

September 2, 2016

Office of the President and Provost

Terre Haute, IN 47809
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Dear Commission Members,

On behalf of Indiana State University, I am pleased to provide our 2017-2019 Biennial Budget submissions. I look forward to discussing them with you on September 8.

Indiana State's goals and strategic planning efforts are in direct alignment with those of the Commission, as detailed in the "Reaching Higher, Achieving More" and the new "Reaching Higher, Delivering Value" strategic plans. In "The Pathway to Success" strategic plan ISU launched in 2009 and continuing with its new "There's More to Blue" plan which will kick off later this month, Indiana State has placed an emphasis on student success and degree attainment, affordability and career readiness.

Guided by aggressive goals established in "The Pathway to Success" strategic plan, Indiana State has made significant progress during the past eight years. Enrollment has grown nearly 30 percent reaching an all-time record in 2015. Hoosier enrollments have also seen dramatic increases.

As you are aware, Indiana State University serves a special niche in Indiana's system of higher education – one that is critical to the state's goals related to degree attainment and the development of a skilled workforce. Indiana State is proud of its long heritage of serving a diverse student body, many of whom are the first in their family to seek a college degree. ISU also has the largest proportion of 21st Century Scholars. For these students, Indiana State is the key to transforming the quality of living they can provide for themselves and their families.

Serving at-risk students has its challenges, however. Research shows that socio-economic background is a driving force in determining student success and degree attainment regardless of academic preparedness. Students from low-income households, even those with high SAT scores, are much less likely to graduate than students from households in the top income quartile even when the students from wealthier families have lower test scores.

To combat this, Indiana State has launched several initiatives to improve student success. This is an issue with a great deal of complexity but one in which we are beginning to make inroads.

One area which we know impacts student success rates is the level of engagement our students have. This includes providing experiential learning opportunities that help students apply the knowledge and skills they obtain in the classroom to real-life situations. Indiana State now has these opportunities embedded into each academic program.

Another type of engagement involves helping our communities. Indiana State has become a national leader in community engagement, ranking first in the nation in 2015 and again in the top 10 this year for our overall service in Washington Monthly's college rankings. ISU has been ranked in the top three for the past five years for the hours of service our students provide, totaling more than 1.2 million hours this past year.

Our new strategic plan adds career-readiness as an important component of all of our programs. Beginning with the 2017 freshmen class, a career-ready certificate will be incorporated into all of Indiana State's degree programs. We are also working to boost the number of internships, clinicals and other work-based experiences our students have as well as increasing participation in study-abroad opportunities.

Another important element of our plan is to ensure that our enrollments across degree programs along ethnic and socioeconomic status mirror the composition of our student body.

Given the students Indiana State serves and the need to maintain access to higher education, it also is critically important that Indiana State maintain its position as the most affordable public research university in the state. Despite declining appropriations, Indiana State has had the lowest increases in tuition and mandatory fees during the past decade among Indiana's four largest public universities. To produce the reallocations necessary to achieve this, Indiana State has had to become much more efficient in its operations. We also have looked for innovative ways for our students to save money including launching an open educational resource initiative for specific general education courses. A pilot conducted in our Communications 101 courses last year, saved each student approximately \$135, resulting in total savings of more than \$424,000 for this highly subscribed course.

Operating Budget Request

The electronic performance funding schedules previously submitted reflect the University's Operating Budget Request per the formula set by the Commission.

University Line Items

To assist the state of Indiana in addressing key challenges including adult degree completion, nursing shortages, and professional development for public K-12 school leaders, Indiana State requests state funds for three line items. The requests include a 2.5% increase from 2016-17 appropriated levels for inflationary costs for these programs.

DegreeLink -- \$ 457,600: Degree Link is a baccalaureate degree completion initiative, designed to meet the educational needs of place- and time-bound Hoosier adults. Created in 1997, as a partnership between Indiana State University, Ivy Tech, and Vincennes University, Degree Link is designed to support the state's goals in increasing the educational attainment of Indiana's workforce. The program is comprised of several online baccalaureate degrees that are articulated with associate degree programs from Ivy Tech and Vincennes University. These programs provide place-bound adults across the State of Indiana access to career enhancing degree programs that directly address the goals of the Indiana Commission for Higher Education strategic plan.

Nursing Initiative – \$209,100: The Nursing Program line-item was first appropriated to Indiana State University during the 2007-09 biennium. Funds are primarily utilized to support the instructional costs associated with required clinical supervision of students for the Baccalaureate of Nursing degree program and the Baccalaureate of Nursing Completion program for LPN and RN students pursuing a Bachelor of Science degree in Nursing. The line-item also supports professional development of Nursing faculty to remain current in the discipline.

Indiana Principal Leadership Institute -- \$615,000: Senate Bill 402 was passed by the Indiana General Assembly during the 2013 legislative session, creating the Indiana Principal Leadership Institute (IPLI), housed at Indiana State University's Bayh College of Education. IPLI is a two-year experience designed to meet the professional needs of Indiana public school principals with an emphasis on student success. The institute's first year focuses on increasing a principal's capacity to address the current needs of their school, such as teacher evaluation models, student performance, community involvement and shaping a strong school culture. In year two, each principal and two members of his/her school improvement team work together to increase the capacity of the school.

2015-2017 Capital Request

Special repair and rehabilitation project – \$15,000,000: Academic Facility Renovation, Phase I, Renovation of Fine Arts and Commerce Building

The project consists of the first phase of proposed renovation of four academic classroom facilities (Fine Arts and Commerce, Dreiser Hall, Holmstedt Hall, and Root Hall) on the campus of Indiana State University. Phase I includes renovation of only the Fine Arts and Commerce building. Constructed as a Public Works Administration project with land donated by the City of Terre Haute, the building was dedicated in 1940 by First Lady Eleanor Roosevelt and is the oldest of the four structures.

Housing academic programs in the College of Arts and Science, the Fine Arts and Commerce building has had only minimal investment to maintain the building envelope. It is in need of extensive renovation to replace critical building components such as fire suppression, mechanical, electrical, and plumbing systems. Improvement to building egress is necessary to meet current building codes. The facility is not fully accessible; therefore restrooms and building entryways are also in need of attention.

