21
secretary 64:13,20
section 10:20 41:6 47:6 76:1 95:11 139:4
sections 46:9
secured 52:3
seek 13:16
seeking 21:17
sees 86:6
segment 137:14
selected 32:18
self-evaluate 36:7
self-explanatory 107:20
sell 52:2
selling 54:15
semantics 93:19
Senate 142:22,23
send 110:5,20 140:7
senior 69:9 72:19 73:19,22 113:21 114:1 124:8 136:8
sense 119:12 129:1 141:2,15,16
sentence 12:23 35:2
sentenced 11:8
separate 128:14
separately 128:15 131:22
September 33:5 51:13 108:22 109:3 112:12 143:8
series 16:11 108:22
serve 18:21 46:8 57:7,16 95:17
served 12:13,24 28:5 29:25 42:1 43:21 46:6
serves 44:25 45:1,7 54:12
service 55:16 91:12,14 96:8
services 38:4,5 63:14 86:1 113:21 114:1 131:20 132:8 133:6,20 137:16,17
serving 37:7 49:20
sessions 46:20
set 51:15 63:12 65:21 71:21 81:20 99:23 102:4 125:18 127:10 135:9 140:19
sets 73:2
setting 96:9 101:12
settlement 32:6,13 33:10,14 137:16
settlers 8:25
seventh 45:20
severe 45:4
severely 12:5
sexual 105:5
shape 86:21,25
share 42:13 63:12 73:12 79:24 136:24
shared 62:2
shave 113:1
Shelby 111:24 112:22 113:8,15, 21 114:1,3
Shelbyville 43:24 96:21 100:25 113:8 114:1,15
shine 92:13
Shockley 35:8
shooting 42:21
short 65:18 66:23 113:22
shortbread 113:20
shortest 50:2
shot 42:19
shotgun 32:19
show 66:8 109:13,16,17,25
showcase 58:18
showed 9:4 42:19 115:7
showing 96:19
showings 144:24
shown 9:17 42:2 132:7 133:5, 18
shows 10:1 15:3 65:21 110:21
sic 8:22
side 7:1 9:5 14:14 23:12,14,17 55:15 103:13 104:18 114:11 136:25
sight 98:9
sign 51:19
signal 7:3 111:11 138:3,6