Since its founding in 1865 as a Normal School, Indiana State University has focused on classroom instruction. Teaching remains a core component of the Indiana State University mission. The renovation of academic facilities improves the learning environment for students by providing updated classroom instructional technology, improving mechanical systems to allow for better temperature control, and more efficient usage of space. Campus enrollment has increased by nearly 30 percent during the past eight years, creating a significant need for flexible classroom space serving general education curriculum.

The goals of the first phase of academic facility renovations are as follows:

1. Replace outdated and obsolete mechanical and electrical systems – The majority of existing heating, cooling, ventilation, and electrical systems in the Fine Arts and Commerce building are in need of immediate replacement to meet the needs of today's learning environment and facilitate the use of information technology that is essential to classroom instruction. Specifically, the electrical system is inadequate to handle current demand for technology needs. Lighting in classrooms, offices, and hallways are also in need of improvement.
2. Improve building egress and access – the Fine Arts and Commerce building, as originally designed in 1940, has limited egress in certain areas resulting in dead-end corridors. Updates are also needed to provide better accessibility for those with disabilities.

3. Enhancing instructional capabilities – the interior of the building is in need of renovation to meet the needs of college level students. The current lay-out of space within the building, dating to the 1940s, is not user friendly resulting in an inefficient usage of space throughout the building. The building will be reconfigured, where possible, to maximize classroom seating arrangements and utilization.

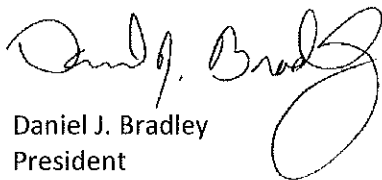
The project is a renovation of existing space. No new space is being added. Total project cost is estimated at \$15 million.

General Repair and Rehabilitation

Also included in the 2017-2019 Capital Budget Request is funding for general repair and rehabilitation projects to discuss deferred maintenance needs and to enable Indiana State to adequately maintain the state's investment in its campus facilities. Deferred maintenance needs on the campus of Indiana State are estimated at more than \$82.3 million. The average age of campus academic and administrative facilities is 48 years. Many of the building components such as electrical switchgear, elevators, HVAC systems and roofs have outlived expected useful lives and are in need of upgrade and/or replacement. Any repair and rehabilitation funding would be dedicated toward these needs.

Indiana State's faculty and staff are working hard to achieve the goals of the institution and of the State of Indiana. Indiana State University gratefully recognizes the state support it receives in operational and capital funding and respectfully requests consideration of its budget priorities for the coming biennium.

Sincerely,



Daniel J. Bradley
President

2017-2019 Budget Recommendation:
ICHE 2017-19 Budget Recommendation

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**Indiana State University
2017-2019 Biennium
Overall Summary**

	FY 2017	FY 2018			FY 2019		
	Appropriation	Appropriation	\$ Change from FY 2017	% Change from FY 2017	Appropriation	\$ Change from FY 2017	% Change from FY 2017
OPERATING							
Base		\$65,929,201			\$65,929,201		
Reallocation		\$2,469,049			\$2,848,141		
New Funding		\$128,273			\$134,775		
PFF Total		\$2,597,322			\$2,982,916		
Appropriation	\$65,929,201	\$66,057,474	\$128,273	0.2%	\$66,063,976	\$134,775	0.2%
DEBT SERVICE							
Existing		\$5,304,080			\$5,314,542		
New		\$0			\$1,178,257		
Total	\$12,958,157	\$5,304,080	(\$7,654,077)	-59.1%	\$6,492,799	(\$6,465,358)	-49.9%
LINE ITEMS							
General Fund	\$951,950	\$1,004,850	\$52,900	5.6%	\$1,004,850	\$52,900	5.6%
BIF Dedicated Funds	\$446,438	\$457,600	\$11,162	2.5%	\$457,600	\$11,162	2.5%
REPAIR & REHABILITATION							
Total	\$1,383,082	\$1,391,284	\$8,202	0.6%	\$1,391,284	\$8,202	0.6%
General Fund Total	\$81,222,390	\$73,757,688	(\$7,464,702)	-9.2%	\$74,952,909	(\$6,269,481)	-7.7%
Total	\$81,668,828	\$74,215,288	(\$7,453,540)	-9.1%	\$75,410,509	(\$6,258,319)	-7.7%

**Indiana State University
2017-2019 Biennium
Performance Funding Summary**

	Total Units	FY 2018			FY 2019		
		Per Unit Value	Funding	% of Total	Per Unit Value	Funding	% of Total
Overall Degree Completion Metric							
18-29 Cr Cert							
1 Yr Cert							
Associate							
Bachelor	174	\$6,922	\$1,204,428	46.4%	\$7,949	\$1,383,126	46.4%
Master	31	\$3,461	\$107,291	4.1%	\$3,975	\$123,225	4.1%
Doctoral	3	\$1,731	\$5,193	0.2%	\$1,987	\$5,961	0.2%
			\$1,316,912	50.7%		\$1,512,312	50.7%
At-Risk Degree Completion Metric							
18-29 Cr Cert							
1 Yr Cert							
Associate							
Bachelor	97	\$5,192	\$503,624	19.4%	\$5,962	\$578,314	19.4%
			\$503,624	19.4%		\$578,314	19.4%
High Impact Degree Completion Metric							
Bachelor							
Master							
Doctoral							
Student Persistence Metric							
15 CH							
30 CH (2 YR)							
30 CH (4 YR)	376	\$692	\$260,192	10.0%	\$795	\$298,920	10.0%
45 CH							
60 CH	306	\$1,298	\$397,188	15.3%	\$1,491	\$456,246	15.3%
			\$657,380	25.3%		\$755,166	25.3%
Remediation Success Metric							
Math							
English							
Math & English							
On-Time Graduation Rate Metric							
2 Year							
4 Year	6	\$19,901	\$119,406	4.6%	\$22,854	\$137,124	4.6%
			\$119,406	4.6%		\$137,124	4.6%
TOTAL			\$2,597,322			\$2,982,916	

**Indiana State University
Operating Funding Per FTE
2017-2019**

	2014-15 Resident FTE	FY 2017			FY 2018				FY 2019			
		Approp	Approp FTE Adjustment	Approx. Approp per FTE	Approp	Approp FTE Adjustment	Approx. Approp per FTE	FY 2018 vs FY 2017	Approp	Approp FTE Adjustment	Approx. Approp per FTE	FY 2019 vs FY 2017
ISU	9,160	\$65,929,201	\$0	\$7,198	\$66,057,474	\$0	\$7,212	0.2%	\$66,063,976	\$0	\$7,212	0.2%

**Indiana State University
2017-2019 Biennium
Capital Project Request Summary (State Funded Projects Only)**

Project Request							Recommended		FY 2018		FY 2019	
Project Name	SBA Project Number	Priority	Prev Apprvd By General Assembly	Campus	Total Project Cost	Requested State Funds	Funding	Funding Method	Debt Service	Cash	Debt Service	Cash
Academic Facility Renovation - Phase One	C-1-17-2-02	1	No	ISU	\$15,000,000	\$15,000,000	\$15,000,000	Debt Service			\$1,178,257	
Indiana State University Total					\$15,000,000	\$15,000,000	\$15,000,000				\$1,178,257	

**Indiana State University
2017-2019 Biennium
Line Item Request Summary**

	FY 2017		FY 2018						FY 2019					
	General Fund	BIF Dedicated Funds	General Fund			BIF Dedicated Funds			General Fund			BIF Dedicated Funds		
			Requested	Recommended	FY 2018 vs FY 2017	Requested	Recommended	FY 2018 vs FY 2017	Requested	Recommended	FY 2019 vs FY 2017	Requested	Recommended	FY 2019 vs FY 2017
Degree Link	\$0	\$446,438	\$0	\$0		\$457,600	\$457,600	2.5%	\$0	\$0		\$457,600	\$457,600	2.5%
Dual Credit: Indiana State University	\$147,950	\$0	\$180,750	\$180,750	22.2%	\$0	\$0		\$180,750	\$180,750	22.2%	\$0	\$0	
Nursing Program	\$204,000	\$0	\$209,100	\$209,100	2.5%	\$0	\$0		\$209,100	\$209,100	2.5%	\$0	\$0	
Principal Leadership Academy	\$600,000	\$0	\$615,000	\$615,000	2.5%	\$0	\$0		\$615,000	\$615,000	2.5%	\$0	\$0	
Indiana State University Total	\$951,950	\$446,438	\$1,004,850	\$1,004,850	5.6%	\$457,600	\$457,600	2.5%	\$1,004,850	\$1,004,850	5.6%	\$457,600	\$457,600	2.5%

**Indiana State University
Dual Credit Line Item Funding
2017-2019**

	FY 2017	2014-15 T+HP Credit Awarded	FY 2018		FY 2019	
			Per Credit Value \$50	FY 2018 vs FY 2017	Per Credit Value \$50	FY 2019 vs FY 2017
ISU	\$147,950	3,615	\$180,750	22.2%	\$180,750	22.2%

**Indiana State University
Repair and Rehabilitation Funding
2017-2019**

	FY 2017 Funding	R&R Asset Total	Infrastructure Asset Total	Funding			FY 2018		FY 2019	
				R&R 0.5%	Infrastructure 0.5%	Total	Approp	FY 2018 vs FY 2017	Approp	FY 2019 vs FY 2017
ISU	\$1,383,082	\$463,806,539	\$92,707,211	\$2,319,032	\$463,536	\$2,782,568	\$1,391,284	0.6%	\$1,391,284	0.6%

APPENDIX: Capital Project Requests

Institution: Indiana State University	Project: Academic Facility Renovation - Phase One
Biennium: 2017-2019	Project No: C-1-17-2-02
Submitted: Yes	Last Updated: 9/2/2016 9:52 AM

General Project Information

Project Name/Title:	Academic Facility Renovation - Phase One	Institutional Priority:	1
Budget Agency Project No:	C-1-17-2-02	Project Type:	Major Repair and Rehabilitation
Previously Approved by General Assembly:	No	Previously Recommended by CHE:	No

Project Summary

The project consists of the first phase of proposed renovation of four academic classroom facilities on the campus of Indiana State University. Phase I includes renovation of the Fine Arts and Commerce building, the oldest of the four structures. The Fine Arts and Commerce building has had only minimal investment to maintain the building envelope and is in need of extensive renovation to replace critical building components. Improvement to building egress is necessary to meet current building codes. The facility is not fully accessible; therefore restrooms and building entryways are also in need of attention.

Summary of the Impact on the Educational Attainment of Students

The renovation of academic facilities improves the learning environment for students by providing updated classroom instructional technology, improving mechanical systems to allow for better temperature control, and more efficient usage of space. Current classroom layout and technology in the Fine Arts and Commerce building is obsolete and not conducive to using the latest developments in technology. Instructional spaces need to be built to promote active learning and small group collaboration. "Learner-centered" classrooms have been shown to increase student engagement and improve learning outcomes.

Institution: Indiana State University	Project: Academic Facility Renovation - Phase One
Biennium: 2017-2019	Project No: C-1-17-2-02
Submitted: Yes	Last Updated: 9/2/2016 9:52 AM

Project Size

	GSF	ASF	ASF/GSF
Project Size:	63,379	35,080	55%
Net Change in Overall Campus Space:	0	0	

Project Cost Summary

Total Project Cost:	\$15,000,000	Cost Per GSF/ASF:	\$237 GSF
			\$428 ASF

Project Funding

	Funding Amount	Funding Type	Funding Source Description
Funding Sources:	\$15,000,000	State	IC-21-34-6 through 10
Total Funding	\$15,000,000		

Annual Cost

Estimated annual change in cost of building operations based on the project:	\$0
Estimated annual repair and rehabilitation investment:	\$160,573

Institution: Indiana State University

Project: Academic Facility Renovation - Phase One

Biennium: 2017-2019

Project No: C-1-17-2-02

Submitted: Yes

Last Updated: 9/2/2016 9:52 AM

Detail Description of Project

The project consists of the first phase of proposed renovation of four academic classroom facilities (Fine Arts and Commerce, Dreiser Hall, Holmstedt Hall, and Root Hall) on the campus of Indiana State University. Phase I includes renovation of the Fine Arts and Commerce building. Constructed as a Public Works Administration project with land donated by the City of Terre Haute, the building was dedicated in 1940 by First Lady Eleanor Roosevelt and is the oldest of the four structures. Housing academic programs of the College of Arts and Science, the Fine Arts and Commerce building has had only minimal investment to maintain the building envelope. It is in need of extensive renovation to replace critical building components such as fire suppression, mechanical, electrical, and plumbing systems. Improvement to building egress is necessary to meet current building codes. The facility is not fully accessible; therefore restrooms and building entryways are also in need of attention.