signals 140:2
signature 81:16 82:3,11 92:22
signed 24:1 44:7 84:13
significance 15:12
significant 15:16,18 16:21
17:3,5 80:7 96:12
significantly 121:5
signify 131:5
silver 43:12
similar 18:5 67:1
simply 20:10
sincere 14:3
sincerely 13:1 47:20
Singapore 137:21
single 18:6 20:22 45:9,15 58:21
131:17,23
sir 27:3,9 98:14 141:5
sired 60:10
Sirius 109:15,16
sister 103:2
site 38:5
sitting 118:15
situation 63:18 111:14
Sixth 103:14 142:18
sizable 80:25
size 102:16 104:17
sizeable 79:16
skilled 63:11
skills 62:15 63:12
skip 49:15
sky 62:24
slaw 46:4
slightly 83:16
slot 143:1
small 8:13 20:3 70:24
smaller 102:19
Smith 18:12,13 40:14 122:16
Smith's 18:20
Snyder 144:11,14
soccer 41:8 43:2,7 45:2
social 110:15,22
Society 92:11
sold 51:18 61:2 145:4
sole 17:13 31:13
solely 90:24
son 13:25
sort 66:1 122:4
sought 19:22
sound 82:17
sounds 122:5,21
source 80:19 81:5
spaces 110:8,13
Spanish 38:1 40:10 45:18
spanning 15:2
speak 7:23 29:25 34:9 48:20
55:9 58:9 64:23 76:24 89:22
99:3 101:6 135:24
speaker 43:14,17
speakers 43:23
speaks 22:3 91:4,7 92:10
special 58:20 92:23 97:23 109:8
specialty 109:1
specifically 10:18 16:1 20:8,24
25:5,6 40:9 71:13 99:9 123:16
spectators 43:5
speech 44:1 45:5,17
speed 100:21 137:12
spend 74:10 80:11 84:19 86:23,
24 105:12,15 107:12,18 120:4
spending 53:7 95:14 97:19
105:10
spent 37:4 46:2 61:6 84:1 94:25
96:15 97:17
spirit 39:17
spirited 12:1
spiritual 39:21
split 61:25
splits 142:11
SPMO 134:20,25 135:12
SPMOS 135:2,3,13
spoiled 96:18
spoke 25:5 68:23 97:11 119:23
sponsor 37:18 57:17
sponsored 54:4,9 61:18 67:22,
23
sponsoring 54:18
sponsors 57:23
sponsorships 97:23 99:9,15
100:5
sport 37:12 40:13 137:6 139:3
sports 91:20 94:21 138:13,16
spot 106:10
St 47:1
stable 62:19
staff 9:15 14:20 15:11 18:10
20:18 32:6,15 33:9 39:2 47:19
48:13 49:19 55:4 64:8 69:20,21
72:18 75:6 100:22 124:11 125:2,
25 132:25 133:21 134:23 135:7
142:5 144:13
staff's 131:21 135:5
staffing 95:19
stairwell 103:18
stake 19:18
stakeholder 132:21 133:12
stakeholders 80:14 132:3,12
133:9
stakes 59:2,3 81:16 109:2
136:22
stallion 58:11,17,21 61:18
stallions 58:19,23 59:9 61:19
88:25
stamp 119:14
stance 120:6
stand 7:23 34:10 106:24 135:19
138:2

- standard** 36:12 142:16
- Standardbred** 44:13 65:12,17, 19,21 69:7 70:4 76:5 77:9 78:2, 5,19,21 79:1 85:19,22 87:24,25 131:25 132:2 133:23 144:7,14, 16,19 145:7,8,9,11
- standards** 15:15
- standing** 135:13
- stands** 17:21
- starred** 42:7
- start** 8:5 14:19 34:22,23 35:17 54:11 59:14 74:25 75:8,25 128:5 140:8
- started** 31:12 40:6 52:21 57:20 74:8 81:5 125:14
- starters** 83:9
- starting** 102:1 137:1
- starts** 26:23
- state** 8:17 10:22,24 11:10,19 13:8,9 19:22 22:2,22 25:18 37:10 50:9 52:6 57:1,6 61:1 71:6 74:7,9 79:9 80:24 81:14 89:1,2 116:1 119:17 133:11 144:21
- statement** 12:15 36:4 50:4 52:20 57:1 117:10
- states** 9:22 10:3,4,14,18 11:2,23 14:2 20:9 45:10 58:25 70:15 88:13 112:8
- stating** 129:5 132:16
- stations** 38:15
- status** 88:22 120:25 121:1
- statute** 10:22 15:23 16:2
- stayed** 111:23
- staying** 82:16
- Stemerick** 35:8
- step** 26:12
- stepping** 107:4
- steps** 15:25
- Steve** 35:8 109:16 113:1 133:11
- Stevens** 32:19
- stewards** 10:4 13:17 32:25 33:1 104:21 132:23
- stipulations** 112:17
- stock** 52:1 63:24
- stopped** 41:1
- stories** 40:12 42:11
- story** 43:18
- straight** 84:3 113:12
- strangles** 86:10
- strategy** 77:13 92:1
- straw** 63:17
- strawberry** 113:23
- strict** 135:11
- strictly** 112:23 118:10
- strive** 63:19
- striving** 57:11
- strong** 51:11 52:5 101:15 102:8 108:25 110:15 120:17
- strongly** 99:20
- studies** 37:25
- study** 66:8,13,25
- stuff** 8:3 55:11,12 128:1 129:4
- subject** 30:7 71:6 72:2 75:11 128:23
- submission** 64:11
- submissions** 96:11 126:5
- submit** 18:17 75:14 76:21 96:4 116:17 136:18
- submitted** 93:17 94:15 126:11 131:19 134:8
- subsection** 132:16
- subsequent** 142:19 143:5
- substance** 8:22 9:8,11,13 11:5 13:17 16:5 24:17 38:4
- substantial** 15:6
- substantially** 132:19
- subtitles** 42:2
- success** 46:8 51:17 58:8 60:1,5 73:2 91:22 102:14
- successful** 39:3 65:20 103:19 105:9 108:3 145:25
- suffer** 17:21
- suffered** 45:4
- sufficient** 16:16
- suggest** 14:9 68:2
- suggested** 20:4
- suggesting** 13:1
- suggestions** 68:1
- Suite** 110:11
- Sunday** 59:15,18
- Super** 66:2 109:4 111:6
- superfectas** 102:17
- superintendent** 86:18 87:14
- Superior** 11:12
- supply** 37:13
- support** 12:6 13:25 17:6 39:10, 13 51:25 89:6 91:8 100:7 102:20 137:5,7
- supported** 15:5 38:25
- supporter** 137:3
- supportive** 99:21
- suppose** 119:5
- supposed** 101:24
- Suprema** 40:10
- Supreme** 11:1,2,16,18,22
- surface** 86:17 87:7
- surprised** 103:5
- surrender** 33:3,16
- survival** 139:7
- suspend** 9:21
- suspended** 10:5,9 12:15 20:16 21:6,14 27:7,20 29:4 30:8
- suspending** 29:21
- suspension** 9:25 10:16 13:22 14:11,22 17:10,22 18:6 20:21 25:16 26:22 27:12,15,18 29:8, 13,16,19 30:9 31:11
- sustainable** 62:19
- swear** 7:22 34:11 136:13
- sweet** 65:18 66:23