Institution: Indiana State University

Project: Academic Facility Renovation - Phase One

Biennium: 2017-2019

Project No: C-1-17-2-02

Submitted: Yes

Last Updated: 9/2/2016 9:52 AM

Need & Purpose

Since its founding in 1865 as a Normal School, Indiana State University has focused on classroom instruction. Teaching remains a core component of the Indiana State University mission. The renovation of academic facilities improves the learning environment for students by providing updated classroom instructional technology, improving mechanical systems to allow for better temperature control, and more efficient usage of space. Campus enrollment has increased during the past eight years by nearly 30 percent, creating a significant need for flexible classroom space serving general education curriculum.

The goals of the first phase of academic facility renovations are as follows:

1. Enhancing instructional capabilities - The interior of the building is in need of renovation to meet the needs of college level students. The current layout of space within the building, dating to the 1940s, is not user friendly resulting in an inefficient usage of space throughout the building. The building will be reconfigured, where possible, to maximize classroom seating arrangements and utilization. Current classroom layout and technology is obsolete and not conducive to using the latest developments in pedagogy. Instructional spaces need to be built to promote active learning and small group collaboration. "Learner-centered" classrooms have been shown to increase student engagement in course material and improve learning outcomes.
2. Replace outdated and obsolete mechanical and electrical systems - The majority of existing heating, cooling, ventilation, and electrical systems in the Fine Arts and Commerce building are in need of immediate replacement to meet the needs of today's learning environment and facilitate the use of information technology that is essential to classroom instruction. Specifically, the electrical system is inadequate to handle current demand for technology needs. Lighting in classrooms, offices, and hallways are also in need of improvement.
3. Improve building egress and access - The Fine Arts and Commerce building, as originally designed in 1940, has limited egress in certain areas resulting in dead-end corridors. Updates are also needed to provide better accessibility for those with disabilities.

Institution: Indiana State University

Project: Academic Facility Renovation - Phase One

Biennium: 2017-2019

Project No: C-1-17-2-02

Submitted: Yes

Last Updated: 9/2/2016 9:52 AM

Space Utilization

The project is a renovation of existing space. No new space is being added.

Comparable Projects

Comparable projects include: Indiana State University Normal Hall Renovation with 65,393 GSF at \$244.67 per GSF, IU-Bloomington Old Crescent Renovation - Phase II with 229,344 GSF at \$355 per GSF, and IU-Bloomington School of Public and Environmental Affairs Renovation and Expansion with 34,700 GSF at \$346 per GSF.

Background Materials

The proposed renovation of academic classroom facilities was approved by the Board of Trustees on August 25, 2016 as a part of a long-term comprehensive plan to address instructional campus needs. Bonding Authority IC 21-34-6 through 10 would be utilized to issue debt funding for these renovations.

Institution: Indiana State University

Project: Academic Facility Renovation - Phase One

Biennium: 2017-2019

Project No: C-1-17-2-02

Submitted: Yes

Last Updated: 9/2/2016 9:52 AM

Overall Space in ASF

Space Type Name	Current Space In Use	Space Under Construction	Space Planned And Funded	Subtotal Current And Future Space	Space to be Terminated	New Space In Capital Request	Net Future Space
Classroom (110 & 115)	110,312	10,100	0	120,412	0	0	120,412
Class Lab (210, 215, 220, 225, 230, 235)	217,240	1,800	0	219,040	0	0	219,040
Non-class Lab (250 & 255)	51,078	1,510	0	52,588	0	0	52,588
Office Facilities (300)	449,023	30,739	0	479,762	0	0	479,762
Study Facilities (400)	170,784	0	0	170,784	0	0	170,784
Special Use Facilities (500)	272,481	0	0	272,481	0	0	272,481
General Use Facilities (600)	349,724	5,851	0	355,575	0	0	355,575
Support Facilities (700)	188,610	0	0	188,610	0	0	188,610
Health Care Facilities (800)	15,562	0	0	15,562	0	0	15,562
Resident Facilities (900)	857,155	0	0	857,155	0	0	857,155
Unclassified (000)	9,345	0	0	9,345	0	0	9,345
TOTAL SPACE	2,691,314	50,000	0	2,741,314	0	0	2,741,314

Space Detail Notes

Space under construction includes the expansion of the College of Health and Human Services as approved by the 2015 session of the Indiana General Assembly.

Institution: Indiana State University

Project: Academic Facility Renovation - Phase One

Biennium: 2017-2019

Project No: C-1-17-2-02

Submitted: Yes

Last Updated: 9/2/2016 9:52 AM

Anticipated Construction Schedule

Bid Date:	<input type="text" value="June"/>	<input type="text" value="2017"/>
Start Construction:	<input type="text" value="July"/>	<input type="text" value="2017"/>
Occupancy (End Date):	<input type="text" value="August"/>	<input type="text" value="2018"/>

Estimated Cost for Project

		Cost Basis	Escalation Factors	Project Cost
Planning Costs	Engineering	<input type="text" value="\$0"/>	<input type="text" value="\$0"/>	\$0
	Architectural	<input type="text" value="\$1,041,350"/>	<input type="text" value="\$0"/>	\$1,041,350
	Consulting	<input type="text" value="\$0"/>	<input type="text" value="\$0"/>	\$0
Construction	Structure	<input type="text" value="\$8,110,148"/>	<input type="text" value="\$0"/>	\$8,110,148
	Mechanical (HVAC, plumbing, etc.)	<input type="text" value="\$1,729,800"/>	<input type="text" value="\$0"/>	\$1,729,800
	Electrical	<input type="text" value="\$864,900"/>	<input type="text" value="\$0"/>	\$864,900
Other	Movable Equipment	<input type="text" value="\$393,750"/>	<input type="text" value="\$0"/>	\$393,750
	Fixed Equipment	<input type="text" value="\$129,735"/>	<input type="text" value="\$0"/>	\$129,735
	Site Development/Land Acquisition	<input type="text" value="\$0"/>	<input type="text" value="\$0"/>	\$0
	<input type="text" value="Contingency, Admin., Environmental"/>	<input type="text" value="\$2,730,317"/>	<input type="text" value="\$0"/>	\$2,730,317
Total Estimated Cost		\$15,000,000	\$0	\$15,000,000

Cost Detail Notes

The cost basis is based on prevailing construction costs as of August 2016.

Institution: Indiana State University

Project: Academic Facility Renovation - Phase One

Biennium: 2017-2019

Project No: C-1-17-2-02

Submitted: Yes

Last Updated: 9/2/2016 9:52 AM

Annual Operating Cost/Savings

	Personnel Services	Supplies and Expenses	Total Operating Cost	Cost per GSF
Operations	\$0	\$0	\$0	\$0.00
Maintenance	\$0	\$0	\$0	\$0.00
Fuel	\$0	\$0	\$0	\$0.00
Utilities	\$0	\$0	\$0	\$0.00
Other	\$0	\$0	\$0	\$0.00
Total Estimated Cost	\$0	\$0	\$0	\$0.00

Cost Detail Notes

There is no anticipated change in the operating cost after renovation.

APPENDIX: Line Item Requests

Degree Link is a baccalaureate degree completion initiative, designed to meet the educational needs of place - and time - bound Hoosier adults. Created in 1997, as a partnership between Indiana State University, Ivy Tech, and Vincennes University, Degree Link is designed to support the state's goals in increasing the educational attainment of Indiana's workforce. The program is comprised of several online baccalaureate degrees that are articulated with associate degree programs from Ivy Tech and Vincennes University. These programs provide place-bound adults across the State of Indiana access to career enhancing degree programs that directly address the goals of the Indiana Commission for Higher Education strategic plan.

Degree Link is funded through the Build Indiana Fund.

**Budget Report Schedule XI
Line Item Appropriation Request
2017-2019**

Indiana State University: Degree Link

	ACTUAL 2010-11	ACTUAL 2011-12	ACTUAL 2012-13	ACTUAL 2013-14	ACTUAL 2014-15	PROJ 2015-16	BUDGET 2016-17	PROP 2017-18	PROP 2018-19
SUMMARY OF BUDGET REQUEST									
Personnel Services									
Salary and Wages				\$280,355	\$288,133	\$275,960	\$306,343	\$314,000	\$314,000
Fringe Benefits				\$102,631	\$106,200	\$121,611	\$111,152	\$113,931	\$113,931
Other Personnel Services				\$3,300					
Total Personnel Services				\$386,286	\$394,333	\$397,571	\$417,495	\$427,931	\$427,931
Other Operating									
Services by Contract				\$27,855	\$25,000	\$17,693	\$6,487	\$6,487	\$6,487
Materials and Supplies				\$46,104	\$24,912	\$21,674	\$9,600	\$10,326	\$10,326
Equipment					\$9,000	\$0	\$0	\$0	\$0
Land and Structures - Rental									
Grants, Subsidies, Refunds, Awards, Scholarships, Etc.									
In-State Travel					\$7,000	\$9,500	\$12,856	\$12,856	\$12,856
Out-of-State Travel									
Internal Transfers									
Total Other Operating				\$73,959	\$65,912	\$48,867	\$28,943	\$29,669	\$29,669
TOTAL OPERATING BUDGET				\$460,245	\$460,245	\$446,438	\$446,438	\$457,600	\$457,600
LINE ITEM FUNDING									
General Fund									
BIF Dedicated Funds				\$460,245	\$460,245	\$446,438	\$446,438	\$457,600	\$457,600
Other Dedicated Funds									
Federal Funds									
TOTAL FUNDING				\$460,245	\$460,245	\$446,438	\$446,438	\$457,600	\$457,600

The Nursing Program line-item was first appropriated to Indiana State University during the 2007-09 biennium. Funds are primarily utilized to support the instructional costs associated with required clinical supervision of students for the Baccalaureate of Nursing degree program and the Baccalaureate of Nursing Completion program for LPN and RN students pursuing a Bachelor of Science degree in Nursing. The line-item also supports professional development of Nursing faculty to remain current in the discipline.

Funded through the General Fund budget of the State of Indiana.

**Budget Report Schedule XI
Line Item Appropriation Request
2017-2019**

Indiana State University: Nursing Program

	ACTUAL 2010-11	ACTUAL 2011-12	ACTUAL 2012-13	ACTUAL 2013-14	ACTUAL 2014-15	PROJ 2015-16	BUDGET 2016-17	PROP 2017-18	PROP 2018-19
SUMMARY OF BUDGET REQUEST									
Personnel Services									
Salary and Wages				\$119,852	\$120,000	\$107,445	\$90,587	\$93,000	\$93,000
Fringe Benefits				\$9,466	\$10,000	\$20,245	\$24,985	\$25,610	\$25,610
Other Personnel Services						\$5,000			
Total Personnel Services				\$129,318	\$130,000	\$132,690	\$115,572	\$118,610	\$118,610
Other Operating									
Services by Contract				\$11,000	\$15,000	\$15,797	\$20,000	\$20,000	\$20,000
Materials and Supplies				\$13,009	\$10,000	\$9,897	\$1,000	\$4,890	\$4,890
Equipment									
Land and Structures - Rental									
Grants, Subsidies, Refunds, Awards, Scholarships, Etc.						\$4,000			
In-State Travel				\$29,746	\$30,000	\$41,616	\$67,428	\$65,600	\$65,600
Out-of-State Travel				\$20,927	\$19,000	\$0	\$0		
Internal Transfers									
Total Other Operating				\$74,682	\$74,000	\$71,310	\$88,428	\$90,490	\$90,490
TOTAL OPERATING BUDGET				\$204,000	\$204,000	\$204,000	\$204,000	\$209,100	\$209,100
LINE ITEM FUNDING									
General Fund				\$204,000	\$204,000	\$204,000	\$204,000	\$209,100	\$209,100
BIF Dedicated Funds									
Other Dedicated Funds									
Federal Funds									
TOTAL FUNDING				\$204,000	\$204,000	\$204,000	\$204,000	\$209,100	\$209,100