swing 114:20
swings 114:18
swipe 113:3
switch 93:5
sworn 15:1
system 105:17,22,23 107:10
 119:11

T

table 62:17,18 91:12 94:20
 95:22 120:10 145:14,18,21

tacos 46:6

Taft 35:7 118:25 120:21,22

tag 70:23

takes 15:25 69:24 82:7

taking 17:16 46:2 50:7 54:1
 78:23 117:10 120:6

talent 111:5

talented 43:7

talk 60:25 68:3 77:5,16 79:10
 80:18 83:1 85:16 95:24 101:8

talked 80:19 87:23 94:10,17
 102:24 115:24 120:20

talking 96:15 139:1

tall 92:8

Tammy 107:21 108:1 109:22,24
 110:3,5 112:2,4

tank 46:13

targeting 37:11

task 92:8

taught 98:7

tax 61:1

taxes 60:25

teach 45:11

team 35:7 44:9 47:17 48:21
 70:23 73:15 74:16 77:8 80:10
 113:13 114:6,16 124:8 137:23

teams 43:6,9,24 73:9 86:20
 98:18

teamwork 58:1

technological 137:6

technology 91:11 136:8

Tejeda 43:15 44:25

tells 116:8

ten 7:1 8:5 12:12 13:3 31:8
 52:21 67:5 100:14 104:16
 112:19 115:6

ten-by-ten 41:10

ten-minute 100:12

ten-year 14:22 17:9 20:20
 27:12,15 30:8,9

terminate 13:21

terminology 110:19 132:18

terms 17:20 22:6 142:19

test 53:12

Testament 40:8,11,17

testified 10:11 13:23 23:17

testimony 8:21 18:11,20,25
 19:6 48:13,15,17 54:22 55:5
 125:1

Texas-mexico 45:6

theory 58:7

thereof 38:22

thing 10:21 13:11 69:16 101:21
 103:6 119:11 122:24 128:6
 129:20 138:1 139:20

things 24:9,10,14 25:1 30:5
 45:10,13 48:22 50:21,25 65:19,
 24 66:4,17 68:9 70:19 74:21
 78:15 85:16 87:21 102:22
 104:15 105:6 107:15,16 116:11
 119:13,20 120:1,10 122:10
 124:4,5 129:22

thinking 69:15 100:19 139:8

Thirty-three 24:20

Thomas 12:1 25:6

Thoroughbred 35:12 42:23,24
 47:14 56:7 57:2,5,8,10,11 61:16,
 25 62:12,20 64:3,5 74:13 78:2,5
 85:19 104:18 115:14 131:25
 132:10 133:23 135:1 138:15

Thorwarth 35:14 39:7 40:15
 42:7 52:9

thought 55:14 67:3 73:24 93:22
 102:21 107:17 138:23

thoughts 24:25 25:13 29:6

thousand 40:1 45:8,16

three-day 83:12 114:24

threes 136:23

thrilled 46:10

throw 94:8 118:3

throwing 29:9

thumb 69:23

Thursday 116:6

Thursdays 81:25

Tianna 35:13

ticket 84:10

tickets 37:10

tied 72:4 119:22,23 128:20
 129:2

till 120:3

Timb 11:21

Timbs 11:3 19:12,14,22,24 25:5

time 7:2,25 8:12 12:3,23 13:22
 16:6 19:2 24:12,14 27:15,19,20
 28:5 29:3,25 34:12 39:8 40:1,18
 41:22 43:18 48:12 54:14,19
 55:13 61:7 72:21 81:7,17 84:19
 89:13 93:21 94:2 101:8,13 104:9
 114:2,5 115:1 117:13,17 118:9,
 19 123:10 135:3 145:23

timeline 75:21

timely 33:2 121:14 143:6

times 16:13 18:2 83:13 86:10
 104:12

timing 101:21

tirelessly 53:3

title 37:17 48:9 102:13

titles 64:16

TOBA 56:23,25

today 35:5,6 36:5 40:4 44:21
 47:17 49:22,25 50:23 54:2,22
 56:15,19 64:6 72:21 73:1,4
 89:13,22 94:13 101:24 123:14,
 20 124:5,13 134:8 138:23 140:6,

11 144:16
told 13:24 14:1 43:18
tons 118:11
tool 120:17
tools 15:21
top 48:16 51:4 53:4 88:25 89:1
 92:18 139:15
topic 26:22 85:18 96:1
total 36:22 51:6,16 77:1 83:7
 84:14 103:24 111:17 112:1
 116:16 145:1
totaling 84:15
totally 114:17 115:21
tote 114:6 137:17
touch 65:18 76:25 80:16 99:3
 104:25
touched 87:20 90:8 102:10
tough 48:16
tourism 68:16
tournament 44:10
tournaments 43:3,9 102:10
tout 68:19
toy 113:14
toys 113:16,17
track 7:4 22:9 37:6 38:18 40:25
 41:25 42:1 43:17 45:23 46:16,21
 53:7,9 54:13 65:20 69:12 80:2
 81:19 82:19 84:9,18,20 85:12,14
 86:4,18,19,21,25 87:6,10,13,15
 102:9 103:3,11,17,20 105:8
 117:10,11,18,20 118:8 138:16
 139:8
tracks 9:24 70:17 78:11 105:25
 108:17 117:22 119:22 139:1,16
 142:25
tradition 38:16
trafficking 45:13
trailer 46:21 85:13
train 38:15 42:22
trainer 53:9 60:17
trainers 37:14 53:21 57:8 59:20
 60:11