Senate Bill 402 was passed by the Indiana General Assembly during the 2013 legislative session, creating the Indiana Principal Leadership Institute (IPLI), housed at Indiana State University's Bayh College of Education. IPLI is a two-year experience designed to meet the professional needs of Indiana public school principals with an emphasis on student success. The institute's first year focuses on increasing a principals capacity to address the current needs of their school, such as teacher evaluation models, student performance, community involvement and shaping a strong school culture. In year tow, each principal and two members of his/her school improvement team work together to increase the capacity of the school.

The Indiana Principal Leadership Institute is governed by an Advisory Board consisting of eight members appointed by the President of Indiana State University and one member appointed by the State Superintendent of Public Instruction.

**Budget Report Schedule XI
Line Item Appropriation Request
2017-2019**

Indiana State University: Principal Leadership Academy

	ACTUAL 2010-11	ACTUAL 2011-12	ACTUAL 2012-13	ACTUAL 2013-14	ACTUAL 2014-15	PROJ 2015-16	BUDGET 2016-17	PROP 2017-18	PROP 2018-19
SUMMARY OF BUDGET REQUEST									
Personnel Services									
Salary and Wages				\$162,000	\$152,147	\$149,277	\$159,874	\$163,035	\$163,035
Fringe Benefits				\$55,000	\$55,682	\$31,596	\$36,347	\$38,000	\$38,000
Other Personnel Services									
Total Personnel Services				\$217,000	\$207,829	\$180,873	\$196,221	\$201,035	\$201,035
Other Operating									
Services by Contract				\$169,511	\$192,725	\$244,027	\$244,684	\$249,965	\$249,965
Materials and Supplies				\$91,000	\$129,138	\$116,200	\$104,455	\$109,000	\$109,000
Equipment				\$22,000					
Land and Structures - Rental									
Grants, Subsidies, Refunds, Awards, Scholarships, Etc.									
In-State Travel				\$100,489	\$70,308	\$58,900	\$54,640	\$55,000	\$55,000
Out-of-State Travel									
Internal Transfers									
Total Other Operating				\$383,000	\$392,171	\$419,127	\$403,779	\$413,965	\$413,965
TOTAL OPERATING BUDGET				\$600,000	\$600,000	\$600,000	\$600,000	\$615,000	\$615,000
LINE ITEM FUNDING									
General Fund				\$600,000	\$600,000	\$600,000	\$600,000	\$615,000	\$615,000
BIF Dedicated Funds									
Other Dedicated Funds									
Federal Funds									
TOTAL FUNDING				\$600,000	\$600,000	\$600,000	\$600,000	\$615,000	\$615,000

APPENDIX: Performance Metric Schedules

**Performance Metric Schedule I
Overall Degree Completion PFF Metric
2017-2019**

Indiana State University

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2010-12 3 Year Avg	2013-15 3 Year Avg	Change in 3 Year Avg
18-29 Credit Hour Certificates									
1 Year Certificates									
Associate Degrees									
Bachelor Degrees	1,085	1,058	1,116	1,178	1,234	1,368	1,086	1,260	174
Masters Degrees	241	246	252	270	290	271	246	277	31
Doctoral Degrees	37	34	34	23	35	57	35	38	3
TOTAL OVERALL DEGREES CONFERRED	1,363	1,338	1,402	1,471	1,559	1,696	1,368	1,575	208

**Performance Metric Schedule II
At-risk student degree completion PFF metric
2017-2019**

Indiana State University

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2010-12 3 Year Avg	2013-15 3 Year Avg	Change in 3 Year Avg
18-29 Credit Hour Certificates									
1 Year Certificates									
Associate Degrees									
Bachelor Degrees	341	398	436	459	472	535	392	489	97
TOTAL OVERALL DEGREES CONFERRED	341	398	436	459	472	535	392	489	97

**Performance Metric Schedule IV
Student persistence incentive PFF metric
2017-2019**

Indiana State University

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2010-12 3 Year Avg	2013-15 3 Year Avg	Change in 3 Year Avg
2 Year Institutions (Persistence)									
Completed 15 Credit Hours									
Completed 30 Credit Hours (2YR)									
Completed 45 Credit Hours									
4 Year Institutions (Persistence)									
Completed 30 Credit Hours (4YR)	1,182	1,308	1,522	1,594	1,702	1,844	1,337	1,713	376
Completed 60 Credit Hours	1,018	1,045	1,204	1,331	1,323	1,532	1,089	1,395	306
OVERALL STUDENTS PERSISTING	2,200	2,353	2,726	2,925	3,025	3,376	2,426	3,109	682

**Performance Metric Schedule VI
On-time graduation rate PFF metric
2017-2019**

Indiana State University

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2010-12 3 Year Avg	2013-15 3 Year Avg
2 Year Institutions (Associates Only)								
Students Entering First Time, Full Time								
Students Receiving a Degree on-time								
On-Time Graduation Rate								
							Change in 3 Year Rate:	
							Per Unit Value:	
4 Year Institutions (Bachelor Only)								
Students Entering First Time, Full Time	1,352	1,482	1,598	1,601	2,205	2,128	1,477	1,978
Students Receiving a Degree on-time	290	315	293	334	414	471	299	406
On-Time Graduation Rate	21.4%	21.3%	18.3%	20.9%	18.8%	22.1%	20.3%	20.5%
							Change in 3 Year Rate:	0.3%
							Per Unit Value:	6