training 86:22 105:1,3,19
 137:16
transcript 23:18
transfer 70:22 71:4
transition 78:18,21 79:2
translation 38:2
transparency 36:11
transport 38:12
Transportation 38:11
traveling 45:12
treat 9:8 10:13 22:12,25 23:1
treating 22:6
treatment 50:13 66:20
treats 13:12
tremendous 86:24 89:5 124:3
trend 137:13
trendsetters 90:5
trendsetting 90:11
Trent 69:9 72:17,19 73:24,25
 74:2,24 76:16 88:7 97:6,16
 98:10,14 99:2 119:6,16 120:16
trial 12:22
trifecta 81:25 102:16
trigger 25:19,22,25 26:5
tripled 60:8
trips 46:24
trivia 110:17,20
trotters 145:4
Trotting 81:19
troubled 29:2
trough 41:13,16 46:12
trust 16:25 136:16
truth 18:3 40:18
TSC 41:14
Tuesday 82:2 108:23 109:5
 110:17
Tuesdays 108:16
tune 116:7

Turcotte 42:8,17
turn 40:5 42:19 43:1 107:21
turned 121:11
TV 108:19
TVG 79:6,16,17,20 108:14 136:6
TVG2 79:20
TVN 139:1
tweet 110:19
Twelve 132:6
Twenty 41:10
Twinspires 79:7,16,17,21,25
 108:25 110:6
Twitter 110:17
two-day 14:24
two-fold 54:12
two-story 113:11
type 10:16 129:2
types 66:3 105:5
typically 60:21,23

U

U.S. 11:18,22
UK 53:23
unanimous 127:25
unanimously 38:25 49:11 56:5
 65:10 129:17 130:9,23 131:11
 134:17 141:25 144:5
unconstitutional 13:4
undefeated 44:9
understand 8:3 30:1,16 31:6
 33:18 93:11 101:4 116:24
 118:13 126:25 127:16
understanding 25:23 26:24
 50:15
understands 31:16 71:24
 124:16 141:17
undertaken 134:23
unit 84:25 112:14
United 10:18 11:2 45:9 112:7
 137:17

units 84:22,23,24**unloaded** 32:22**unmatched** 91:13**unprecedented** 77:23**unquote** 16:3 96:8**unusual** 10:19 11:25**unveiled** 78:11**unwavering** 89:6,7 91:14**upcoming** 71:17 113:18 123:17**updated** 126:4 132:4,13 133:10**updates** 132:5,22 133:14**updating** 122:7**upgrade** 47:22 61:7**upheld** 29:13**uphold** 25:15**upholding** 15:14 17:1**uplifting** 45:19**urge** 16:12**urgency** 82:23**utilize** 145:17**utilizing** 52:9 145:18

V

vagaries 118:6**valid** 21:7,14,15**values** 123:25**variety** 77:10**varsity** 43:24**vehicle** 19:23 32:17,18,23**vehicles** 84:2**vendors** 95:1**ventures** 103:1**verde** 46:4**version** 75:10,17**versus** 11:3 94:13 139:8**vertebral** 23:25**vet** 8:12 22:14 53:22**veterinarian** 8:9 13:8 16:20,24
17:20**veterinarian's** 133:3**veterinarians** 32:2**veterinary** 8:17 9:21 10:9 13:9
21:6,8,18 22:2,22 23:4 24:15
25:18 26:2,3,6,9 53:21 85:25**vets** 8:19 63:11**vice-president** 35:11 49:22
72:20 73:19,23 75:2 99:5 100:24
123:12 135:22 136:1,5**Vickie** 49:22 53:2,25**Victoria** 40:10**view** 13:20 101:6**violate** 9:17**violates** 11:13,14**violation** 17:11 20:6 33:4,8,16**violations** 14:23 15:9 16:3,11,
13,15 17:3 18:2 19:10 20:1,24
24:23 142:14**VIP** 110:7**virtue** 11:19**vision** 36:21**visit** 46:18 109:18**visited** 112:14**visitors** 68:14,15**visits** 116:24**vital** 64:2**vitamin** 18:7**voice** 62:19 64:2**volumes** 58:9 91:4,8 92:10**voluntarily** 33:16**voluntary** 33:3**volunteer** 111:17**volunteers** 96:4,16**vote** 11:22 30:21,22,25 31:7,17,
24 33:13 34:19 128:14,15
131:17,23 140:15,21 142:4
143:14,16**votes** 143:18