APPENDIX: Budget Report Schedules

**Budget Report Schedule I
General Operating Budget
2017-2019**

Indiana State University

	ACTUAL 2014-15	PROJ 2015-16	BUDGET 2016-17	PROP 2017-18	PROP 2018-19
<u>A. General Operating Revenue</u>					
Total Gross Student Tuition and Fees	\$97,687,347	\$101,497,841	\$103,611,969	\$103,611,969	\$103,611,969
State Appropriation	\$77,157,118	\$75,133,440	\$80,285,746		
- Operating	\$67,308,231	\$66,194,030	\$65,929,201		
- Debt Service	\$8,501,442	\$7,541,022	\$12,958,157		
- Line Items	\$1,347,445	\$1,398,388	\$1,398,388		
- Repair and Rehabilitation					
- Cash-Funded Capital					
Administrative & Indirect Cost Recovery	\$324,575	\$347,523	\$317,884	\$317,884	\$317,884
Sales and Service	\$894,573	\$886,724	\$861,183	\$861,183	\$861,183
Investment, Endowment, and Other Income	\$92,719	\$55,637	\$54,500	\$54,500	\$54,500
Other Revenue	\$8,961,286	\$9,648,326	\$9,858,875	\$9,858,875	\$9,858,875
- Other Revenue	\$8,961,286	\$9,648,326	\$9,858,875	\$9,858,875	\$9,858,875
TOTAL GENERAL OPERATING REVENUE	\$185,117,618	\$187,569,491	\$194,990,157	\$114,704,411	\$114,704,411
<u>A. General Operating Expenditures</u>					
Personnel Services	\$108,630,504	\$114,875,187	\$114,076,133	\$114,076,133	\$114,076,133
- Salaries & Wages	\$83,138,398	\$88,282,066	\$88,148,891	\$88,148,891	\$88,148,891
- Retirement	\$7,533,469	\$7,910,775	\$7,977,685	\$7,977,685	\$7,977,685
- Other Benefits	\$17,958,637	\$18,682,346	\$17,949,557	\$17,949,557	\$17,949,557
Other Employee Expenses	\$1,646,938	\$2,003,996	\$2,141,874	\$2,141,874	\$2,141,874
General Supplies & Materials	\$30,939,191	\$30,165,367	\$30,795,263	\$30,795,263	\$30,795,263
Contracts/Professional Services	\$1,095,319	\$1,548,114	\$1,500,000	\$1,500,000	\$1,500,000
Leases	\$752,442	\$759,928	\$760,000	\$760,000	\$760,000
Debt Service	\$8,501,442	\$7,541,022	\$12,958,157	\$12,958,157	\$12,958,157
Utilities	\$9,974,863	\$8,951,643	\$10,681,738	\$10,681,738	\$10,681,738
Repair and Rehabilitation	\$2,109,175	\$6,031,974	\$4,000,000	\$4,000,000	\$4,000,000
Financial Aid	\$13,835,066	\$15,573,106	\$16,010,000	\$16,010,000	\$16,010,000
Other Expenditures	\$1,008,201	\$479,862	\$2,066,992	\$2,066,992	\$2,066,992
- Other Expenditures	\$1,008,201	\$479,862	\$2,066,992	\$2,066,992	\$2,066,992
TOTAL GENERAL OPERATING EXPENDITURES	\$178,493,141	\$187,930,199	\$194,990,157	\$194,990,157	\$194,990,157

**Budget Report Schedule II
Other Funds Operating Budget
2017-2019**

Indiana State University

	ACTUAL 2014-15	PROJ/ACTUAL 2015-16
<u>Unrestricted Funds</u>	\$160,301,638	\$169,008,804
Unrestricted Funds	\$160,301,638	\$169,008,804
<u>Designated & Restricted Funds</u>	\$61,566,315	\$62,704,353
Designated & Restricted Funds		
Pell	\$20,709,032	\$21,266,289
Designated	\$31,808,779	\$32,065,867
Restricted	\$9,048,504	\$9,372,197
<u>Plant Funds</u>	\$52,724,017	\$55,656,977
Plant Funds	\$52,724,017	\$55,656,977
<u>Auxiliary Funds</u>	\$59,219,871	\$65,002,596
Auxiliary Funds		
Housing/Residential Services	\$39,773,282	\$44,950,781
Parking Services	\$674,674	\$682,809
Athletics	\$12,980,525	\$12,942,526
Other Auxiliary	\$5,791,390	\$6,426,480
<u>Other Funds</u>	\$4,658	\$10,068
Endowment and Loan Funds	\$4,658	\$10,068

**Budget Report Schedule III
Student Tuition and Fees
2017-2019**

Indiana State University

	ACTUAL 2014-15	PROJ 2015-16	BUDGET 2016-17	PROP 2017-18	PROP 2018-19
<u>ALL UNRESTRICTED FEES</u>					
<u>A. Instructional Fee Revenue</u>					
1. Resident					
a. Undergraduate	\$54,359,771	\$58,074,923	\$58,844,336	\$58,844,336	\$58,844,336
b. Graduate and Professional	\$8,160,952	\$8,635,374	\$8,746,218	\$8,746,218	\$8,746,218
2. Non-Resident					
a. Undergraduate	\$27,236,749	\$27,633,879	\$27,902,188	\$27,902,188	\$27,902,188
b. Graduate and Professional	\$7,929,875	\$7,153,665	\$8,119,227	\$8,119,227	\$8,119,227
TOTAL INSTRUCTIONAL FEE REVENUE	\$97,687,347	\$101,497,841	\$103,611,969	\$103,611,969	\$103,611,969
<u>B. Other Fees</u>					
1. Continuing Education	\$940,924	\$1,151,026	\$1,200,000	\$1,200,000	\$1,200,000
2. Special Course Fees	\$1,870,882	\$2,113,883	\$2,100,000	\$2,100,000	\$2,100,000
3. Course Fees					
4. Incidental Student Fees	\$2,344,885	\$2,407,165	\$2,400,000	\$2,400,000	\$2,400,000
5. Health Service Fees					
6. R&R Dedicated Student Fees					
7. Other Fees					
TOTAL OTHER FEE REVENUE	\$5,156,691	\$5,672,074	\$5,700,000	\$5,700,000	\$5,700,000
C. TOTAL GROSS UNRESTRICTED FEE REVENUE (A + B)	\$102,844,038	\$107,169,915	\$109,311,969	\$109,311,969	\$109,311,969
D. TOTAL STUDENT FEE DEBT REVENUE	\$9,138,000	\$7,900,000	\$12,958,157	\$12,958,157	\$12,958,157
E. NET UNRESTRICTED FEES (C - D)	\$93,706,038	\$99,269,915	\$96,353,812	\$96,353,812	\$96,353,812
<u>A. Dedicated Fee Revenue</u>					
1. Dedicated Fee Revenue	\$12,843,090	\$14,024,431	\$14,305,423	\$14,305,423	\$14,305,423
<u>B. Restricted Fee Revenue</u>					
1. Restricted Fee Revenue	\$6,961,225	\$5,991,159	\$5,814,006	\$5,814,006	\$5,814,006
TOTAL DEDICATED/RESTRICTED FEE REVENUE	\$19,804,315	\$20,015,590	\$20,119,429	\$20,119,429	\$20,119,429

**Budget Report Schedule V
Student Financial Aid
2017-2019**

Indiana State University

	ACTUAL 2014-15	PROJ 2015-16	BUDGET 2016-17	PROP 2017-18	PROP 2018-19
<u>A. Number of Students with Financial Aid</u>					
1. Undergraduate					
a. Resident	7,133	7,364	7,364	7,364	7,364
b. Non-Resident	1,225	1,214	1,214	1,214	1,214
2. Graduate and Professional					
a. Resident	613	640	640	640	640
b. Non-Resident	252	222	222	222	222
<u>B. Overall Financial Aid Distributions</u>					
1. Institutional Aid					
a. Resident Undergraduate	\$12,020,868	\$13,817,209	\$14,093,553	\$14,093,553	\$14,093,553
b. Non-Resident Undergraduate	\$5,629,179	\$5,922,545	\$6,040,996	\$6,040,996	\$6,040,996
c. Resident Graduate/Professional	\$2,100,661	\$2,242,391	\$2,287,239	\$2,287,239	\$2,287,239
d. Non-Resident Graduate/Professional	\$1,486,267	\$1,511,374	\$1,541,601	\$1,541,601	\$1,541,601
2. Other Institutional-Provided Financial Aid	\$489,957	\$516,564	\$526,895	\$526,895	\$526,895
TOTAL FINANCIAL AID DISTRIBUTIONS	\$21,726,932	\$24,010,083	\$24,490,284	\$24,490,284	\$24,490,284

**Budget Report Schedule VIII-A
Annual Student Headcount
2017-2019**

Indiana State University

	ACTUAL 2010-11	ACTUAL 2011-12	ACTUAL 2012-13	ACTUAL 2013-14	ACTUAL 2014-15	PROJ 2015-16
<u>A. ANNUAL STUDENT HEADCOUNT</u>						
1. Undergraduate	12,411	12,145	13,030	12,815	14,655	14,312
a. Indiana Resident	9,698	9,339	9,800	9,191	10,605	10,300
b. Non-Resident	1,872	1,985	2,293	2,421	2,568	2,570
c. Reciprocity Non-Resident	0	0	0	0	0	0
d. High School Student	841	821	937	1,203	1,482	1,442
2. Graduate	3,118	2,724	2,669	2,808	2,980	2,892
a. Indiana Resident	1,797	1,587	1,567	1,734	1,910	1,935
b. Non-Resident	1,321	1,137	1,102	1,074	1,070	957
c. Reciprocity Non-Resident	0	0	0	0	0	0
3. Professional	60	64	90	100	157	222
a. Indiana Resident	52	53	75	88	117	159
b. Non-Resident	8	11	15	12	40	63
c. Reciprocity Non-Resident	0	0	0	0	0	0
TOTAL STUDENT HEADCOUNT (1 + 2 + 3)	15,589	14,933	15,789	15,723	17,792	17,426
TOTAL INDIANA RESIDENT HEADCOUNT (1a + 2a + 3a)	11,547	10,979	11,442	11,013	12,632	12,394

**Budget Report Schedule VIII-B
Annual Student FTE
2017-2019**

Indiana State University

	ACTUAL 2010-11	ACTUAL 2011-12	ACTUAL 2012-13	ACTUAL 2013-14	ACTUAL 2014-15	PROJ 2015-16
<u>B. ANNUAL STUDENT FTE</u>						
1. Undergraduate	8,810	8,650	9,242	9,712	10,329	10,319
a. Indiana Resident	7,381	7,068	7,360	7,521	8,020	8,132
b. Non-Resident	1,323	1,477	1,755	2,020	2,109	2,052
c. Reciprocity Non-Resident	0	0	0	0	0	0
d. High School Student	106	105	127	171	200	135
2. Graduate	1,447	1,393	1,383	1,483	1,662	1,580
a. Indiana Resident	804	769	825	927	1,070	1,065
b. Non-Resident	643	624	558	556	592	515
c. Reciprocity Non-Resident	0	0	0	0	0	0
3. Professional	8	34	57	45	88	146
a. Indiana Resident	4	27	48	39	70	106
b. Non-Resident	4	7	9	6	18	40
c. Reciprocity Non-Resident	0	0	0	0	0	0
TOTAL STUDENT FTE (1 + 2 + 3)	10,265	10,077	10,682	11,240	12,079	12,045
TOTAL INDIANA RESIDENT FTE (1a + 2a + 3a)	8,189	7,864	8,233	8,487	9,160	9,303

**Budget Report Schedule XII
Technical + High Priority Dual Credit
2017-2019**

Indiana State University

	2014-15
Technical + High Priority dual credit awarded	3,615

**Budget Report Schedule XIII
Repair and Rehabilitation Formula Funding
2017-2019**

Indiana State University

	Current Value
Repair and Rehabilitation Asset Total	\$463,806,539
Infrastructure Asset Total	\$92,707,211

APPENDIX: Debt Service