W

wage 17:19**wager** 79:8 82:3,11,22 102:8
109:11**wagering** 79:4,10 81:10 135:2**wagers** 81:22**wait** 72:14**walk** 40:14,24 46:18**walked** 40:25**walkers** 35:25**walks** 43:19**wanted** 66:22 73:11 79:23
118:9,14 121:5 140:12**warning** 105:17,22,24 107:9**warranted** 105:13**Warsaw** 8:9**washers** 84:25**watch** 48:7 116:7**watering** 41:12,13,15,16 46:12,
13**waters** 18:22**ways** 19:13 58:13 145:24**wealth** 19:8**weather** 118:6,11**website** 23:20 61:6,8**Wednesday** 81:24**Wednesdays** 108:16**week** 43:5 83:11 104:13**weekend** 104:13 113:19**weekly** 37:25 38:2 115:19**weeks** 83:12**weight** 19:4**welfare** 36:13 46:19**well-being** 14:8 107:17**West** 95:2**western** 12:4

wet 118:11
whoever's 7:3
wife 13:24
Wilcox 7:13,17 8:8 9:6,21 10:2
 12:10 13:14,24 15:9 16:17,21
 17:5,25 18:22 19:3,5 20:4
Wilcox's 15:4 16:3 17:16 18:18
 19:1,11 21:17
win 44:9,22 53:15 88:3,6
winners 53:13,14 110:20
wisdom 102:20
withholding 138:5
witnesses 7:25 14:25 34:12
women 37:8 112:22
won 31:25 40:21 44:16
wondered 120:11
wonderful 58:5 60:6
word 40:1 89:7 139:22
words 40:1,3 50:7 128:10
work 10:5 13:7 14:2 37:21 39:15
 45:14,25 53:2 57:20 58:2 59:2
 70:16 73:10,16 74:2,15 77:4
 78:6 88:17,18 95:4 132:17
 139:3,12
worked 8:16,18,19 116:4
 145:10
workers 36:24 37:14 38:18
working 39:5,8 41:18 43:8
 53:17 54:16 59:3 62:19 73:25
 88:19 95:14 105:17 117:17
 121:11 137:2 138:17
works 9:5
world 12:5 24:16 45:1 87:7,8
 92:19 116:20 121:13 137:20
world's 91:7
worried 106:3
worry 48:8
worth 15:23 52:7
wow'd 55:9
write 24:11,14
written 24:10

wrong 13:15,18 105:20
wrote 12:1
WTIU 116:2

X

Xpressbet 79:7 135:22 136:3

Y

year 10:12 35:18 36:16 40:7
 45:9,16 49:21 51:8 52:7 53:6
 57:21 59:11,12,17 60:2 62:6
 69:6 71:18 72:2 77:18 79:11
 81:3 83:7,14 87:12 88:6 90:23
 95:1 102:7,9,15,21 103:22,25
 104:2,6,9,12,24 105:9 106:22
 107:13,14 108:4,8 110:9,16
 111:19 112:10,15 113:11 114:23
 115:4,16,17 118:5 119:8 140:20
 141:18 142:16 143:5,10 144:18
year's 37:18 82:10
year-round 58:22 85:25 86:18
yearling 145:5
yearlings 145:2
yearly 135:10
years 10:10 12:11,13,17 13:3,23
 14:10 24:20 31:8 52:21 54:4,7
 57:20 60:8 67:5 73:17 74:8,10,
 22 79:13 90:3,4 96:16 102:12
 113:25 114:7 115:4 137:19
York 8:18 9:7 13:8 136:21
young 11:4 13:7 43:23
younger 137:8,14
youth 43:19 45:7 50:10,11
 52:16,18,21,23 53:6 54:1 62:7
 90:20
youths 45:8